



## EUROPEAN NEWS

## Final text agreed of EC union treaty

By David Buchanan  
in Brussels

EC governments yesterday received the final version of the Maastricht treaty on European union for signature next week. After vain Dutch and Irish attempts to alter aspects of the controversial social policy protocol agreed by Britain's EU partners.

Negotiated at last month's Maastricht summit, the "treaty on union" is likely to be signed on February 7 in Maastricht at a meeting of foreign and finance ministers.

The past month, spent in cleaning up the text for signature, has produced a treaty whose substance is virtually identical to that agreed by EC leaders on December 11.

But it has also revealed some Dutch and Irish nervousness about the social protocol, designed to bypass the UK government's rooted objection to passing more EC labour rules by majority verdict.

First, the Dutch tried to write into the 11-country protocol some of the compromises they floated during the Maastricht summit when they were still trying to get Mr John Major, the British prime minister, on board. These changes would have slightly curbed the scope for social policy action by the 11 countries.

Second, the Irish sought to rectify a quirk in the protocol's voting weights which will make it harder to assemble a blocking minority among the 11. Dublin privately shared a few of the UK government's reservations about EC social policy. With unanimity required for any amendment, it was enough for Belgium and Italy to object to the Dutch and Irish suggestions.

Curiously, Britain's partners all seem ready to put their pens to the social protocol without first settling some of the wider legal questions it gives rise to. But Mr David Williamson, the Commission's secretary general, said this week that any laws passed under the 11-country protocol would be standard EC law, and would have to be accepted by countries joining the EC.

## Italy lets Sud Tyrol have more autonomy

By Judy Dempsey

The disintegration of the Austro-Hungarian empire in 1918 may well be viewed by historians as one of the main causes of today's violent ethnic conflicts in Yugoslavia and the Soviet Union.

But a decision yesterday by the Italian government to allow the German-speaking Sud Tyroleans more autonomy may inject a glimmer of hope into the belief that disputes over ethnicity and autonomy can be solved peacefully.

Indeed, the civil war in neighbouring Yugoslavia might have provided some with the impetus to settle at least one of its ethnic disputes.

Until 1919, when the Paris Peace Conference supervised the break-up of the Habsburg Empire, the German-speaking region, which at that time had only 8,000 Italians, was ruled from imperial Vienna.

After 1919, Sud Tyrol was annexed to Italy, which tried to populate it with southern Italians. Today, over 70 per cent of its 440,000 inhabitants are German-speaking.

Yet despite economic prosperity, coupled with Rome's decision to extend autonomy to language, newspapers, schools and courts, the Sud Tyroleans never quite got used to the idea of Italian rule. Nor did they like the idea of paying their taxes to Rome.

Above all, the Sud Tyroleans resented Rome's refusal to allow their autonomy to be guaranteed internationally. That, at least, was what agreed in 1946 between Vienna and Rome on the understanding that Sud Tyrol would not claim the right to self-determination if its autonomy was internationally recognised.

Italy saw the issue as a purely bilateral affair. Austria said it would be the protective power of Sud Tyrol in every respect, while the Sud Tyroleans flung bombs at Italian targets in the 1960s to press home their case.

That made Rome sit up. Under an agreement reached with Vienna in 1972, and to be implemented by 1974, more autonomy was extended. Bartering the recognition that its autonomy would be internationally recognised, Rome yesterday made further concessions.

A peaceful outcome might well dislodge the pessimists that ethnicity, nationalism and autonomy does not necessarily lead to bloodshed, or the violent break-up of states.

## Danish import tax under fire in European Court

By Hilary Barnes in Copenhagen

A DANISH import and production tax on companies was illegal under European Community law, according to the advocate-general of the European Court.

In an opinion delivered yesterday in Luxembourg, the advocate-general said the tax conflicted with the EC's sixth value-added tax directive, which forbids new taxes levied on a VAT basis.

The tax was introduced in 1987 after the conclusion of a particularly expensive collective wage round. The government scrapped the employers' social security contribution, levied on the basis of the company's wage bill, and introduced in its place a tax levied on the company's total import bill and on value added in production for the domestic market. The tax, which did not apply to export sales, was levied at 2.5 per cent.

Import companies brought the case against the government, claiming that the tax was discriminatory and in conflict with the Treaty of Rome. The case was originally taken to a Danish court, which asked the European Court for an opinion.

The tax raised Dkr9.4bn (£285m) in 1991 and, over four years, has raised more than Dkr10bn, equal to about 40 per cent of last year's revenue from value-added tax.

It is thought unlikely the European Court will ask the government to repay the taxes.

Trade groups representing Danish companies said yesterday they were considering whether or not they would seek reimbursement through the Danish courts, although it is unclear what sum might be involved since much of the tax was passed on to customers through prices.

Mr Henning Dyremose, Danish finance minister, said he still expected that the European Court's final judgment would go in favour of the government, while Mr Thor Pedersen, home affairs minister, said there could be no question of repaying the tax to business claimants.

The advocate-general's opinion is usually followed by the European Court.

## Commission may try to raise ceiling on EC revenues

By David Gardner in Brussels

FARM and regional spending will gobble up most of a likely modest increase in EC revenue over the next five years.

The Commission has not yet finalised its 1993-97 finance package, due to be unveiled to the European parliament on February 12.

But already it seems plain that an increase of about two thirds planned for regional development, and rises in farm spending which cannot yet be fixed because of uncertainty over reform of the Common Agricultural Policy (CAP), will absorb at least 60 per cent of the increase.

This leaves little over to finance the bigger foreign aid obligations the EC expects to assume towards eastern Europe and North Africa, and the desire of the Commission president, Mr Jacques Delors, to set up a fund for restructuring, retraining, and research in the car, defence, electronics and textiles industries.

Officials expect the Commission to try to raise EC revenue to 1.35 per cent of Community gross national product by 1997, from its ceiling of 1.2 per cent now.

This year's budget of Ecu86bn (£84bn) is below the current ceiling, at 1.14 per cent of GNP, so that the 1997 budget would be Ecu85bn at current prices, assuming annual EC growth of 2.5 per cent.

Several officials now believe a bigger increase would be resisted by the current net contributors to the EC budget: Germany - by far the largest - the UK and France.

Germany, moreover, "is not going to commit itself until it knows what's happening on farm spending," a senior Commission official said. He added that "if we stay within 1.35 (per cent), there will be limits, we will have to choose among our options."

Regional spending looks set to rise from Ecu17.7bn this year to Ecu21.5bn in 1997, at 1992 prices. This would include a "cohesion fund" worth up to Ecu2.5bn to help Spain, Portugal, Ireland and Greece meet EC environmental standards and put in place cross-border transport links.

## Yeltsin aide warns of serious unrest soon over food price rises

## Russian government 'likely to fall'

By John Lloyd in Cambridge, Massachusetts

THE Russian government is likely to fall in the next few months, possibly next month, according to a senior Russian parliamentarian accompanying President Boris Yeltsin on his trip to the US.

Mr Vladimir Lukin, chairman of the parliament's foreign relations committee, told a private audience at Harvard University that "the possibility of the government falling is quite realistic".

He was speaking off the record, but later agreed that his speech could be reported.

Mr Lukin said Mr Yeltsin would be able to disassociate himself from the government in spite of being its head - he is prime minister as well as president.

A scandal too many led coalition partners to pull rug from under Haughey

## Luck finally runs out for the great survivor of Irish politics

Tim Coone on the downfall of Ireland's prime minister

"LIKE HIM or loathe him, it was impossible to ignore him. Irish politics will certainly be duller without him as Taoiseach." The 38-year political career of Mr Charles Haughey, 12 of them as leader of his Fianna Fail party and four times elected prime minister, was thus summed up yesterday by one of Mr Haughey's arch opponents, Mr Prionsias de Rossa, the leader of the Worker's Party.

In November last year, the government, in anticipation of the court's verdict, repealed the tax and instead increased the standard value-added tax from 22 to 25 per cent, with effect from January 1 this year.

It is thought unlikely the European Court will ask the government to repay the taxes. Trade groups representing Danish companies said yesterday they were considering whether or not they would seek reimbursement through the Danish courts, although it is unclear what sum might be involved since much of the tax was passed on to customers through prices.

A former justice minister, Mr Sean Doherty, told an astonished press conference last week, that Mr Haughey had been fully aware that two journalists' telephones had been illegally bugged in an attempt to trace cabinet leaks. Mr Haughey has always denied the allegations. But for the Progressive Democrats, the junior partners in his coalition, the truth of the allegations were no longer relevant. The government's credibility was at stake, and they demanded he resign or face an election.

The incident was the culmination of a succession of scandals in which close associates of Mr Haughey became embroiled in property and share-deals involving state-run companies. Barely a week has gone by since last September, without Mr Haughey having to defend himself against virulent opposition attacks in the parliament over his alleged involvement. At one point, an opposition deputy described him as "looking like a lawyer defending a poor brief".

Last week the Progressive Democrats decided they had had enough. Backbenchers and ministers in his party were equally nervous at the prospect of an early general election. In the five elections since Mr Haughey became party leader in 1979, an absolute parliamentary majority has eluded him, forcing him into coalitions with which he has never been really comfortable.

Mr Des O'Malley, the Progressive Democrats leader, passed the 1992 budget presented on Wednesday by Mr Bertie Ahern, the finance minister. Mr Ahern is a strong candidate to succeed Mr Haughey, and whether he decides to challenge Mr Albert Reynolds, a former finance minister who is considered the strongest candidate, or to throw his support behind him, the future of the coalition is guaranteed.

Like Mrs Thatcher, with whom Mr Haughey crossed swords in 1985 over the Anglo-Irish agreement (which he described as "a sad day for Irish nationalism"), he will not be a comfortable figure in the parliament over his alleged involvement.

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## INTERNATIONAL NEWS

# Philippine group takes over airline

By José Galang in Manila

A CONSORTIUM led by prominent local business groups yesterday won control of Philippine Airlines (PAL), the biggest state company to be auctioned under the government's privatisation programme.

The group, led by AB Capital and Investment Corporation which has links with the Saudi and family-controlled Asian Bank and runs the San Miguel beer and food conglomerate, offered a winning bid of \$386m (£200m), including a local-currency cash component equivalent to \$100m.

The AB Capital consortium includes Philippine Bank of Commerce headed by Mr Antonio Cojuangco, president of Philippine Long Distance Telephone and a relative of President Corazon Aquino.

The other partners are International Container Terminal Services, controlled by the Soriano and Bacon families; venture-capital firm Hamwright and Quist, and the Armed Forces of the Philippines Retirement and Separation Benefits System.

The winning group, which expects to take over management of the flag-carrier by March, has contracted Korean Air Lines for two years to provide "general consultancy advice" towards improving operations. Korean Air has no equity in the group.

Others in the bidding were Philippine Commercial International Bank, which had American Airlines as consultant, and another group led by UBP Capital, which had links with British Airways.

AB Capital won 67 per cent of PAL's outstanding capital stock, leaving the government's holdings at 13 per cent.

## NEWS IN BRIEF

## South Africa moves to improve black education

South Africa's main industries and political, community and education organisations launched a multi-million dollar drive yesterday to improve the quality of the country's crisis-ridden black education. Reuter reports from Johannesburg.

Signatories of the R500m (£106m) trust fund said it was founded through concern among certain industries about the education crisis and the widening gap between schooling and requirements of the workplace.

The state is estimated to spend five times more on each white child than on each black.

Trustees will meet at the end of February to develop criteria for allocating funds to community organisations.

Signatories include Mr Nelson Mandela's African National Congress, the Inkatha Freedom Party, various banks, Barlow Rand Ltd, Anglo American, Caltex and Allied Electronics Corp Ltd.

## Habash treatment condemned

The surprise admission of radical Palestinian leader George Habash to France for medical treatment after suffering a stroke sparked opposition condemnation and media questions yesterday. Reuter reports from Paris.

Mr Habash, 84, whose Popular Front for the Liberation of Palestine (PFLP) pioneered aircraft hijacking, was flown from Tunis to Paris by the French Red Cross late on Wednesday.

Partially paralysed, he was undergoing tests for possible brain surgery at Henry-Dunant Hospital.

Foreign Ministry spokesman Daniel Bernard said he was admitted at the request of the Red Cross on purely humanitarian grounds.

## Taiwan approves cable television

Taiwan's cabinet yesterday approved a proposed bill to legalise cable television that would break the government's television monopoly on the island. AP/DPJ reports from Taipei.

Cable television operators said, however, the proposal has so many restrictions that it fails to open up the market to free competition.

## Israel embarrassed by corruption probe into how it spends US aid

Allegations of the siphoning off of millions of dollars are not helping Jerusalem's quest for loan guarantees, writes Hugh Carnegy

**A**S ISRAEL seeks to persuade the US to provide it with \$10bn in loan guarantees to buy an immigration-burdened economy, US investigations into corruption associated with US defence assistance to Israel are turning an embarrassing spotlight on how Israel spends its annual \$1.8bn in military aid from the US.

"We think the US taxpayer has been getting swindled," is the blunt assessment of one American acquainted with the investigation.

Among the allegations recently repeated in the Israeli press - eliciting strong denials from the Israeli Government - is that some misappropriated money was used to fund espionage in the US.

The chief object of concern is Israel's military procurement programme which spends the bulk of the annual US military grant aid on buying arms equipment and supplies from US companies.

Both the US government, through the Justice department, and Congress, through the House energy and commerce committee headed by Democratic Congressman John Dingell, are gathering evidence of a complex network of corruption involving the siphoning off of millions of dollars of aid stretching back more than five years.

The issue first came to public light in late 1990 when General

## World leaders to call for enhanced UN role

By Robert Mauthner, Diplomatic Editor

WORLD leaders meeting in New York today will call for both a more active peace-making and peace-keeping role for the United Nations and more stringent controls on nuclear and other weapons of mass destruction in a joint declaration proposed by the UK.

Invitations to the first UN Security Council summit were sent out by Mr John Major, the British prime minister, the current president of the Security Council, with the specific purpose of discussing an enhanced role for the world organisation in the post-Cold War era.

The meeting gives the 15 leaders an opportunity to meet and take the measure of Mr Boutros Ghali of Egypt, the new UN secretary-general.

Most of the Security Council members consider that Mr Boutros Ghali, who assumed his office at the beginning of the year, should be urged to adopt a higher profile on the international stage than has hitherto been the practice for a UN secretary-general.

PALE which had been incurring losses for the past 10 years, posted unadjusted net profits of 1.11bn pesos (£24m), in the April-December period last year, reversing a loss of 1.65bn pesos the year before.

The AB Capital consortium said a return-on-investment performance of up to 20 per cent within two years of the group's takeover would be possible if certain operating and supply procurement procedures were changed.

Mr Feliciano Belmonte, PAL's incumbent president, said the new group might want to expand operations rather than retrench. Among PAL's assets are unutilised entitlements to certain routes. Of its options of 24 flights on the profitable trans-Pacific route, PAL uses only about half.

Mr Jesus Estanislao, the finance secretary and chairman of the bidding committee, said he was "pleasantly surprised" over the auction results. Last-minute criticism from opposition politicians and from the state Commission on Audit earlier threatened further to delay the privatisation, which had been on the drawing-board since 1987.

However, Mr Miyazawa, regarded as a



Bush: keeping lines open

Li Peng: significant meeting

Yeltsin: first appearance

before they become unmanageable. It also asks him to propose a programme for restoring the finances of the UN, which has long had its hands tied by the failure of some of the biggest member states, notably the US, to pay their full contributions.

Apart from spelling out new preventive diplomacy and financial proposals, Mr Boutros Ghali is also expected to suggest ways in which the UN could quickly mobilise small military contingents for deployment in trouble spots.

Citing the example of the expulsion of Iraq from Kuwait under the authority of the UN, the declaration is expected to place particular emphasis on the principle of collective security as a means of dealing with future threats to peace and acts of aggression.

It will also reiterate the need for member states to carry out their obligations under existing arms control agreements, to bring negotiations on chemical weapons to a rapid conclusion and to strengthen nuclear non-proliferation arrangements.

Equally as important as the summit itself will be bilateral meetings which the leaders will hold on the sidelines today and tomorrow. Those to be held with US President George Bush with Mr Boris Yeltsin, the Russian leader, who will be making his first appearance at the UN, and Li Peng, the Chinese prime minister, promises to be particularly significant.

Mr Bush and Mr Yeltsin, who are due to meet at Camp David tomorrow, are expected to have detailed discussions on their respective proposals for deep cuts in the US and Russian strategic nuclear arsenals. Any further cuts in nuclear warheads of both sides, the discussions will focus on Mr Yeltsin's proposal that the US and Russia should co-operate on a global system of defence against long-range missiles.

The meeting between Mr Bush and Li Peng today will be the highest-level US-Chinese encounter since the 1989 repression of the pro-democracy movement on Beijing's Tiananmen Square, in which hundreds of demonstrators were killed.

Relations between the two countries have been strained ever since. But Mr Bush has always argued that keeping Washington's lines to Beijing open offered the best hope of influencing the Chinese leaders to introduce democratic reforms.

He has rejected demands by Congress to withdraw most-favoured-nation trade treatment for China.

Nevertheless, to consider cuts is a significant step for the Defence Agency which has until recently been supervising a build-up in Japan's defence forces.

Any cuts are likely to be preceded by long arguments between the services, government ministries and politicians.

The timing of Mr Miyazawa's announcement has itself to do with the end of the Cold War. He needs the support of the centrist Komei party to smooth the passage of the budget bill through the Diet.

Komei has demanded defence spending cuts. Mr Miyazawa's offer of a long-term review of spending is being seen in Tokyo as a peace offering to Komei.

The nuclear agreement binds the two states, still formally at war 39 years after the three-year Korean War ended, to establish a joint nuclear control committee within a month of the treaty going into effect.

However, one US nuclear expert has warned that North Korea might use the theme of Japan's potential nuclear ability as a pretext to go back on the IAEA agreement.

Paul Leventhal, president of the Nuclear Control Institute, was reported to have told a US congressional panel in mid-January that he understood a Pyongyang official had told IAEA board members that North Korea might not allow inspection unless Japan gave up its programme to reprocess spent nuclear fuel.

After the signing ceremony, Chan Mun Sun, a Foreign Ministry official, said North Korea was still worried by Japan's nuclear programme.

"Japan is in possession of large quantities of nuclear material, exceeding the purposes of peaceful use of nuclear energy," he said.

He added that North Korea would insist on the complete removal of all US nuclear weapons from the Korean peninsula and its conversion into a nuclear weapon-free zone.

Chan Mun Sun gave no date for when the inspection agreement would enter into force, saying it would take place before the next IAEA board meeting on February 24.

## North Korea to allow inspection of nuclear facilities

NORTH KOREA signed a long-awaited agreement yesterday to allow international inspection of its secret nuclear facilities. Reuter reports from Vienna.

Under the agreement, signed at the International Atomic Energy Agency (IAEA) in Vienna, North Korea will open all its nuclear sites to IAEA inspectors checking for nuclear weapons development.

South Korea, the US and Japan fear communist North Korea is less than one year away from being able to make its own atomic bomb.

However, Pyongyang denies it is developing nuclear weapons.

"To create the openness that is necessary for confidence, regionally and globally, these safeguards must be effective and comprehensive," Mr Hans Blix, the IAEA director general, said at the signing ceremony with Hong Gun Pyo, North Korea's deputy nuclear energy minister.

North Korea signed the IAEA's Nuclear Non-Proliferation Treaty in 1985. The treaty requires all signatories to negotiate and sign a further safeguards pact to open their plants to inspection.

However, Pyongyang has balked at signing the inspection agreement for years, claiming it felt threatened by US nuclear weapons in South Korea.

On New Year's Eve, both Koreas signed an outline agreement banning nuclear weapons from the peninsula - a few weeks after signing a non-aggression and reconciliation accord.

Both the nuclear and non-aggression pacts are due to take effect when the two countries' prime ministers meet for a sixth round of talks in Tokyo as a peace offering to Komei.

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Algeria's new rulers are to move into Algeria's teeming slums in an offensive against misery and Islamic fundamentalism. Reuter reports from Algiers.

Algeria's new rulers announced a crash programme aimed both at pushing aside the Islamic Salvation Front (FIS), their main opponents, and attracting support from ordinary Algerians.

The interior minister, Mr Larbi Belkhir, unveiled the programme on Wednesday evening after an emergency meeting of officials from all 48 provinces.

The absence of the state in the last three years brought a situation of anarchy essentially due to negligence... towards the worries of some citizens and the application of the laws," the Algerian news agency quoted him as saying.

The FIS, denied victory at the polls by the halting of Algeria's general election this month, has built up a strong following among the poor - particularly the young.

This week it appealed for money to help the homeless. The authorities promptly ruled the move illegal.

## World Bank asks western donors to support Sri Lanka

By Mervyn de Silva in Colombo

THE World Bank has asked the "Aid Sri Lanka" group of western donors to pledge \$360m (£97.5m) - \$630m for projects and the rest for balance of payments support - when they meet in Paris next week.

Last year Sri Lanka received an all-time high of \$1.6bn.

The World Bank has told the government it must limit the budget deficit to 8 per cent of gross national product; "commercialise" three state-owned banks, and the tea and rubber plantations run by two state corporations; devalue the Sri Lankan rupee; reform labour laws to facilitate retrenchment; introduce higher interest rates; and impose a stricter monetary policy.

A US delegation led by Senator Larry Pressler recently spoke of Sri Lanka as "a fine example of how to use development aid" and commanded the trend towards "privatisation and free market economics". The US has pledged \$55m and 20 per cent of the World Bank support.

However, some EC countries and Canada are critical of the government's failure to negotiate a settlement of the 15-year

old Tamil separatist insurgency in the north and east.

A parliamentary delegation from Canada, one of the leading critics of the government's human rights record, offered to mediate. But the offer was rejected, largely because President Ranasinghe Premadasa has come under furious attack from majority Sinhala groups openly backed by the Buddhist clergy.

A "new-right" Sinhala Defence League (SAS) has been launched by a former general secretary of the ruling United National Party, who resigned over the India-Sri Lanka "peace accord".

The SAS insists that the Tamil "Tigers" should be militarily defeated before any concessions are made. The policy has been taken up by a new party formed by three former ministers who were sacked when their plan to impeach Mr Premadasa collapsed.

While the donors and the World Bank are worried that defence spending exceeds 5 per cent of GDP, a western ambassador said the opposition made the president look "moderate and sensible".

However, some EC countries and Canada are critical of the government's failure to negotiate a settlement of the 15-year



Workmen yesterday perch on a lattice of bamboo scaffolding caging the Merlion, the heraldic symbol of Singapore. The giant statue was being given a fresh coat of paint.

## Israel embarrassed by corruption probe into how it spends US aid

Allegations of the siphoning off of millions of dollars are not helping Jerusalem's quest for loan guarantees, writes Hugh Carnegy



Israel prosecutors allege a \$7m rake-off during a deal to buy F-16 engines in 1986

connected to the procurement office.

Mr David Felder and Mr Mordechai Markovitz, both former employees in the mission who left in 1985 to set up a military marketing company called Rotair, were charged with illegally obtaining information from Mr Ya'akov Merlin, a procurement mission officer, about contract bidding.

US investigators are also probing a number of US companies - notably GEC and Pratt and Whitney - to discover to what extent their offi-

cials were aware of, or involved in, the corruption. "There was knowledge of this going up to some level, but how high we don't know," said one.

Investigators suspect that the corruption network may have been used by Israeli intelligence bodies operating in the US to fund covert operations there, but no firm evidence has yet been produced.

Mr Moshe Arens, the Israeli defence minister, stated flatly this month that Israel did not spy on the US - at least not since the uncover-

sector consultancy work contrary to his contract terms with Israel Aircraft Industries.

Clearly, revelations of serious malpractice in the use of US financial assistance could have a damaging effect on Israel's case for continuing US defence and civilian aid worth \$3bn a year and its request for loan guarantees.

But an overriding concern is the damage done domestically to the military's hitherto cherished reputation for honesty and integrity.

"That is what has shaken the military establishment," says Mr Dore Gold, a senior staffer at Tel Aviv University's Jaffee Centre for Strategic Studies.

Mr Arens is seeking to allow US investigators free access to pursue their inquiries in Israel, as the Dolev committee is seeking. But he told the Knesset foreign affairs and defence committee this week that the scandal will cast a shadow over Israel's future, says Mr Gold. But he believes this will be done and does not see lasting damage to Israel's intimate military relationship with the US.

US investigators insist that they have no political motive to that end - as some in Israel have suggested. From their point of view the main lesson may turn out to be the inadequate control the US government has exerted over its Israeli aid programme. Unlike other countries, Israel gets its aid up front and is largely free to spend it as it

## AMERICAN NEWS

## Bank reform bill set for US Congress soon

By George Graham in Washington

THE Bush administration plans to submit new banking reform legislation to Congress in the next few days, but faces a lukewarm reception even from members who supported its efforts to pass a banking bill last year.

The new bill will include measures to allow banks to open branches outside their home states, enter the securities business (from which they are excluded by the Glass-Steagall Act), and be bought by commercial companies.

The administration is backing its push for legislation by new projections suggesting that bank reform could save the US taxpayer more than \$16bn over the next six years, through strengthening the banking industry and reducing the number of failed banks needing to be bailed out by the Federal Deposit Insurance Corporation (FDIC).

The projections strike a new note of pessimism over the outlook for the FDIC's bank insurance fund. Without reform, the administration is budgeting for the fund's deficit to soar from \$2bn this year to a peak of \$35bn in 1996.

Reform could limit this peak deficit to \$28bn in 1995, administration officials said, just inside the \$30bn borrowing limit Congress fixed last year for the FDIC.

"It's unclear whether the banking industry could bear the full cost of borrowing

## Honduran forestry deal runs into opposition

By Ian Walker  
in Tegucigalpa

A CONTROVERSIAL forestry agreement signed last September by Honduras and the Chicago-based paper company Stone Container Corporation, is in trouble following a wave of protest.

The agreement was to have been ratified by the Honduran Congress today, but the protests, from environmentalists and others, have caused worries in the ruling National Party.

A supplementary agreement designed to answer protesters' concerns is under discussion, but is unlikely to go to Congress before March.

Stone is expected to launch today a detailed publicity campaign to try to win support from sceptical Hondurans.

The agreement, still officially secret but widely leaked, involves a 40-year concession to exploit between 125,000 and 1.5m hectares of pine forest in the Mosquita region of the undeveloped east for woodchip production. This would supply Stone's US paper mills. It also contemplates construction of a pulp mill in Honduras.

The government hopes the deal will generate \$2m a year in export revenues and up to 3,000 local jobs. The state-owned land is to be ceded rent-free, with infrastructure provided. In return, Stone will supply technical assistance to the government on sustainable forest exploitation and pay normal logging fees.

Environmentalists are concerned that clear-cutting on the fragile hill slopes will cause soil erosion and river silting, and that the possible development of related paper production industries could bring chemical pollution, undermining the potential of Mosquita for ecotourism.

The deal represents a shift away from Honduran forestry policy of privatising state sawmills and promoting sustainable exploitation through fiscal incentives to private operators.

Other legislation before Congress would scrap a requirement for 51 per cent local participation in forest exploitation.

They point out that last

DEMOCRATIC party leaders yesterday bristled at the March 20 deadline by which President George Bush has challenged them to pass his package of tax cuts, reports George Graham.

"I think the president's decision to set an artificial deadline will not be helpful. He's demanding that Congress approve, in 50 days, a package of tax cuts, working on it for 20 days, and he's still fine-tuning it," complained Senator Lloyd Bentsen, chairman of the Senate Finance Committee.

But Mr Bush's Republican supporters were enthusiastic about the prospects of using the momentum from the President's State of the Union address on Tuesday evening to meet the deadline.

While Democrats complain that March 20 is simply too soon to work through all the legislation Mr Bush has proposed, some Republicans are threatening to obstruct congressional business unless they receive a commitment that the



Lloyd Bentsen (left) and Newt Gingrich: Bridling at and creating pressures in Congress

whole package will be put to a vote by then.

Mr Newt Gingrich, minority whip and leader of the Republicans' right wing in the House

of Representatives, has threatened to block the 10-day recess Congress traditionally takes in February, at the time of the national holidays commemorating the birthdays of George Washington and Abraham Lincoln.

Republican party officials hope that, if the economic

growth package fails to pass by March 20, Mr Bush will be able to lift his re-election campaign by attacking "do-nothing" Democratic legislators.

A political organization run by Mr Gingrich is aiming to raise \$17m to help Republican challengers in 170 Democratic congressional districts, it regards as winnable, hoping for a congressional majority.

Some political analysts warn, however, that this electoral strategy could backfire on Mr Bush, who may find it hard to shift the issue for action away from the presidency and onto the Congress.

The legislation the Democratic-controlled Congress sends to him for signature may be substantially different from the package Mr Bush has proposed: he would then face the dilemma of accepting measures unacceptable to his Republican supporters, or using his veto, and risk being blamed for obstructing efforts to do something about the recession.

## Brazil's turnaround is all in the mind

Inflation is not down, but everyone is behaving as if it was, writes Christina Lamb

FOR A MAN who eschews magic solutions, Mr Marcelo Marques Moreira, Brazil's economy minister, has performed a great conjuring trick.

Without actually reducing inflation, he has convinced an important part of the sceptical Brazilian public that the all is under control.

So much so that an estimated \$10bn has entered Brazil in the last six weeks, much of it returning flight capital - and for the first time ever the black market dollar exchange rate is below the official rate.

To cap Mr Moreira's success, the International Monetary Fund on Wednesday night at last put the seal of approval on his adjustment programme with \$2.1bn standby funds.

Moreover the volume of money entering Brazil is due less to confidence in the economy than to its undervalued shares and high interest rates.

It is far from certain that the mild-mannered Mr Moreira will succeed in his attempt to follow the lead of other Latin American countries to move to an economy based on free trade, competition, and a reduced state. While rejoicing over the IMF deal he admitted yesterday that the hard work is still to come: "We have had almost no significant growth

for 12 years. What is important now is tight monetary and fiscal control if we are to avoid losing another year."

One of the biggest uncertainties is political feasibility. President Fernando Collor must convert an operating budget

guard their sources of state patronage.

He must also cajole the country's powerful cartels and oligopolies which have grown fat from protectionism and bleeding the state.

On first taking office in March 1990, Mr Collor thought his 35m voters gave him the power to take on all these interests. Instead he found himself blocked on all fronts and unable to muster the 225 votes in Congress which would constitute a majority. Two weeks ago he suffered the ultimate humiliation when even the government bloc voted against him on important pension legislation.

Mr Collor's stance had been valid but counter-productive in a country where nothing is achieved without deals. Left with few options last week he sacked four ministers and appointed traditional politicians from the PFL, a centre-right party, aiming to increase his political base.

He now has 125 votes in Congress but, what is more important, retains the backing of the godfathers of Brazilian politics.

- Mr Antônio Carlos Magalhães (known as ACM), gover-

nor of Bahia and communications minister in the last government, and Mr Roberto Marinho, head of the Globo media empire. To seal the deal ACM's son was appointed whip.

Unable to work outside the system, Mr Collor appears now to have decided he has to operate within it.

There is no firm evidence that the inflation rate or the rate of growth of the money supply is coming down. Moreover the IMF programme carries some inflationary pressures, such as a commitment to a 15 per cent real rise in public sector tariffs, as well as a heavy social cost. Brazil is already in its worst recession now 10.5 per cent.

The big unknown on which all hangs is the Brazilian psyche. If enough people start to doubt the success of the programme and inflation heats up again, business will push up prices, as happened last October, fearing a new price freeze and provoking further inflation.

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- Mr Antônio Carlos Magalhães (known as ACM), gover-

## Amnesty accuses Cuba

Amnesty International yesterday accused Cuba of threatening to increase executions of political opponents and urged the government to abandon the death penalty, Reuters reports from London.

"Over the last few weeks senior members of the [Cuban] government have been suggesting that they may execute people they consider 'counter-revolutionaries,'" the human rights group said in a statement.

One man had already been executed by firing squad this

year after being found guilty of planning to carry out acts of terrorism and sabotage, it said. The man was believed to have been executed on January 20, just 22 days after his arrest.

The case was "rushed through a legal system that makes scant provision for adequate defence or impartial review of appeals", the group said.

It said Vice-President Raul Castro had threatened to bring back revolutionary courts, which sent scores to firing squads after the revolution.

## Hungary short-lists toll motorway tenders

By Andrew Taylor, Construction Correspondent

FRANCE, Italian and Spanish companies are heading five international consortia which have been short-listed to submit bids to build and operate one of the first privately-financed toll motorways in east-central Europe.

The road, which will connect Budapest, the Hungarian capital, to the Austrian and Czechoslovak borders, is expected to cost about \$200m after allowing for interest charges and inflation.

A short-list of pre-qualifying bids was published this week by the Hungarian Ministry of Transport, Communication

and Water Management. Leaders of the five consortia are RAMEST of Italy, HASA of Spain, and GTM Grands Travaux de Marseille, Transauto International, and Bouygues all of France.

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the country's current economic situation. It recommends that tolls should be about half the level of those charged on west European roads.

The concession to operate the motorway would run for a minimum of 15 years or longer, depending upon the nature of the bid.

The government plans to award the concession by the end of this year, allowing construction to start by next spring.

The motorway is expected to be completed by the summer of 1993.

## ABB gains \$255m cable contract

By Andrew Taylor

ASEA BROWN BOVERI, the Swiss-Swedish engineering group, is to supply \$255m (\$140m) of equipment for a planned high-voltage direct current link between southern Sweden and northern Germany.

ABB has reached agreement with Baltic Cable, jointly owned by Svenska Kraftnät and Preussen Elektra, two Swedish and German utilities, to supply two converter stations and a 250km submarine cable.

The HVDC cable is claimed to be the world's longest and technically most advanced of its kind.

The two converter stations will be built south of Malmö and in the Lübeck area in Germany.

A definitive contract will depend on Baltic Cable receiving permission for building the HVDC link.

• ABB was awarded a DM40m (\$13.2m) contract for the modernisation of three 400mw turbine-generator units at the Planta Centro Power Station, 200km west of Caracas.

Nokia secures Japan foothold

Nokia, the Finnish maker of mobile phones, has become the first European manufacturer to secure access to the lucrative Japanese cellular phone market, it announced yesterday in Stockholm.

This follows conclusion of a co-operation pact with the Nippon Idemitsu Tsushin, a private cellular network operator in the Tokyo and Nagoya areas with an estimated 25 per cent share of the Japanese mobile phone market.

Polish deal for Northern Telecom

Northern Telecom, a UK subsidiary of the Canadian telecommunications and switching systems supplier, has established a joint venture worth \$15.5m (\$5.5m) with Elwro, one of Poland's largest computer manufacturers, writes Christopher Boag in Warsaw.

The new company called Northern Telecom Elwro, will be producing NT's DMS-10 switching systems as well as telephone receivers for the Polish market.

## Pact with power to fuel worldwide boom

A Uruguay Round services deal could be key to expansion, writes Frances Williams

THE draft agreement on services trade in the Uruguay Round could be a powerful force for worldwide economic expansion as the General Agreement on Tariffs and Trade which liberalised trade in goods after the second world war. (The creation of GATT in 1947 was followed by a 20-year boom in world trade and output.)

The stakes are enormous. International cross-border trade in services is worth \$100bn (\$442bn) and \$1,000m, compared with merchandise trade of about \$3,500bn. But at least as much business again is done by local affiliates of foreign companies, whose activities would be covered by the services accord. In addition, the agreement includes rules on government regulation of all marketed services, whether provided by domestic companies and firms or foreign ones. Thus it potentially touches total commercial services production of perhaps \$12,000bn worldwide, accounting for roughly half of gross domestic product and investment in industrialised countries and a large chunk of those of developing economies.

The deal is a remarkable achievement, given the outright hostility of many developing countries to discussion of services when the global trade talks were launched in 1986. There was also the need to construct a body of coherent rules from scratch to cover services of every variety, sold across borders or within borders and by individuals or multi-billion dollar corporations.

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However, the agreement as it stands is only a collection of rules. Still, to come are the results of crucial detailed negotiations underway in Geneva on specific commitments by members to open domestic

services markets to foreign suppliers.

For the US in particular, big improvements in market access for American companies are seen as essential to sell the services deal to a reluctant Congress.

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The agreement has three pillars:

• A framework General Agreement on Trade in Services (Gats) which extends GATT-type fair trade principles to services. These include national treatment (treating foreign and domestic service providers equally); transparency (obligation to provide information on national rules and practices governing services); and most-favoured nation (MFN) treatment (non-discriminatory treatment between trading partners). The Gats, which

would have its own council

under an umbrella Multilateral Trading Organisation, also sets the ground rules for negotiating services liberalisation.

• Four annexes which elaborate the rules for financial services, where there is a need for prudential regulation to protect investors; stipulate market access to countries with state-owned enterprises; and work out rules for aircraft landing rights now negotiated bilaterally under the Chicago Convention; and permit the temporary movement of workers to provide services abroad.

• Country schedules incorporating specific market-opening commitments. These initial commitments, analogous to GATT's MFN, are to be provided by the original signatories to Gats and will emerge from negotiations between trading partners. They will be extended to other Gats members on an MFN basis.

That said, the current negotiations in Geneva are not going well. Some 41 countries (the European Community counts as one), representing more than 90 per cent of world cross-border services trade, have made services offers. But by all accounts they do not add up to much. With the deadline of March 31, when country schedules have to be finalised to meet the Easter target of completing the Round, negotiators are still at first base.

Matters have not been helped by industry pressure on Washington to exempt certain sectors such as maritime transport and basic telecommunications from Gats's MFN rule.

Applying MFN, it is argued, would mean freezing US markets open and others' markets shut, making it impossible for the US to take bilateral action under existing domestic legislation against countries refusing to open their shipping or telecommunications markets.

## France announces FF15bn in export credits to Kuwait

By Reuter and Our Foreign Staff

FRANCE is to grant Kuwait \$1510m, worth of export credits to boost trade between the two countries, Mr Pierre Bérégovoy, the French finance minister, said yesterday.

Mr Bérégovoy, speaking at the end of a two-day visit to the emirate, said France had agreed to allow the Kuwaitis to set up an investment company in France to help channel more

of its money into the French economy.

He gave no further details about the new company. Kuwaiti nationals would be exempt from a French wealth tax on private

## Export agency plans £496m bad debt provision

By David Dodwell, World Trade Editor

BRITAIN'S Export Credits Guarantee Department (ECGD) has made new provisions against possible bad debt - mainly in the former Soviet Union and Yugoslavia - amounting to £496m.

The new provisions, revealed yesterday with the agency's annual report for the year ending March 31 1991, lift total provisions against sovereign debt in 1990-91 to £7.6bn.

In a separate move yesterday, Mr John Major, Britain's Prime Minister agreed at a meeting with Russian president Boris Yeltsin that the UK would make available £200m in new export credits for Russia and the other republics of the Commonwealth of Independent States (CIS).

The provisions are sharply lower than in 1989-90, when a singular charge of £3.37bn was made as the agency adjusted to a new, and controversial, method of gauging its lending risks.

ECGD still remains coy on the exact levels of exposure to Yugoslavia and the former Soviet bloc, saying only that it is in the region of £1bn.

The expected exposure is small by comparison to Germany's export credit agency, which has exposure in excess of DM25bn to the former Soviet

republics. The new provisions will anger critics who argue that taxpayers should not be asked to fund dubious export business.

However, the comparatively limited exposure will be seen as a vindication of the ECGD's recent adoption of the portfolio management system (PMS), designed to assess the level of risk involved in providing credit cover to different countries.

Exporters have protested at the PMS system, introduced in May last year, because it has raised the cost of obtaining export credit insurance, and put them at a disadvantage to foreign competitors.

Mr Brian Willott, chief executive of the ECGD, admitted yesterday that for Britain's top 20 export markets, ECGD insurance costs were more expensive than rates offered in France, Italy, Germany or the US.

The annual report showed that gross premiums received in the year to March 31 1991 amounted to £180m, down from £188m in the previous year. Claims paid out rose to £565m, from £512m, leaving a trading deficit of £946m (previous deficit £3.15bn). Total business insured rose to £16.8bn from £15.7bn.

## Licensing agency criticised by 'furious' Nissan UK chief

By John Griffiths

THE Government's Driving Vehicle Licensing Agency (DVLA) was accused by Mr Octav Botnar, Nissan UK's chairman, yesterday of passing "confidential customer information worth millions of pounds" to Nissan Motor (GB), the Japanese manufacturer's subsidiary which took over the distribution of Nissan vehicles from Nissan UK on January 1.

Mr Octav Botnar, NUK's chairman - was said to be "furious" that the DVLA had sold to Nissan Motor (GB) a list of what he claimed were 700,000 customers who had bought vehicles from Nissan

UK in the past six years. While it acknowledged that a list of about 400,000 names had been supplied to Nissan Motor (GB), the DVLA said it had acted within its guidelines.

A spokesman for Nissan Motor (GB) insisted the list had been sought solely to reassure Nissan owners about their entitlement to warranty, following the confrontation which led to Nissan UK being terminated as Nissan's UK distributor at the end of last year.

The company said the data had been returned to the DVLA, "and we have no copies".

## Companies acquitted in Blue Arrow fraud trial

By John Mason

ALL three corporate defendants in the Blue Arrow fraud trial - County NatWest, NatWest Investment Bank and UBS Phillips & Drew Securities - were acquitted yesterday of joining the alleged conspiracy to mislead the markets about the result of the employment agency's 1987 rights issue.

Instructing the Old Bailey jury to acquit the companies, the judge, Mr Justice McKinnon, ruled there was insufficient evidence for the cases against them to proceed any further. With five of their former employees still on trial, the companies issued only the briefest of statements following the acquittals.

A National Westminster spokesman said only that the parent bank was "pleased" its subsidiary companies had been acquitted. UBS Phillips & Drew welcomed the judge's ruling but said no further comment could be made while the trial against the individual defendants continued.

Mr Justice McKinnon said the companies' acquittals did not affect the cases against the remaining five individual defendants in any way.

The five defendants now left in the trial are Mr Jonathan Cohen, a former County chief executive; Mr David Reed, a former head of corporate finance at County; Mr Nicholas Wells, a former County corporate finance director; Mr Martin Gibbs, a former head of corporate finance at P&D; and Mr Christopher Stanforth, a former P&D director.

Yesterday's acquittals mark a further setback for the prosecution brought by the Serious Fraud Office. In September last year, the judge directed the acquittals due to lack of evidence of two of the original 10 defendants - Mr Stephen Clark, a County director, and Mr Alan Keat, the City solicitor who advised the investigator who advised the investigation.

The case for regulation is undiminished, according to an Oftel consultative document about proposals to renew price controls on BT as from next July which was published yesterday.

BT is likely to retain its overwhelming monopoly in most sectors of the market for the foreseeable future, although it faces growing competition in some areas of business services. Regulation is needed to prevent BT exploiting its power.

The document suggests three possible forms of regulation: a direct limit on BT's profits; continuing the price capping

## Oftel to keep telephone operator on tight rein

By Hugo Dixon and Michiyo Nakamoto

OPTEL, the telecommunications regulator, yesterday promised to maintain firm control over BT's prices as it launched its most comprehensive review of the company since privatisation.

The review, which is unlikely to be completed before the middle of the year, will take place at a time of public debate over whether BT is earning excessive profits.

The debate is expected to be particularly intense because of the general election campaign and Oftel's decision to conduct the review in public.

BT yesterday announced a 4 per cent fall in third quarter pre-tax profits to £75m from a previous £78m under the

impact of regulatory and competitive pressures as well as the recession.

Mr Iain Vallance, chairman, countered criticism about BT's profitability, saying it was reasonable. The opposition Labour party, however, claimed profit levels were still excessive.

Sir Bryan Carsberg, Oftel's director-general, said the new price control, which would take effect in August 1993, would "challenge" BT.

Sir Bryan argued that a price cap was preferable to direct control of BT's profits as this gave the company an incentive to cut costs and improve efficiency.

Oftel published two consultative documents - one on BT's prices and the other on capital costs - and invited

comments by March 27. After the consultation period, Sir Bryan will try to negotiate a deal with BT. If unsuccessful, he can refer the matter to the Monopolies and Mergers Commission.

The main issues in the review are:

• Should the price cap be tightened or loosened? At present, BT is required to cover the average price of a basket of its main services by 6.25 per cent less than inflation.

• Should BT be allowed to increase line rental charges rapidly? At present, it is prevented from increasing them by more than 2 per cent above inflation but argues that it is losing money on the service.

• Oftel said its investigations

suggested there was justification for increasing household rental charges to £100 a year from the current £73.84, but gave no timescale for such a move. Under such a scenario, trunk call charges might be cut by 50 per cent and local call charges might go up by 30 per cent.

Rapid increases in line rental charges would be resisted by many telephone users, for whom the rental charge is a large portion of their bills, and by Labour.

BT shares yesterday closed 4p higher at 329p while the partly paid shares rose by 2p to 119p.

See Page 18

BT Results, Page 25

## No respite in sight for the BT monopoly

Charles Leadbeater explores the regulated future which new Oftel proposals outline



Sir Bryan Carsberg: likely to leave behind a still more extensive system of regulation

The main issue to be decided by the review will be the value of X in the formula, which currently limits price increases to RPI + 6.25 per cent.

Oftel is firmly in favour of maintaining the current price capping formula which limits BT's price increases to an amount less than the retail price index (the so-called RPI+X formula). Oftel insists that the RPI is the most transparent index, as distinct from BT's input prices or a special basket of telecommunications prices.

The document says that the cap should continue to cover prices for local, long distance, and international calls, as well as private circuits. Regulation should be extended to cover the rental price of hardware handsets and might apply to new services such as call forwarding and call barring, it advises.

quality of the network as a whole is at issue. Oftel has no statutory powers relating to BT's quality of service, although since 1987 BT has been forced to publish quality of service reports. Oftel suggests that the current compensation scheme is the best way to deal with customer complaints about poor quality.

Sir Bryan will consider whether BT should be required to publish its accounts on a current cost basis.

The document casts doubt on the merit of controls on particular costs, such as BT's investment expenditure.

The other main issue to be covered by the review is the flexibility and structure of BT's tariffs.

Oftel favours an extension of the low-use scheme designed to compensate people on low incomes who may be affected by BT's moves to rebalance its prices by raising line rentals and cutting call charges. It will consider whether this scheme, which covers between 1.5m and 2m customers, should be extended to another group whose telephone bills are significantly below the average.

The review will also examine whether BT should be obliged to provide a recently developed talking terminal service which allows deaf people to use the telephone.

Oftel will seek to negotiate an agreed formula with BT after considering responses. If that fails, the issue will be referred to the Monopolies and Mergers Commission.

## Licensing agency criticised by 'furious' Nissan UK chief

By John Griffiths

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## LEGAL NOTICES

## COMPANY NOTICES

LEUMI INTERNATIONAL INVESTMENTS N.V.  
US \$50,000,000 GUARANTEED FLOATING RATE NOTES DATED 1992

The interest rate applicable to the above Notes in respect of the interest period commencing 31st January 1992 will be fixed at 5.94% per annum.

The interest accruing to US \$22.81 per US \$1,000 principal amount of the Notes and to US \$22.81 per US \$1,000 principal amount of the Notes will be paid on 31st July 1992 against presentation of Coupon No. 10.

J. VOGEL  
Joint Administrative Receiver  
No. 10205 of 1992

IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
IN THE MATTER OF DUMAS GROUP PLC  
- and -  
IN THE MATTER OF THE COMPANIES ACT  
1985

NOTICE IS HEREBY GIVEN, pursuant to Section 10 of the Companies Act 1985, that a meeting of the unsecured creditors of the above-named company will be held at Oxford House, 20 Alton Place, London, W1X 4JL, on the 21st February 1992 at 10.00 am for the purpose of having laid before it a copy of the report prepared by the administrators of the company, and for the consideration of the creditors of the company in respect of the winding up of the company.

It is further directed that the creditors of the company are invited to attend the meeting and to have their names registered at the office of the administrators, 20 Alton Place, London, W1X 4JL, on or before the 13th February 1992.

Given this day of January 1992

22, Tudor Street,  
London, EC2Y 0LU  
Solicitors for the above-named Company

THE MEDIA REGISTER LTD

Registered Office: 1000  
Nature of business: MARKET RESEARCH  
Trade classification: 35  
Administration Order made: 20th January  
1992  
Joint administrators (office holder no. JOHN  
A. TALBOT 2721)

MEDIA EXPENDITURE ANALYSIS LTD

Registered number: 471815  
Nature of business: MARKET RESEARCH  
Trade classification: 35  
Administration Order made: 20th January  
1992  
Joint administrators (office holder no. JOHN  
A. TALBOT 2721)

P.L.A. INVESTMENTS LTD.

Registered number: 2445119  
Nature of business: HOLDING COMPANY  
Trade classification: 35  
Administration Order made: 20th January  
1992  
Joint administrators (office holder no. JOHN  
A. TALBOT 2721)

THE MULTIPHASE SYSTEMS PLC

Registered number: 471815  
Nature of business: COMPUTER SERVICES  
Trade classification: 35  
Administration Order made: 20th January  
1992  
Joint administrators (office holder no. JOHN  
A. TALBOT 2721)

THE PAPER GROUP LTD

Registered number: 2445119  
Nature of business: PAPER  
Trade classification: 35  
Administration Order made: 20th January  
1992  
Joint administrators (office holder no. JOHN  
A. TALBOT 2721)

THE PAPER GROUP LTD

Registered number: 2445119  
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Notice of Redemption to the holders of

# International Standard Electric Corporation

## 12% Sinking Fund Bonds Due 1996

NOTICE IS HEREBY GIVEN, that pursuant to the provisions of the Indenture dated 15th March, 1984 (the "Indenture"), between International Standard Electric Corporation and Bankers Trust Company, Trustee, that \$13,740,000.00 principal amount has been selected by the Trustee for Redemption on 15th March, 1992 and payable on 16th March, 1992 at the principal amount thereof in accordance with the Sinking Fund provided for in Section 3.06 of the Indenture.

The following are the serial numbers of the Bonds which will be redeemed in whole:

2 1189	2458	3695	4925	6074	7122	8312	9453	10677	11947	13050	14153	1526	16471	17698	18915	20018	21232	22442	2348	24702	25801	26850	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
3 1209	2473	3700	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
4 1209	2481	3703	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
5 1224	2481	3703	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
6 1224	2481	3703	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
7 1224	2481	3703	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
8 1224	2481	3703	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
9 1224	2481	3703	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
10 1224	2481	3703	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
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14 1224	2481	3703	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
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16 1224	2481	3703	4933	6078	7123	8320	9455	10678	11950	13060	14155	15268	16472	17705	18917	20019	21234	22443	2349	24702	25801	26851	2801	29184	30267	31472	32547	33734	34923	36097	37027	38445	39731	40008	41209	42300	43454	44584	45806	47182	48368	49448	50717	51919
17 1224	2481	3703	4933	607																																								

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57698	59002	60206	61857	62109	64417	65645	66030	67607	68546	69731	70814	71658	72851	73832
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57707	59027	60235	61869	62144	64487	65683	66039	67615	68555	69751	70831	71675	72861	73841
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57745	59065	60273	61869	62144	64487	6568								

## TECHNOLOGY

The United States and the former Soviet republics are embarking on a nuclear disarmament programme of a scale that no one had imagined possible only a few months ago. It will involve dismantling at least 20,000 warheads, ranging from tactical weapons to multi-megaton hydrogen bombs.

The process of nuclear dismantling remains shrouded in secrecy for the simple reason that taking apart a weapon is the reverse of putting one together – and no one wants to risk giving useful clues to building an H-bomb.

In the US, UK and France, nuclear weapons are designed with eventual dismantling in mind. The western nuclear powers have been taking apart their old warheads regularly since the 1950s and re-using the materials in more modern ones. For them dismantling is a routine though expensive and time-consuming process, which uses high-technology equipment for remote handling of hazardous materials.

The former Soviet Union, on the other hand, has less experience of nuclear dismantling and recycling. Its stockpile contains ancient warheads from the 1960s and, to make matters more dangerous, the nuclear technicians trained to maintain them are said to be leaving their posts in droves, destabilised by the collapse of the Soviet military system and the fact that no one is paying them a living wage.

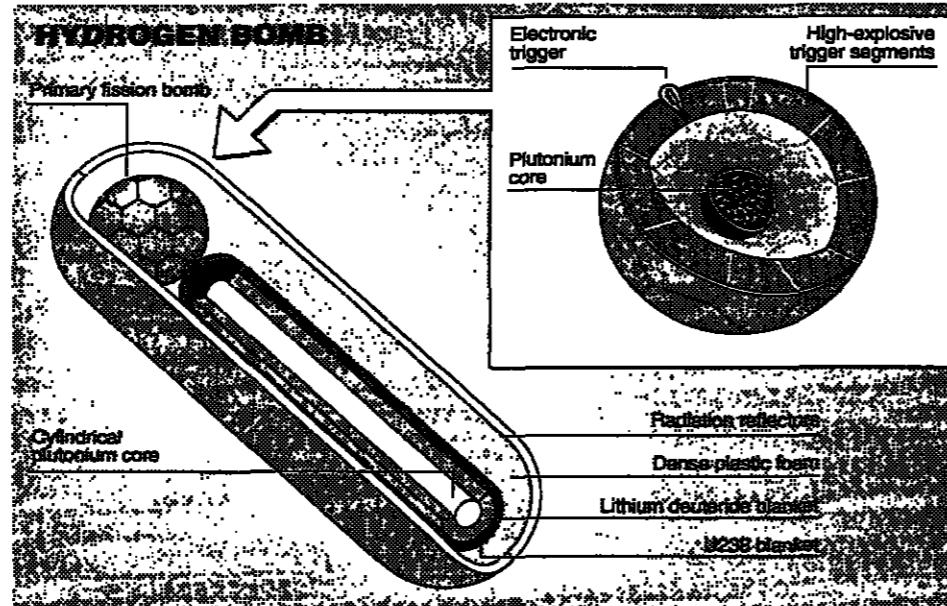
John Simpson, a nuclear specialist at Southampton University's Mountbatten Centre for International Studies, says Russian contacts have told him "that some of their weapons were simply not designed to be dismantled. In that case, we must start virtually from scratch, developing ways to get at the fissile cores."

However the Russians do have some dismantling experience, as Viktor Mikhailov, deputy minister of atomic power and industry, made clear in an article published this month in Moscow. "In fact, our factories are already more occupied with the dismantling of warheads than the production of new ones," he wrote.

Dismantling has to take place in a special cell that is protected with reinforced concrete in case of an accident. There is no risk of a full-scale nuclear explosion but the conventional explosive used to detonate the bomb could conceivably blow up, particularly if the warhead is old and poorly maintained. The containment would then be needed to pre-

Clive Cookson and David White assess the job of dismantling the world's nuclear arsenal

## Reversing the operation



THE IMMENSE destructive power of a modern warhead results from four nuclear explosions – one fusion and three fission reactions – occurring within a few millionths of a second and inside its metal casing.

At the heart of the weapon is a small "implosion-type" atomic bomb similar to the one that destroyed Hiroshima in 1945. It is detonated by firing a spherical shell of high explosive around a ball of plutonium (or highly enriched uranium). The pressure squeezes the plutonium into a super-critical mass, triggering explosive nuclear fission.

The primary explosion transmits an intense pulse of X-ray energy towards a cylinder of lithium deuteride wrapped around a rod of plutonium. This radiation triggers a second fission reaction in the plutonium rod and

then plutonium – a radioactive and toxic metal – being released into the environment.

In the west, the conventional explosive removed from warheads is normally destroyed by controlled burning. But according to Mikhailov the Russians sometimes try to make it for making synthetic diamonds: when detonated in a sealed chamber it produces pressures high enough to convert graphite, the humble black form of car-

bon, into diamond.

According to western estimates, Russia has enough cells to dismantle 1,500 to 2,000 warheads per year. That compares with an estimated 15,000 warheads needing destruction under current Russian plans.

In addition there are thousands of old weapons in storage, which are likely to present the most difficult dismantling task.

The Russians will need western help to build up decommissioning facilities if they are to get rid of their weapons at an acceptable rate. "The obvious way to speed up the process is to build more cells," says Simpson. "But there is a Catch 22." Cells built for dismantling could be turned round relatively easily to do the reverse – assembling warheads – if the political climate changes.

Given the potential instability of the former Soviet states, many proliferation specialists

believe the west should concentrate its help on ensuring the physical security of all warheads due for elimination, rather than dismantling them. This means moving them to properly guarded central storage in Russia, making the warheads safe and inactivating their detonators.

François Heinzburg, director of International Institute for Strategic Studies, says forced dismantling of the warheads would be "worse than leaving them intact" unless foolproof arrangements are in place to safeguard the nuclear materials that come out of the bombs.

The International Atomic Energy Agency, based in Vienna, is keen to expand its existing role of inspecting the world's civilian nuclear plants and start to supervise the plutonium and enriched uranium removed from weapons, making sure that they are never diverted back to military use.

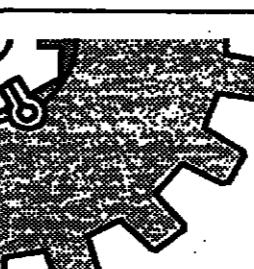
One of the most vexatious issues surrounding nuclear disarmament is what to do with the weapons-grade plutonium. The US already has an estimated 50 tonnes of unwanted plutonium, which was either removed from scrapped warheads or produced for future military use but no longer required, and the weapons decommissioned over the coming years will generate more.

The obvious civil use for the plutonium is to generate electricity in power stations. But the type of reactor designed to run on plutonium, the fast breeder, remains far from commercial development. For use in conventional thermal reactors the plutonium has to be combined with uranium in the form of mixed oxide (MOX) fuel.

"Looking at the non-proliferation aspects, the best use of the plutonium is to burn it as mixed oxide fuel," says David Kyd of the IAEA. Many people in the nuclear industry agree but others are sceptical about recycling plutonium in this way because it is more expensive and difficult to use than straightforward uranium fuel.

"Plutonium recycling is simply uneconomic," says William Walker of the Science Policy Research Unit at the University of Sussex. "Most plutonium in the world should be regarded not as an asset but as waste to be disposed of."

Suggestions for plutonium disposal range from entombment deep within the earth to firing into deep space. But no one has come up with a scheme that is technically feasible, environmentally acceptable and politically supportable.



## WORTH WATCHING

by Della Bradshaw

### Batteries for globetrotters

WHILE notebook PCs are frequently touted as tools for the business traveller, in practice few have enough battery power to last through a transcontinental flight, writes Louise Kehoe. This is especially true of models with high-quality displays and hard discs.

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The answer, according to

Compaq Computer's latest "notebook" computers, the Lite/25 and Lite/20, go some way to overcoming this. They use the latest Intel 386SX microprocessor, which minimises battery drain by suspending operation of functions that are not in use.

Compaq has also developed a low-power backlighting system for the display, normally the most power-hungry element of a notebook.

The lighting system saves up to 50 per cent of the power consumed by earlier designs. Also included in the latest Compaq notebooks is a battery pack with a built-in microprocessor that monitors power use and displays the amount of power remaining on a battery gauge.

These innovations enable Compaq's new Lite/25 and Lite/20 models to run for three to four and a half hours – a 50 per cent improvement.

### Friendly coating keeps water out

COATING concrete to make it waterproof – particularly in motorway construction where the salt can destroy the concrete if it is allowed to eat into the pillars – hardly seems glamorous.

But a technique devised in the US and commercialised in Australia could bring concrete coatings into an environmentally conscious world. Radon #7, which will be

driver to turn around or take an alternative route.

The equipment will be installed in 30 sites in England by September.

### Fuel cells get a green light

A PORTABLE fuel cell, weighing just 62 pounds, could provide enough electricity to power the lights for an outdoor video recording or throw light on a game of tennis.

Developed in Japan by Sanyo electric, the cell produces up to 250 watts of electricity directly from a chemical reaction. The materials used are phosphoric acid and a hydrogen-absorbing metal.

Only water vapor is released outside the case, says Sanyo, making the fuel cell environmentally sound.

Sanyo is now concentrating on developing 24W and 3kW models for use in home power supplies.

### Can't tell a book by its cover

DO NOT be over-impressed by business travellers who appear glued to their laptop computers on long journeys. They might just be curled up with a book.

The Voyager company, of Santa Monica, California has developed software to enable Apple Macintosh users to call up pages of books on the screen. By pressing a key the pages are turned over and notes can be added electronically to the margin or sections highlighted. There is even an electronic paperclip to make a specific page easy to locate.

Particularly intended for those who have bought the latest Powerbook laptop, the disc display illustrations as well as text. One of the first three books to be put on to disc is Martin Gardner's annotated "Alice in Wonderland", including illustrations. Some can also be incorporated. With Michael Crichton's book "Jurassic Park", for example, when a dinosaur is mentioned the reader can click the name and a picture appears – along with the sound the animal might have made.

Contact: Compaq Computer, US, 713 370 0870; UK, 081 332 3000; Australia, 03 320 0000; France, 01 34 56 33 00; Germany, 02 25 33 45 53; Italy, 02 34 56 33 00; Japan, 03 34 56 33 00; Switzerland, 01 34 56 33 00; Sweden, 08 34 56 33 00; UK, 081 372 6111; Compaq, UK, 0775 514 555; Sanyo Electric, Japan, 05 981 1181; Voyager, US, 310 451 3363.

## MANAGEMENT

## Hats off to mother-in-law

Lucy Kellaway visits Ian Plenderleith, a banker who views the international financial markets down the barrel of a popgun

**MY OFFICE**

The Bank of England's markets supremo looks ill at ease, and glances doubtfully around his room. Urbane and self-possessed when discussing the Exchange Rate Mechanism, Ian Plenderleith seems less comfortable talking about the decor of his room on the Bank's inner courtyard.

"The office is a machine for working," he says briskly.

In his case, the machine is so old that one would have thought it obsolete long ago. At the grand old entrance to the Bank in Threadneedle Street, there are no electronic gates, no magnetic security passes. Instead four elderly men in pink tail coats and red waistcoats with shiny silver buttons graciously welcome you politely, takes your coat

and sees you into a small, slightly dingy ante room to wait while the Bank's associate director finishes a meeting.

Plenderleith's office is surprisingly small for the man who oversees all London's financial markets. The atmosphere is heavy, traditional, stuffy even. But Plenderleith defies you to draw any conclusions: "The building is old and historic, but the organisation is efficient and modern," he says.

The room is dominated by two outside pieces of furniture, a reproduction leather-topped desk and a scuffed grey safe with a combination lock.

Given the decisions that pass over Plenderleith's desk – when to support the pound how to pay for the Government's latest burst of spending – there can be no shortage of sensitive papers to fill it with.

Were it not for one or two tell-tale signs, this could be the 1950s. There are modern-looking built-in ashtrays. There are four new telephones, one for the outside world, one special circuit for the Bank's senior directors, a hot line to the Treasury and another to the Stock Exchange. But the main concession to the

modern age is a bank of six large screens, neatly boxed in a wooden cabinet in an optimistic effort to make them more appealing to the room. These display all the information available to any of the market-makers in the Square Mile, including their own views of the market. "I read a great deal of uninspired rubbish," Plenderleith says crisply.

On top of the screens is a relic of the old technology, a black silk top hat that Plenderleith wears once a month when he is playing the role of Government Broker. Does he feel at all silly in it? Apparently not. "It is a small but worthwhile part of the tradition," he says. The hat, itself, he is proud of; this one does not come from Bank's own stockpile of silk hats, but from his mother-in-law's attic.

There is a British no-nonsense touch about Plenderleith, who starts work at 7.45am and does not waste a moment all day. He talks about the importance of short lines of communication; there are sliding doors on each side wall of his office, one opening onto the man in charge of the gilt market, the other to the one in charge of home finance. "It takes 17 seconds to walk down to the market

makers without hurrying," he says.

Plenderleith is an enthusiastic caller of ad hoc meetings. "Often during the day I will need to get three or four people together for 30 minutes to deal with a complex subject. It's a lot faster than exchanging memos."

The visitors who pass through all day can expect a mixture of garrity and luxury. They will find none of the sofas, coffee tables and plants that are de rigueur in modern offices. Instead, the room is full of upright Regency-style dining chairs on which guests perch while Plenderleith sweeps them quickly from the other side of his desk.

In the morning and afternoon, a tray is brought in by the parlour messenger with silver jugs of tea or coffee and fine white bone china cups.

With such a surfeit of tradition, there is little scope for the Bank's employees to stamp their personalities on their surroundings. Plenderleith has added just one touch of his own.

On his desk is his "prize possession" a brightly coloured wooden popgun, a present from his children to celebrate big bang. "I often feel like pointing it at people," he says.

## Nannies take first steps in Whitehall

John Willman looks at moves to provide nurseries for the children of civil servants

wages to maintain recruitment or find ways to retain more of the staff they currently have in post.

Looking back staff who have stopped work to have children is one option.

The First Steps nursery offers places for 27 pre-school children of civil servants from five central London departments and the Metropolitan Police Office.

Located just behind the Tate Gallery, the nursery is run by the Westminster Children's Society under the aegis of the Home Office.

Parents pay 260 a week per child, with the rest of the cost being picked up by the employing department.

First Steps is one of more than 20 civil service nurseries based in towns such as Guildford and Bootle where there are large government offices.

The biggest, with 65 places, is the Sunbeam Nursery in Croydon, run by the Home Office in the headquarters of the immigration service.

More are in the pipeline: there has been seven is planning to open another nine, including a purpose-built nursery in a new office block in Leicester.

There is no central organisation which can set up nurseries for different departments and agencies, since provision depends on local circumstances. In each case, a sponsoring department or local office takes the lead in setting up the nursery, offering surplus places to other departments.

Partnerships between government departments are fostered by a small unit in the Cabinet Office which provides information to departments and acts

as a clearing house for spare nursery places.

In some parts of the country, departments and agencies have formed partnerships with other local employers to run nurseries.

These provide entertainment and stimulation for children during the school holidays, typically at a cost of 25 a day.

Stephanie Bradley, a mother of two, is enthusiastic about the play scheme run by the Inland Revenue at Bush House in London's Strand.

"In the past, I have had to save up my leave for the summer holidays and take unpaid time off," she says. "It just wouldn't be possible in my present job as press officer."

In Scotland, the departments continue to work in local out-of-school schemes which look after children between the end

of the school day and the parents' return from work.

Other pilot schemes have been set up, though they are more difficult to set up because they must be located close to schools and homes, rather than the workplace.

Finally, the civil service has pioneered flexible working arrangements which help staff combine parenthood with a career.

"Departments and agencies tell us that nurseries and holiday play schemes reduce absenteeism, sick leave and special leave taken because of childcare arrangements break down."

"Resignations for domestic reasons also seem to drop and a higher proportion of women civil servants having babies return to work at the end of their maternity leave."

This is one of a series of articles on childcare.

## Missing out on appliance of science

# WORLD INDUSTRIAL REVIEW

Friday January 31 1992

WORLD of the world's youngest and healthiest industries, electronics and the aerospace and aviation sector, have faced a painful month.

Last year there was a growing recognition that the industries have reached a moment when they could change the course of their evolution and their role as engines of growth. Changes sweeping through these industries will profoundly affect the companies which make them up, the people who work within them, their customers and suppliers in the next few years.

Their travails will be set against the backdrop of slow economic growth, intensifying competition in older industries such as cars, and painful restructuring in steel and chemicals.

Electronics and aerospace/aerospace industry have both enjoyed near permanent growth since their birth after World War Two. They have not suffered the cyclical swings in demand which have become common in older manufacturing industries established in the 1920s and 1930s such as chemicals, motor cars and electrical goods.

In the past year, both electronics and aerospace/aerospace have been hit by slower economic growth, in the wake of the Gulf War. It doubts about their health run deeper than the chill they have caught from recession. Both industries face structural challenges which could sap their dynamism.

In electronics the doubts have been raised largely in success in generating new technology. Semi-conductor manufacturers to a ready demand for their products cutting production and investment phase of doubt about the demand for most sophisticated chips.

The computer industry has been accustomed growth rates of 20 per cent a year over 30 years since its birth. In the past year has come to a shuddering halt.

The chattering computer makers are dawdling. The cost of backing a technology which proves unpopular is huge. But costs of success - research on successive generations of hardware and software - are huge, while margins earned on finished products are falling as computing power becomes an oversupplied commodity.



The down-turn may be more than merely cyclical, writes Charles Leadbeater

## Engines of growth slow down

commodity. Computer users who even five years ago might have been so dazzled by new technology have become more dubious about the benefits of information technology. Consumer electronics companies for years have made money through incremental improvements to familiar products such as televisions and hi-fis.

Now its growth prospects depend on technological leaps of faith into new products such as high-definition television.

In aerospace and aviation the doubts are different. For the first time since World War Two, passenger traffic suffered a decline last year. Just as IBM, the heart of the old computer industry, is suffering heavily, so Pan American, the illustrious airline, disappeared last year.

Just as significantly for aerospace manufacturers at the end of the Cold War probably spells a permanent reduction in military funding for expensive aerospace programmes. Meanwhile, there is only one major new civil aircraft planned for this decade the Boeing 777. Around the world, engine and airplane makers are shedding labour as they adjust to this environment.

More mature industries, such as cars, chemicals and steel are also facing different degrees of difficulty. In steel, especially in the US and Europe, lower

demand has exposed the fragility of the steel makers' recovery during the 1980s. The more stable chemical industry is cutting costs in a bout of restructuring which has highlighted the strength of pharmaceuticals. In the western car industry, the lumbering corporate giants such as General Motors are still reeling from mounting competition from Japan.

None of the problems afflicting these industries will be eased by the economic

climate in the next year. World growth in 1992 should be marginally stronger in the second half of the year. However, there are significant risks of a "growth recession" in the OECD, with the US, UK and Australia taking longer than expected to recover just as Germany and Japan slow down.

Painful structural change within vital industries combined with slower economic growth will make it more difficult to achieve some of the more pressing political issues which will set the framework for industry's development. Five political questions will be central.

• The Japanese economy has grown with its industries' exports largely protected by a political umbrella provided by US guardianship. With tension growing over trade in US-Japanese relations, is the Japanese political class capable of ensuring the umbrella remains in place?

• The US presidential election, with the economy still mired in recession, and the country increasingly troubled by its loss of competitiveness, will test the strength of protectionism.

• The next year may prove crucial in European economic integration, determining whether the single market programme succeeds or is overcome by mounting tensions over economic and monetary union. The health of the reunified German economy will be central to the rest of Europe.

• The economic disruption which will flow from the collapse of the Soviet Union could impose heavy direct costs upon east European economies as well as great uncertainty in the west.

• Perhaps the most important issue will be the outcome of the Gatt talks to further liberalise world trade. A liberal trading order, enforced by strengthened rules covering virtually all countries and almost all trade flows is within the world's grasp.

However, the US is increasingly attracted to bilateral negotiations to manage trade. In the EC and Japan agricultural lobbies are still powerful.

The significance of a failure to secure a Gatt deal would be huge. World trade has led the growth of output through each successive economic cycle since the 1960s, partly because of the gradual liberalisation of world trade. A failure at Gatt might put in doubt the role of world trade as an engine of world growth.

## STATE OF THE ECONOMY

### The hangover that persists

SHRUGGING off last year's softening growth rates is proving a bumpy ride for the world's leading economies. This year should bring more vibrant trade conditions; but only just. The world economy remains burdened by a hangover, following the late 1980s boom that is taking longer than expected to fade.

The world economy has probably avoided an outright recession. Back in 1982, the last time that total OECD output fell year-on-year, both the US and Germany were in recession. Growth was sluggish and the rest of the group of largest industrialised nations except Japan.

Current downturn has been less synchronised. OECD growth reached its trough in the first half of last year, with one third of the OECD nations in recession, including the US, UK and Canada.

Overall, OECD growth turned positive - up 1 per cent on the second half of 1990 because of the still buoyant performance of Germany and Japan. The Japanese stock market crash of 1990 was not having the negative impact on consumption and investment that many feared. Meanwhile, the spending boom that followed German unification was fueling west German growth and sucking in imports, thereby cushioning the economies of northern Europe.

This healthy divergence of economic performance among the world's three largest economies began to turn sour in the second half of last year. The OECD remained relatively bullish in its July Economic Outlook, forecasting OECD output growth of 2.4 per cent in the second half of 1991, compared with the first half, and 2.9 per cent in 1992. It expected recoveries in the US and UK to outweigh a moderate slowdown in Japan and Germany.

Yet both the US and the UK have failed to deliver their side of the bargain, while Japan is

slowing faster than expected. By December, the OECD had cut its forecasts to just 1 per cent growth in the second half of 1991 and 2.2 per cent growth in 1992. Since then, the Bundesbank has raised German interest rates again. In an attempt to deflate rising wage demands in western Germany, Goldman Sachs has since cut its forecast for OECD output growth in 1992 to 1.5 per cent.

What went wrong? First and foremost, the heralded US recovery has not materialised. The US economy, having suffered one of its shallowest post-war recessions, is stumbling through an equally slow recovery. Consumer and business confidence fell last autumn, following a brief recovery after the end of the Gulf war, depressing spending and orders. The evidence suggests that the US slipped back into recession in the fourth quarter.

Most important, however, Britain's short-term interest rates remain more than twice as high as in the US. Britain was the only member of the European exchange rate mechanism not to follow the Bundesbank's lead by raising rates at the end of last year. Yet real interest rates in the UK, and in France and Italy too, remain persistently high.

The ERM will prevent any market easing of European monetary policy until the Bundesbank starts to cut rates. With tension between the German metal employers and unions rising, and strike threats in the air, the Bundesbank may not cut rates until the early summer. The result is predictable: more slow growth across Europe, including Germany. The OECD's leading indicators of industrial production, which are designed to predict movements in actual output, suggest flat or falling output across Europe, the US and Japan in the first half of 1992. The one exception is the

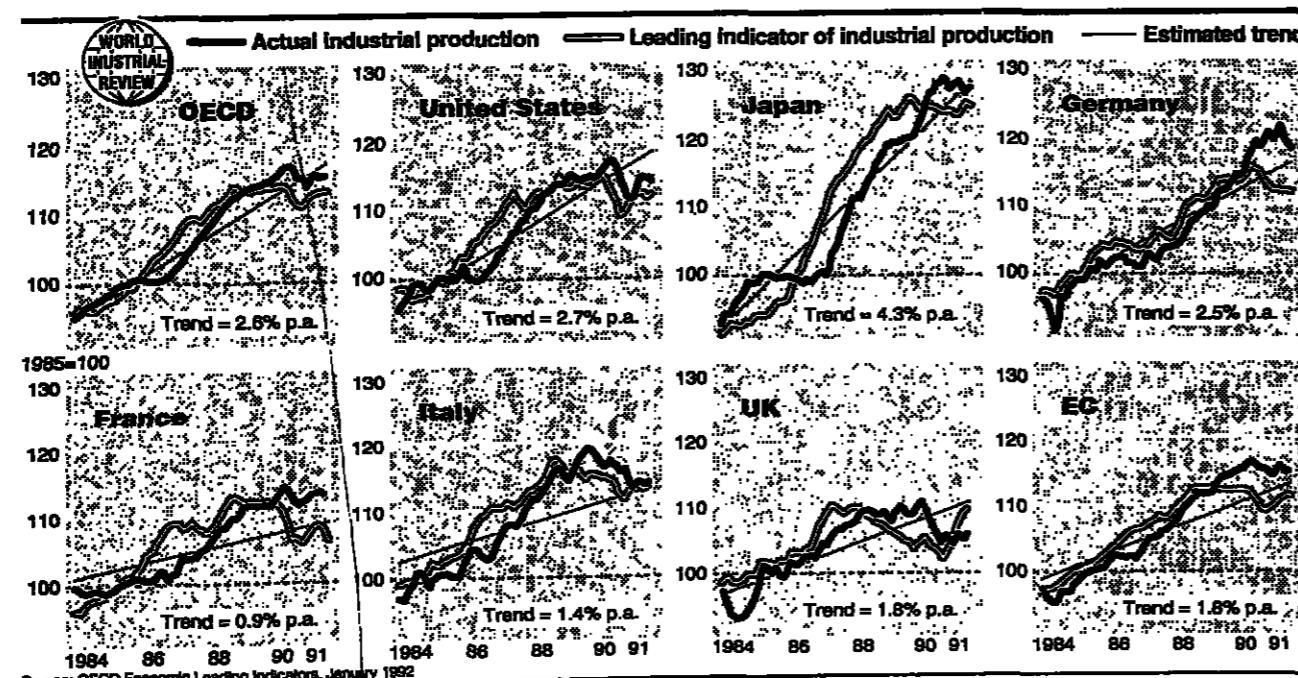
UK, whose leading indicator has been rising for the past 10 months. But there is little sign that UK output is responding.

The one possible source of more robust growth in 1992 is Japan. The Japanese economy grew by more than 4 per cent in 1991. Moreover, the Bank of Japan has responded to growing signs that activity is weakening by cutting interest rates three times since last July.

Yet this easing of Japanese monetary policy has been accompanied by a steady fall in business confidence, sluggish retail sales, and rising bankruptcies, especially among heavily-indebted small and medium sized companies. Broad money growth has fallen to unprecedentedly low levels, reflecting the Japanese banks' continued nervousness.

Japan may well ease policy further over the coming months. But unless these rate cuts are accompanied by easier German monetary policy, and, more importantly, spark a rise in lending and spending as has not been the case in the US, the world economy could well continue another miserable year.

Edward Balls



## AILINES AND AVIATION

### Stalled on the runway

France is hoping to link with Sabena of Belgium and has agreed to lead a consortium to acquire 40 per cent of CSA of Czechoslovakia. SAS, Swissair and Air Austria have formed a commercial and marketing partnership.

In the US, the market has become dominated by three large carriers: American Airlines, United Airlines and Delta Air Lines, which have all grown by acquiring international and domestic routes from weaker US carriers.

In the Far East, where traffic is expected to continue to show above average growth, carriers have been seeking to expand their international networks while consolidating their operational bases in the Asia-Pacific region.

These airlines have also been anxious to develop alliances with other international partners.

Singapore Airlines has cross-shareholding links with Delta and Swissair; Qantas is now seeking an international partner to take an equity stake in the Australian carrier as part of its privatisation; Japan Air Lines and All Nippon Airways have forged commercial links with international carriers to bolster their international networks.

But the most immediate problem facing the airline industry is its low level of profitability. International airline losses last year are expected to total more than \$4bn compared with a \$2.7bn loss in 1990. Even

though traffic has started to pick up, and the industry is expected to see growth eventually stabilising at around 5.5 per cent - 6 per cent a year during the rest of the decade - yields remain under intense pressure because of heavy and unprofitable discounting of fares.

Airlines will have to improve their overall profitability if they are to meet their long term aircraft fleet renewal and expansion commitments.

Mr Ginter Eser, the director general of the International Air Transport Association (IATA), has warned that traffic recovery is being bought at the expense of yield.

"It simply is not possible with today's cut-price passenger

fares to pay for tomorrow's full-priced aeroplanes," he said.

The industry faces a host of other pressures. Liberalisation will intensify competition in the European market and force cost-heavy European carriers to continue rationalisation to enhance productivity, while improving service and frequencies to fend off the expansion of US and Asian carriers in more open European skies.

With the eventual recovery in traffic after last year's Gulf war aberration, the old problem of congestion in the sky and at airports is expected to return to the fore. Inadequate air traffic control systems in Europe and in some other parts of the world coupled with congestion at crowded international airports risk clipping the wings of any recovery in air transport unless governments and aviation authorities accelerate efforts to improve the infrastructure of the industry.

Paul Bettis

## The principal industries at a glance

### Only a few stars

A WIDE range of industrial sectors are in the midst of a deeply disruptive downturn forcing leading companies into far-reaching reassessments of their strengths and weaknesses.

Traditionally cyclical industries such as chemicals and steel were expecting lower demand, but not the potentially severe downturn which has emerged. In the car industry, recession in the US and some European markets has compounded the difficulty western producers face from a mounting Japanese challenge.

Japan may well ease policy further over the coming months. But unless these rate cuts are accompanied by easier German monetary policy, and, more importantly, spark a rise in lending and spending as has not been the case in the US, the world economy could well continue another miserable year.

Chemicals and pharmaceuticals. Differences in performance between dynamic pharmaceutical companies and their more sluggish chemical counterparts were all too evident last year.

Restructuring is expected to lead to more job cuts in the defence sector as manufacturers grapple with the uncertainty of future defence programmes at the same time as they reduce capacity in the face of defence cuts.

In the US alone, more than 100,000 people were laid off last year and the industry expects a further 36,000 to go this year.

In Europe, the leading defence contractors are all in the throes of restructuring programmes which are likely to be affected by a series of important government decisions this year on the future of programmes such as the European Fighter Aircraft.

New orders for commercial aircraft dropped sharply last year and are expected to remain flat this year. Boeing, the world's biggest commercial aircraft maker, booked 252 aircraft valued at \$20.26bn last year compared with a record 543 new aircraft orders in 1990.

Airbus, the European aircraft consortium, booked 101 new aircraft orders compared with 404 the year before.

Although international passenger traffic has started to recover during the last three months, airlines are still struggling to climb out of the recession and continue to face grave financial pressures.

For the first time since World War Two, passenger traffic suffered a decline last year. The most immediate problem facing the airline industry is its low level of profitability. International losses last year are expected to total more than \$4bn compared with a \$2.7bn loss in 1990.

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ELECTRONICS: hit by consumer sales dive.

MACHINERY: varying degrees of discomfort.

TRADE TALKS: a spectre of protectionism.

## WORLD INDUSTRIAL REVIEW 2

## SEMICONDUCTORS

## Chips are everywhere

WEAK economic conditions in the US and Europe cast a shadow over the world semiconductor industry last year.

Worldwide revenues grew by only about eight per cent, to \$55bn, a far cry from the industry's traditional double digit growth but nonetheless better than 1990 when sales were flat.

However, overall market trends mask a mixed performance by leading manufacturers as sales of some product categories rose, while others are in a slump.

The ubiquitous microprocessor, the "brain" of computers, for example, continues to be a gold mine for companies such as Intel, now the largest US producer of integrated circuits. Microprocessor sales revenues leaped 60 per cent last year, to \$3.5bn. Intel won the lion's share of this growth.

Sales of microcontrollers, the blue-collar cousins of the microprocessor used in a wide variety of industrial equipment, in cars and in consumer electronics products, grew by about 25 per cent to almost \$5bn.

The market for commodity memory chips, in contrast, is experiencing severe oversupply and rapidly falling prices that have depressed the semiconductor earnings of some of

Japan's giants as well as Texas Instruments in the US.

Prices of Dynamic Random Access Memories (DRAMs) are in a nosedive, with the average selling price of 4 Megabit DRAMs, the latest generation of memory chips, declining by about 55 per cent over the past 12 months. DRAM sales picked up by 5 per cent last year, to \$7bn, after a disastrous 24 per cent decline in 1990, according to Integrated Circuit Engineering, a US industry consulting group. Even optimistic projections of 28 per cent growth this year would only bring this segment of the industry back to its sales record of 1989, when revenues totalled \$8.75bn.

Japan's leading chip makers, with their commanding lead in the DRAM market of over 80 per cent of world sales, have become the latest victims of the most volatile and risk-prone segment of the semiconductor market.

Historically, DRAM market slumps have had a profound

influence upon the entire semiconductor industry. A 1981 reversal in the DRAM market, when revenues fell by 40 per cent, prompted several US semiconductor makers, including Intel, which invented the DRAM, to leave the market. In 1985, when worldwide sales revenues took a 57 per cent dive, the US accounted Japanese producers of "dumping" and ultimately won a controversial five year trade pact.

Similarly, the current problems facing DRAM manufacturers may signal a seachange in the industry. A major expansion of DRAM production during the boom years of 1987-1989 has created excess supply at a time when economic trends are dampening demand. Some of today's DRAM makers seem certain to cut their losses and retrench, leaving only a handful of DRAM "specialists" to dominate the market.

However, the future of the semiconductor industry will also be shaped by the fortunes

of its major customers. The computer industry remains by far the biggest user of semiconductor components, consuming over 40 per cent of products manufactured by "chipset" chipmakers as well as the bulk of "captive" production by companies such as International Business Machines.

The general malaise in the computer industry has set the tone in the semiconductor industry over the past year, as world computer sales revenues declined for the first time in that industry's history. In most segments of the computer market, however, unit shipments continue to expand, increasing demand for semiconductor chips. For semiconductor manufacturers, therefore, computers remain a growth market.

Similarly, the automobile industry, although severely affected by general economic trends, is a growing consumer of semiconductor devices. Today, each car sold is estimated to contain about \$200

worth of semiconductor chips. By 1995, the "chip content" of the average automobile is expected to double. Other important markets for chips include consumer electronics, telecommunications and defence electronics.

The key role of the semiconductor industry as the supplier of "building blocks" to the entire electronics industry has thrust chipmakers into the debate over international competitiveness. Japanese and North American producers dominate the world semiconductor market, with Japanese semiconductor manufacturers claiming 45 per cent of the world market in 1991, while US producers accounted for about 40 per cent. European producers share of the world semiconductor market that should ensure growth in the 1990s.

While political and economic trends have a significant influence upon the semiconductor industry, it is the creation of new markets for semiconductor chips that drives the industry's growth. The emergence of "nomadic computing", high definition TV and other new types of consumer products that combine computer technology with multimedia presentations represent vast new opportunities for chipmakers that should ensure growth in the 1990s.

The US-Japanese battle over semiconductor trade remains an over-riding concern among chipmakers on both sides of the Pacific. Last year, the two countries reached a new semiconductor trade agreement in which Japan endorsed the US goal that Japan should import 20 per cent of the semiconductor products that it consumes by the end of 1992.

Currently, US suppliers hold a 14 per cent share of the Japanese semiconductor market, according to data agreed upon by both countries. Unless the 20 per cent goal is reached, however, there is sentiment in the US for some form of retaliation with serious consequences for all semiconductor makers.

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1991.

IBM, the bellwether of the US industrial economy, had the worst year in its history - the first time growth had fallen on a year-on-year basis since 1946 and the first pre-tax loss in living memory.

Apple Computer, the largest personal computer manufacturer, made pre-tax profits of only \$110m after a \$224m restructuring charge in the third quarter to finance a 10 per cent cut in its workforce.

Compaq, the skyrocket of

US personal computer industry, ran out of sparkle and fell heavily to earth, deposing its chairman and founder, Michael Dell, on the way and bringing in a European, Michael Pfeiffer, to engineer a change in the company's fortunes.

The surviving European-owned manufacturers, Siemens Nixdorf of Germany, Bull of France and Olivetti of Italy, all lost money last year and have put in place wide-ranging recovery plans.

The Japanese manufacturers, Fujitsu, Hitachi and NEC, which have hitherto grown strongly on the back of a buoyant home market, faltered as problems with the powerful Japanese banks and hints of scandal in Tokyo shook business confidence.

Some manufacturers - Sun Microsystems, a US supplier of high performance workstations, for example - seemed relatively unaffected.

For many software and services companies, too, 1991 was a good year. Microsoft, the leading personal computer software supplier, posted its eighth consecutive quarter of growth at the end of January, boosted by strong demand for its "Windows" family of products which make IBM's design of pc easier to use.

The industry is in such a

confusing state because it is at

the confluence

of the seemin

irreducible forces

## COMPUTERS

## In confusion and disarray

The computer industry enters 1992 in confusion and disarray.

The major hardware manufacturers are all in difficulties. International Business Machines (IBM), the largest manufacturer, and Digital Equipment (DEC), the leading minicomputer supplier, are among the companies reporting declining sales and losses for 1991.

Currently, US suppliers hold a 14 per cent share of the Japanese semiconductor market, according to data agreed upon by both countries. Unless the 20 per cent goal is reached, however, there is sentiment in the US for some form of retaliation with serious consequences for all semiconductor makers.

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Apple Computer is at a confluence of the seemingly irreducible forces

## STEELMAKING

## A rising tide of red ink

RED ink is starting to flow thick and fast across the world's steel industry.

According to MEPS, the Sheffield based steel consultancy, steel production in the European Union will continue the fall which set in with a 3.5 per cent drop last year. It projects EC production in 1992 of about 125m tonnes, down from 132m tonnes in 1991 and production in western Europe is projected to 151.4m tonnes down about 20 tonnes from last year. MEPS expects European production to grow again in 1993 and climb to a peak in 1994.

The poor outlook in western Europe will be compounded by the mounting difficulties facing producers in eastern Europe which suffered sharp falls in production last year. Steel production in the former

## WORLD INDUSTRIAL REVIEW 3



Disneyland in France: dropping in from a different culture

## MEDIA

Yesterday  
the world

THE TOP TEN AND THEIR MEDIA REVENUE			
Company	Nationality	Revenue 1990	Activity
TIME WARNER	US	\$11.5bn	TIME magazine, WARNER film, cable television
Bertelsmann	Germany	DM14.5bn	Books Gruner Jahr magazines, papers
News Corp	US	A\$10bn	Newspapers (UK, US, Australia); Fox TV (US) Sky TV (UK)
Capital Cities/ABC	US	\$5.4bn	US network TV
Hachette	France	Fr-30.1bn	Book publishing in France and US
Sony	Japan/US	\$5bn	CDS records/Columbia Pictures
Don Bradstreet	US	\$4.8bn	Data, directories, market research
Paramount	US	\$3.9bn	TV/film studio, books
Times Mirror	US	\$3.6bn	Newspapers
Thomson Corp	Canada	\$3.4bn	Magazines, papers

Figures are for media turnover at last published results. A breakdown of media earnings is not yet available for the Italian group Fininvest run by Mr Silvio Berlusconi; it is a contender for inclusion in the top 10, following its takeover of part of the Italian book publisher Mondadori.

*"The test of the whole global media concept really hangs now on Time Warner. If they can't make it work I'm not sure anyone can."*

That is the view of a US company which set itself up to barter TV programmes to emerging European TV channels, and has become increasingly sceptical that truly global media businesses can flourish in the face of regulatory and cultural differences between countries.

It is right to point to Time Warner, the world's biggest media company, for clues to whether the corporate experiments of the 1980s will be retained or rejected in the 1990s.

Time Warner performed one of the most audacious of those experiments, the \$14bn merger of the magazine group Time and Warner Brothers film and television studios and cable television. The test of its success will be whether economies of scale and synergies in the two plus two equals five" factor will let it pay off its debt of \$35bn and keep growing.

That hypothesis - that size brings more wealth, and justified high acquisition prices - was behind many of the most flamboyant media deals of the 1980s. But that theory is now under attack, given the spectacular collapse of some of the most aggressive wheelers and dealers.

The late Mr Robert Maxwell's empire, now under investigation by the UK's Select Committee, may have caught the most headlines, but there is no lack of other examples.

Mr Rupert Murdoch's News Corporation has spent two years negotiating with its bankers for its survival; it can gain their support only by agreeing to sell businesses it had fought to buy just a few years before.

The French giant Hachette, whose ambitions led it to leap the Atlantic and take over US encyclopedia publisher Grolier at the end of the 1980s, now finds its room for manoeuvre tightly circumscribed by debt, while some of its investments such as the failing French TV channel La Cinq continue to inflict damage to its profits.

An informal poll of finance directors of large US and UK media groups, who are now surveying the wrecks of some of the 1980s empires in search of bargains, produces the consensus that prices for acquisitions are finally falling.

At the start of the 1980s a good magazine group would typically fetch a price of 10-15 times post-tax profits in the UK - slightly higher in the US because of differences in accounting for profits. However, by 1986-1988, the peak of the acquisition boom in media, those prices had more than doubled, partly driven by the availability of finance: banks were keen to offer credit, leveraged against what they saw as

Bronwen Maddox

# America takes fright

THE admission by General Motors, the world's largest vehicle maker, that it must scale down its massively loss-making North American automotive operations, has thrown into stark relief the awesome competitive challenges facing vehicle makers in the 1990s.

In the face of losses on its North American vehicle operations estimated by analysts at as much as \$7bn last year, GM is being forced to close 21 plants and cut around 74,000 jobs in North America over the next four years.

The GM cut-backs add fuel to the protectionist flames fanned by the prolonged US recession, as pressures grow for legislation to limit Japanese car sales in the US and to force Japan to reduce its \$31bn automotive trade surplus with America.

The big three US car makers, GM, Ford and Chrysler, have all been pushed into heavy losses, and the US motor industry is now engaged in an intensive lobbying campaign to force Tokyo to reduce its automotive surplus which accounts for three quarters of the overall US deficit with Japan.

The chairman of GM, Ford and Chrysler accompanied US President Bush on his recent controversial visit to Japan, a move which pushed the US auto industry's woes to the top of the political agenda.

In order to increase the pressure, the chairmen of the US car makers are urgently seeking a further meeting with the leaders of the Japanese auto industry.

There have also been proposals in the US Congress to restrict the number of Japanese vehicles imported into the US and the numbers of vehicles built in Japanese manufacturing facilities in the US.

North America was the battleground of the world auto industry in the 1980s as the Japanese invested heavily to build an extensive production presence. Now in the face of the prolonged US recession the Japanese challenge has been turned into huge losses for the big three US car makers.

Following the wave of investment in assembly plants in North America in the 1980s - eight in the US and three in Canada - Japanese producers accounted for 24.9 per cent of total US car output last year, increasing their share from 21.7 per cent in 1990.

Car production by the Japanese transplants in the US (including NUMMI, the Toyota/GM joint venture) increased by 1.1 per cent to 1.33m - despite the deep recession in US new car sales - in stark contrast to the 11.7 per cent drop in overall US car output to 5.3m.

Meanwhile, Japanese capacity continues to expand with:

- Toyota spending \$800m to almost double its plant in Georgetown, Kentucky plant to 420,000 cars a year by the end of 1993 from 220,000 at present; and
- Nissan spending \$490m to virtually double its car and light truck production capacity at its Smyrna Tennessee plant to 440,000 units a year by mid-1992.

The Japanese transplants' total car and light truck production capacity in North America is planned to reach around 2.7m vehicles a year by 1993/94 following an investment of some \$7.5bn.

In the 1980s, however, the focus of Japanese competition is moving to Europe, where the spectre of overcapacity, already a reality in North America, looms as the

Japanese establish their first wave of transplant (local assembly plant) facilities.

Nissan has been producing cars in the UK since 1986. Volumes were modest at first, but this year output should reach 175,000 cars and will grow to 270,000 in 1993. Later this year production begins at Toyota and Honda's first European car assembly plants - both located in the UK. Mitsubishi Motors is also creating a joint venture with Volvo of Sweden in the Netherlands with the aim of producing 170,000 cars a year by the mid-1990s.

After stumbling in 1991 world car sales are forecast to stage a recovery in 1992. World new car demand is estimated to have contracted last year by 2.9 per cent to 34.4m from 35.5m in 1990, the largest sales reduction since the 1980-81 recession.

However, according to the latest DRI World Automotive Forecast Report, worldwide new car demand will regain the lost ground this year to reach 35.5m. Worldwide new car sales are forecast to resume steady growth through the first half of the 1990s to reach 40.5m in 1995.

While demand is set to recover gradually, car producers and their suppliers still face a daunting array of other challenges through the 1990s. Costly regulations on exhaust emissions are being toughened while regulations governing improved fuel economy and the recycling of old cars appear unavoidable.

Recent regulatory developments in the US virtually ensure that the electric car will play an increasingly important role on the roads of North America, and probably the world, before the end of this decade.

Kevin Done

## US AUTO INDUSTRY

January-December

	Volume (Units)	Volume Change(%)	Share (%)	Share (%)
<b>CAR SALES</b>	8,175,000	-12.9	100.0	100.0
Imports	2,104,000	-14.2	25.7	25.4
-of which Japanese makes	2,472,000	-4.4	32.2	27.8
-of which US-built	1,124,000	+8.0	13.8	11.4
European makes	338,000	-25.0	4.1	4.9
Japanese derived*	2,945,000	-5.3	36.0	33.5
<b>CAR PRODUCTION</b>	5,365,000	-11.7	100.0	100.0
-of which Japanese	5,365,000	-11.7	100.0	100.0
<b>CAR SALES BY MANUFACTURER</b>	1,334,000	+1.1	24.9	21.7
General Motors	2,809,000	-12.1	35.6	35.6
Ford	1,636,000	-15.8	20.0	20.9
Chrysler	703,000	-18.4	8.6	9.3
Honda/Acura	803,000	-6.0	9.8	9.2
Toyota/Lexus	742,000	-4.8	9.1	8.4
Nissan/Infiniti	413,000	-7.4	5.0	4.8
Mazda	222,000	-2.8	2.7	2.4
Mitsubishi	162,000	+8.3	2.0	1.6
Hyundai	118,000	-14.4	1.4	1.5
Volkswagen	92,000	-29.3	1.1	1.4
Volvo	68,000	-24.7	0.8	1.0
Mercedes-Benz	59,000	-24.9	0.7	0.8
BMW	53,000	-16.2	0.7	0.7
Saab	29,000	-1.1	0.3	0.3
Audi	12,000	-41.8	0.2	0.2
Jaguar	9,376	-49.9	0.1	0.2
Porsche	4,388	-52.0	0.1	0.1
Alfa Romeo	3,478	-0.1	0.0	0.0
Yugo	3,092	-51.4	0.0	0.1
<b>CAR &amp; TRUCK SALES</b>	4,159,000	-3.4	100.0	100.0
Imports	713,000	-5.6	17.1	16.4
<b>TOTAL CAR &amp; LIGHT TRUCK SALES</b>	12,335,000	-11.2	100.0	100.0
<b>TRUCK SALES</b>	4,320,000	-12.5	35.0	35.5
General Motors	2,867,000	-13.6	23.2	23.9
Ford	1,508,000	-11.2	12.2	12.2
Chrysler	1,010,000	-4.5	8.2	7.6
<b>WORLDWIDE AMERICAN CAR &amp; TRUCK PRODUCTION</b>	10,722,000	-8.9	100.0	100.0
-of which Japanese	1,858,000	+7.2	17.3	14.7

\*Includes Japanese makes plus Japanese derived cars sold under GM, Ford & Chrysler badges, imports and US-built

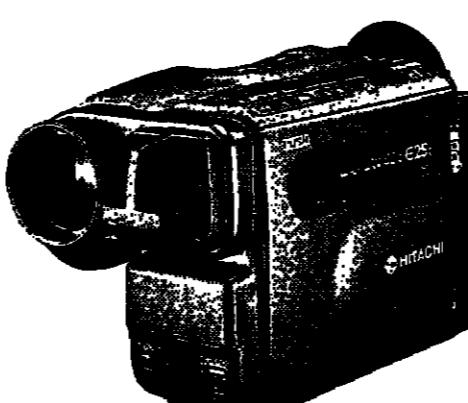
\*\*Includes US/Japan joint ventures managed by Japanese producers.

Source: Automotive News.

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## WORLD INDUSTRIAL REVIEW 4

## TELECOMMUNICATIONS

## On a triple springboard



Moods of the moment: a veteran employee at Scotland's doomed Ravenscraig steelworks.

THE telecommunications sector is still growing despite the world recession. Profits of many telephone companies have continued to increase - albeit at a slower rate than before. The volume of telephone traffic is rising, investment is up and new services are mushrooming.

Three principal factors lie behind the market's continuing dynamism:

- First: The industry is in the midst of a far-reaching reorganisation as national state-owned telephone monopolies try to turn themselves into globally-competitive operators. Globalisation itself is being spurred on by the fact that governments are increasingly privatising their state-run telephone companies and subjecting them to competition.
- Second: new technology is reducing costs, improving efficiency and expanding the range of services that can be offered to customers. The widespread introduction of fibre-optic cable and digital exchanges has laid the ground-work for the modern telecommunications infrastructure.
- Third: the increasing intelligence of networks combined with advances in radio and semiconductor technology have also played their part.

The most explosive growth continues to be in mobile communications, in particular cellular, and data communications, which is being spearheaded by the facsimile machine, and the personal computer.

Third developing countries and the nations of the former Soviet bloc are now trying to make up for decades of under-investment in telecommunications. There is a growing appreciation that they cannot participate in the modern world economy unless they can communicate effectively, both domestically and internationally.

Most Third World and eastern European governments

have recently adopted crash programmes to increase the number of phone lines in their countries.

However, there is considerable doubt over whether they will be able to find the funds needed for the massive investments planned. The world telecommunications services market was worth \$27.9bn in 1990, up from \$17.5bn in 1986, and is forecast to reach \$36.7bn in 1995 by the Telecommunications Research Centre, the UK-based industry analyst.

Meanwhile, the global equipment market has grown from \$28bn in 1986 to \$127bn in 1990 and is forecast to reach \$160bn in 1995.

The liberalisation of telecommunications markets is now fairly well-established in the US, UK, Japan and a number of other smaller countries.

These countries allow competition in the full range of telecommunications services, including the basic telephone services.

The European Commission is due later this year to examine whether competition in the basic phone service should be required across the Community. In most developed countries there is already competition.

Governments have been keen to privatise their telephone monopolies, partly in order to promote efficiency and partly to attract greater investment. The latter reason has been a prominent feature of Third World privatisations.

The trend towards globalisation has had three main manifestations:

- First: the acquisition of stakes in newly-privatised telephone companies. The US "Baby Bell" operators have been particularly prominent in this area.

• Second: establishing "green field" operations in basic telephony, cable television and mobile communications.

Earlier this year, for example, American Telephone and Telegraph formed a joint venture in the Ukraine, while Nynex, one of the Baby Bells, is close to finalising a deal to build a network in Bangkok, Thailand.

Third: the formation of international partnerships of varying degrees of commitment to the global telecommunication needs of multinational business customers.

Last year, BT, previously British Telecom, tried to persuade Germany's Deutsche Bundespost Telekom and Japan's Nippon Telegraph and Telephone to join its US-based Syncordia partnership.

Meanwhile, AT&T has held extensive negotiations with the UK's Cable and Wireless about collaborating extensively across the globe.

So far, nothing has materialised in either BT's or AT&T's case. But international partnerships are expected to be an important feature of 1992.

Hugo Dixon

ment producers are one group currently prospering from growing demand in the western world for new, cleaner generating methods. Meanwhile, ambitious power station programmes in China and elsewhere in Asia continue to underpin demand for coal-fired stations, while in eastern Europe there is likely to be plenty of work for western companies retrofitting Soviet-designed nuclear power stations.

One curious aspect, at least prima facie, of the general downturn over the past year is that it has not generated a rash of big mergers. A strong underlying trend of restructuring in Europe - ahead of the Single Market - continues, but it seems most of the mega-deals prompted both by the 1992 effect, and by overcapacity in the heavy equipment sector, are now completed in good time for the implementation of the EC reforms.

The completion in mid-1991 of the merger of Fiat and Ford's agricultural and earth-moving equipment interests to create N.H. Geotek, was the only mega-deal of 1991 for which global strategic factors were the prime motivator. Although a grand strategy played a part in three other deals - the takeovers of Davy, Hawker Siddeley and Alfa-Laval by Trafalgar House, BTR and Tetra-Pak respectively - special circumstances dominated.

In construction equipment, there has been an encouraging trend of realistic deals between Japanese and European producers which recognise that each side has its strengths. JCB, the fiercely independent UK producer, has announced a significant joint venture with Sumitomo Construction Machinery to attack the European crawler excavator market.

A similar deal pooling Japanese and US technology with European distribution strength could be announced very soon between Deere, Hitachi Construction Machinery and Fiat. The deal would create a new European giant and leave N.H. Geotek to concentrate mainly on farm equipment - it will retain the Ford New Holland skid steer loader and backhoe loader line.

What of prospects for the short- and long term? Clearly, the immediate outlook is weak in the UK it could be 1993 before some machinery markets recover, and the US economy seems stuck between recession and growth. Rising interest rates and warnings of recession in Germany cannot be dismissed lightly.

Longer-term, there is more reason for optimism. Industrial growth prospects in the Pacific Rim may waver occasionally, but the trend line is firmly upwards. The heavy capital investment required to rebuild eastern Europe's industries and businesses, along with the continuing investment needs in western Europe, ought to get the machinery sector moving in the mid-1990s, if the politicians can find the money.

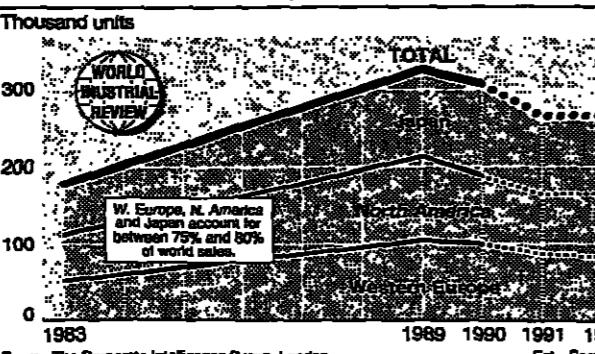
Andrew Baxter

Sign of the times: equipment for sale due to insolvency

## MACHINES AND TOOLS

## Degrees of discomfort

## World construction equipment sales



equipment. Worldwide unit sales of the seven main product types slumped from around 200,000 in 1979 to 130,000 in 1983, and then began a slow climb to nearly 160,000 by 1989. But the recession, notably in the US and the UK, has prompted a renewed fall to below 140,000 units.

Little wonder, therefore, that the big players in the construction equipment industry are scrambling for a good position in Germany, where market prospects have been transformed by reunification and the subsequent infrastructural investment. Corporate Intelligence Group, the London-based analyst, says the eastern market grew by 200 per cent in 1991, with perhaps a further 15 per cent increase this year.

Caterpillar of the US, Komatsu of Japan and VME, the joint venture between Volvo and Clark Equipment, have all made acquisitions or joint venture arrangements with western German construction equipment companies to exploit the new environment. Local equipment suppliers

such as Krupp and Liebherr have also moved smartly across the old border.

The German effect is also at work in the agricultural equipment business, where the large eastern farms offer good long-term prospects to the big producers such as N.H. Geotech, Massey-Ferguson, J.I. Case Europe and Deere.

Elsewhere in Europe, however, structural problems associated with the Common Agricultural Policy, and general recessionary factors, give little room for optimism. The US agricultural equipment market, which went through the wringer in the 1970s, is now steadier, but elsewhere equipment manufacturers are frustrated by a painful fact of life: Third World countries that need equipment most urgently have little money to pay for it.

Amid all the gloom, however, it is important to remember that equipment manufacturers operate on very different business cycles. Infrastructure spending is often related to short-term economic factors, and power generating equipment

## CONSUMER ELECTRONICS

## When the spending stopped



... and Tokyo stock dealers during a brief share slide

THE heady growth of the 1980s for the consumer electronics industry has come to a screeching halt. The prolonged recessions in the US and the UK, along with the slowdown of the Japanese economy, have put a drag on the industry.

But, just as important, electronics companies have hit a gap in the product development cycle. The big mass-market products of years past such as video tape recorders or Walkman-type cassette players have already found their way into homes everywhere and sales have slowed down. Video recorder sales are actually going into reverse in many of the big markets.

One of the few bright spots is the brisk sales of Senni handheld video cameras, developed by Sony. Sales of the tiny video cameras has taken off following repeated reductions in size and weight, along with steady improvements in quality.

Profits of electronics companies have been hit hard in the Far East and in Europe.

The travails of the European consumer electronics industry are well established.

Philips, the Netherlands-based group which is Europe's leading consumer electronics group, is widely expected to report a year from now a sustained hour of cost cutting imposed by Mr Jan Timmer, the company's president. He has taken Philips into important joint-ventures with Japanese producers to help to develop the next generation of products as well as taking the company out of some areas such as the loss-making mini computer division.

The other leading European groups such as Thomson of France and Nokia of Finland are also under pressure to cut costs and find partners to help to shoulder rising research and development costs.

Far less familiar are the

across the board cuts in capital spending in the Japanese industry which have become the rule of the day. Sony, one of Japan's most aggressive and innovative companies, this year is likely to cut spending by 30 per cent in the year starting in April. Its mid-term profits to the end of September were down 26 per cent.

Sony and Matsushita Electric Industry are also suffering from their expensive purchases

spent hundreds of millions of dollars developing manufacturing facilities for HDTV.

HDTV broadcasts were expanded in Japan last November to 8 hours a day, but with the price of a large picture tube going through the roof, the financial gains from these acquisitions have been extremely elusive.

While interest in hits of the past has lagged, products of the future - especially high definition television - have been maddeningly long in coming. HDTV produces a significantly higher picture quality, approaching but not matching cinema projection, by increasing the line count on television monitors.

Japanese electronics companies such as Sony and Matsushita Electric Industrial have

size, complexity and the cost of making HDTV equipment.

The appearance of these groups amounts to an admission that the risks of going it alone have become prohibitively high. The Japanese are also aiming to ease trade friction with the US, which has complained about the exclusion of US semiconductor companies from the Japanese electronics industry.

Beyond this, the electronics companies are struggling to develop concepts for a new generation of hit products that will reignite the growth which the industry has enjoyed for decades. Many focus on the still nascent concept of multi-media - interactive devices that combine high quality audio-visual functions with computing capability.

Sony has launched with modest success a forerunner of multimedia with its Data Discman - a hand-held compact disc player that displays reference books on a flip-up LCD screen. The Data Discman can display simple illustrations and pronounce dictionary entries. The product, already launched in Japan, the US and Germany, will reach the UK in the spring.

Philips has already launched its CD-I (compact disc interactive), developed jointly with Sony, to mixed reviews. The machine allows users to call up moving pictures, CD-quality sound, and text from a CD. But it appears so far to lack the applications software needed to turn it into a hit product.

Attention is now focused sharply on how to use CD-ROM (read only memory) technology to design products. Many specialists, for example, believe that CD drives will soon become standard equipment on personal computers.

Sony is teaming up with Apple Computer to design a new generation of hand-held multi-media computers. Sony believes that the personal computer and audio-visual industry will gradually become indistinguishable. From a technological standpoint, this is likely to be true. The biggest uncertainty facing the industry, however, is whether consumers will go for the fancy machines and prices dreamt up in research laboratories.

Steven Butler

## TARIFFS AND TRADE

## The enduring obstacles

EASTER, 1992, has now become the latest in a long list of "final" deadlines in the seemingly interminable Uruguay Round of multilateral talks aimed at liberalising world trade and preventing the growth of protectionism.

But even after five-and-a-half years of negotiations the unresolved issue of farm subsidies could still wreck them. Failure to reach agreement might not, by itself, have an immediate impact on the growth of world trade and of the global economy. But it could strengthen trade towards protectionism, bilateralism and managed trade.

The current round is the eighth conducted since 1948 when the General Agreement on Tariffs and Trade (GATT) came into force. And it is by far the most ambitious as for the first time it has covered for first time sectors such as agriculture, textiles, investment, services and intellectual property.

Since September, 1986, when the new round of GATT talks was agreed upon at Punta del Este, Uruguay, the negotiations have been whittled down from 15 specific topics to seven. The talks have proved detailed and complicated and several "final" meetings have taken place.

Their complexity was in part forced on GATT. The seven previous rounds had reduced the tariffs on the manufactured products of the major industrial markets from around 40 per cent to an average of 4.7 per cent. If GATT, which now covers 103 countries, was to remain, despite the changing nature of world trade, global in its rule-making, it had to broaden its scope and tackle new areas.

Agriculture - especially the dispute between the European Community and the US over support for farmers, market access and export subsidies - has been the main stumbling block. Already, this has crippled the mid-review of the Round in Montreal in December 1988, stalled the "final" meeting in Brussels two years later, and caused the end-1991 deadline to be missed.

On January 13, the participants in the Round agreed that the proposals made before Christmas by Arthur Dunkel, GATT's director-general, should be the basic document for further talks leading to a final agreement by mid-April. But the EC still maintained strong objections to the section on

whether a successful conclusion will be reached as scheduled.

Since GATT came into operation, world trade has acted as one of the primary engines for the growth of world output. Annually, almost without exception, the growth rate of the former has exceeded that of the latter. According to GATT, between 1960 and 1970, the volume of merchandise trade grew at an annual average of 8.6 per cent while output grew at 6 per cent. The rates have slowed for 1970-80 to 5.3 per cent against 3.8 per cent for output and in the 1980s 4.2 and 2.7 per cent.

In the most recent decade, these rates have been unevenly distributed. In Asia, trade in goods and services rose by an annual average of 7.7 per cent and Gross Domestic Product by 5.4 per cent. In other areas, the rates have been: north America 5.7 and 2.8 per cent; western Europe 4.2 and 2.2; Latin America 2.1 and 1.6; and in Africa, the exception to the pattern, 0.3 and 2 per cent.

Exports of merchandise trade grew between 1980 and 1990 by an annual average of 5.1 per cent to reach \$3,450bn in 1990 (up 13 per cent that year), while trade in commercial services, which expanded over the decade at the faster pace of 7.1 per cent, reached \$815bn in 1990. That was up 17 per cent over the previous year and accounted for 19 per cent of all world exports.

The distribution of merchandise trade (based on the value of exports and imports) was: western Europe 46.3 per cent, Asia 21.9; north America 16.5; central and eastern Europe and the Soviet Union 5.2; Latin America 4.2; the Middle East 3.3 and Africa 2.6.

With some justification, GATT, whose contracting parties account for about 90 per cent of world trade, can claim much

credit for providing the impetus for the growth in world output.

Through eight rounds, it has preached its gospel of multilateral trade and most-favoured nation status, which obliges each signatory to the GATT to grant the same treatment to all other members on a non-discriminatory basis. It has evolved regulations which it has tried to enforce through its adjudicatory disputes panel and complaints procedures.

But other factors must be acknowledged. The remarkable growth in communications and transport and the fall in their costs have helped to expand the transnational production of manufactured goods. The international lowering of investment barriers and the integration of financial markets have also influenced considerably the growth in global trade and output.

At the same time, these factors have also contributed to growing bilateralism and regionalism, with the risk of an increasing disrespect for GATT's rules.

These trends were apparent even before the farm dispute thwarted the Uruguay Round's progress and must be seen as protection against the effects of the Round failing.

This is what is at stake if the successful conclusion is to be secured by Easter. Thereafter, protectionist trends will be stimulated by the US congressional and presidential elections in November. The EC's position will be on issue.

Against this background, the Uruguay Round negotiations will be seen as a test of the resilience of the multilateralism and protectionism

Anthony Metherell

Far East, the Association of South East Asian Nations (Asean) and Malaysia's Dr Mahathir Mohamad, in particular - is trying to set up an economic group which might include Japan, Hong Kong, Singapore, South Korea and Taiwan.

Bilaterally, the US has 16 "framework" agreements in Latin America and one in Singapore which could be the basis for FTAs. President Bush's visit this month to Japan was a notable example of the US trying to manage trade on a bilateral basis.

In the short term, these arrangements might only confirm and institutionalise existing trading patterns, like those between the EC and the European Free Trade Association within the still-unified European Economic Area.

But as these groupings become more established and in the absence of a firm international regulatory body, be it GATT or its mooted successor, the Multilateral Trade Organisation, they will become more exclusive and resort increasingly to such protective mechanisms as anti-dumping actions, countervailing duties and, in the case of the US, the retaliatory Super 301 provisions of the 1988 Trade Act.

If the Uruguay Round failed, those countries with protective statutes will be best insulated. By contrast, developing countries, especially in Africa, which account for more than two-thirds of GATT's members, will be especially vulnerable.

In the short term, the growth of world trade and world output will be governed more by global recession than the presence or absence of GATT regulations.

But, according to the findings published in *The World Economy* of December 1991, a minimalist "face-saving" outcome to the Round would benefit world trade by \$112.2bn, while a "comprehensive" agreement would produce benefits of \$362.5bn.

This is



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- Good local presence

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For further details please contact the Joint Administrative Receiver: T C Carter, Ernst & Young, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Telephone: 071-931 3129. Facsimile: 071-928 1345

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The Joint Administrative Receivers offer for sale as a going concern the assets and trade of CBL Colour Print Limited of Cymbran, South Wales. The Company's business comprises the design, printing and production of quality brochures, reports and accounts.

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For further information contact the Joint Administrative Receivers, Barry Mitchell or Barry Jones, KPMG Peat Marwick, Marlborough House, Fitzalan Court, Fitzalan Road, Cardiff, CF2 1TE. Telephone: (0222) 462463. Fax: (0222) 481605.

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Telephone: (852) 521 5523  
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Australia: Monica Taylor (044) 742 878  
New Zealand: Suzanne Gubbins (09) 307 7665 (09) 277 704

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## MICRO FACILITIES LIMITED

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For further information please contact David Lovett or Richard Voice, Arthur Andersen & Co., 1 Victoria Square, Birmingham B1 1BD. Tel: 021-233 2101. Fax: 021-643 7647.

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Patrick Wadsted  
Kidsons Impey  
Spectrum House  
20-26 Curistor Street  
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Fax: 071-831 2206

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Parties interested in acquiring all or part of the above, should address their enquiries to Bill Roberts or Alan Bloom, Joint Administrative Receivers, at Ernst & Young, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Telephone: 071-931 3120. Fax: 071-928 1345.

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**THE CORPORATION OF ARGENTINE MBAT PRODUCTS** invites public bids both national and international for the sale of its Refrigerated Plant "CAP CUATREROS" situated in Grl. Daniel Cerri, Partido de Bahia Blanca, in the province of Buenos Aires, Argentine Republic, to include contents, approximately 1000 tonnes of surrounding land and all registered trade marks, in The Argentine Republic and abroad. Date for opening bids: 17th February 1992 at 12.00 hours at the Head office of **CORPORACION ARGENTINA DE PRODUCTOS DE CAÑERIA (CAP)**, AVDA. DE CORDOBA 883, 12TH FLOOR, 1034 BUENOS AIRES, ARGENTINA. Telephone 010 54 1 512-7991/7992 Fax 010 54 1 512-3714. Tel: 21154 CAPA.

Payment for tender documents \$5,000 or U.S. \$5,000.

Tender documents available from CAP Head office between 12.00 and 17.00 hours daily Monday-Friday.

## ARTS

Fauré's Requiem  
QUEEN ELIZABETH HALL

Today's Fauré Requiem was given by the Orchestre Révolutionnaire et Romantique, (Fancy name), the Monteverdi Choir and a group of boy choristers from Salisbury Cathedral under John Eliot Gardiner. In itself it proved a complete and appropriate, if correspondingly honest, to fully committed to communicating the substance of this extraordinary masterpiece, that one almost forgot an important point was being emphasized thereby.

Fauré's original form of scoring for the work, for chamber forces, was highly personal and imaginative; but it was disapproved of by his publishers and eventually suppressed in favour of the familiar later one for large forces more conventionally disposed. In recent years there have been several attempts at reconstruction of the chamber Requiem (followed by notable recordings); this latest had the benefit of a new edition (soon to be published) by the leading Fauré scholar Jean-Michel Nectoux, along with the Roger Delage, which draws on autograph material found at the Madeleine in Paris.

It is wholly convincing in vocal and instrumental layout, more so (I think) than any previous effort of Fauré's rediscovery. Hearing the Requiem this way exposes with new potency of impact and intensity of detail the singular, unpredictable greatness of his artistic conception. Too often, in all but the most stylized and disciplined of "traditional" performances, one feels the musical invention being swamped by the sound, or else the players and singers being tethered to a semi-personal level of polite mezzoforte in order to allow a balance of parts to be maintained.

The fewer the participants, the greater the possibility for keen, pointed musical attack, for unfettered involvement and a wide range of dynamics in all the lines – and the greater the expressive power to be tapped from the notes.

Gardiner understands the power of those notes. His reading, underpinned by a cleanly purposeful rhythmic tread, lightly floated in its melodic lines, entirely free of both churchly sentimentality and musicalistic piety, was a marvellous example of this conductor's interpretative art. The economy and intimacy of the music, its capacity for saying so much, so deeply, with so little flourish or excess verbiage, seem his natural territory: the sound of the performance and the sense of the music were made inextricable.

The choice of soloists – the admirably grave but unassuming Swinburne, bass-baritone Gilles Cachemaille and Catherine Bott, the bright, true soprano – was part of the same process. It goes without saying that a chamber-sized Requiem places an added burden of accuracy and control on its exponents, which all here shouldered with unarguable confidence and authority.

The first half was a spread of wonderful French *a cappella* choral music by Saint-Saëns, Debussy and Poulenc (*Un Soir de neige* and the shattering *Vigil of Lamme*), wonderfully delivered by the Monteverdi Choir. Altogether, this was a concert of exceptional richness.

Max Lopert

## Drawn back to Mantegna

Patricia Morison recommends some scholarly fun at the RA

A fortnight ago, fresh from *Andrea Mantegna* at the Royal Academy, I described it as a "miracle" of an exhibition. (Less understandably, I cited Mantua on Lake Garda and not on the lagoon, for that observation, *met ceteris*, I now recall that Mantegna only had justification in the loan of so many exceedingly precious paintings, drawings, and prints by this late 15th-century master, on the grounds that this was an exhibition with a heavyweight scholarly agenda. In other words, it was not going to be enough for the general public to have a perfectly lovely time. The experts, too, would have to have their field day.)

If I have a (mild) criticism of this wonderful exhibition it is that the general public could well miss out on the scholarly fun. It is as though two feasts of Mantegna are set before us in the Academy. Self-service is, of course, delicious and costs £4.00 for the entry fee. However, the "menu-cards" – the labels and the printed room-by-room guide – might have more to do with conveying the novel and, it should be said, speculative view of Mantegna's art which lies behind this exhibition.

The only hint the casual visitor will have that this is a controversial exhibition, is the innocent little phrase, "here described as Mantegna himself", which crops up notes to other entries in the guide. Finding out what that involves leaves you no choice but to upgrade from self-service to high-table Mantegna. The cost is £20.50 for the highly informative catalogue – and a long morning's read.

What, then, seems to be the new view of Mantegna? Most strongly it comes out in the exhibition's magnificient prints and drawings. In most Old Master exhibitions, the room set aside for works of art on paper is the one which visitors with aching feet will bypass. This time, it is virtually impossible to take a painting-centred view of the artist.

Collaboration between the Academy's lighting technicians and conservators have made it possible for prints and drawings to be hung beside the paintings to which they relate. This technical achievement

has the effect of letting us see the world as if through Mantegna's two pairs of spectacles. There was the world he strove, with obsessive care, to image in colour. But that same world he also had the vision, as no one had ever done before, to image in black and white.

Mantegna, a restless genius, lost

interest once he had mastered engraving – the heavenly "Virgin and Child" represents the pinnacle of achievement. But as he grew old, he wanted prints of his paintings and hired professional engravers. Landau believes there was only one engraver, Giovanni Antonio da Brescia, although the catalogue goes for two engravers, adding in a figure called the Premier Engraver. The catalogue also reveals that one of the team of scholars, Suzanne Boorsch, disagreed radically with Landau's views, and argues that *now* of the engravings was actually from Mantegna's own hand.

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Friday January 31 1992

# A single EC energy market

THE NEW energy directive put forward by the EC Commission is supposed to be one of the fundamental building blocks of the European single market. But it will have to uproot deeply entrenched interests if it is to achieve the desirable objective of removing barriers between member states' markets for electricity and gas.

In few areas do state monopolies maintain such dominance as energy. Few also suffer from such distorted price structures, the result of decades of subsidy and government manipulation. The directive challenges, head on, many members' long-established energy policies.

The measure proposed last week by Mr Antonio Cardoso e Cunha, the Portuguese Energy Commissioner, would open the EC's gas and electricity distribution networks. Under the directive, large energy consumers could buy electricity and gas from suppliers outside within the EC, starting next year. Three years later, this permission would be extended to smaller consumers.

By letting competitive forces into the market in this way, the EC hopes to expose the Community's high-cost energy producers. But merely opening taps or throwing switches would not yield the desired results, which is why the directive also contains provisions that would remove less visible barriers to energy trade.

For example, the monopolies, whether state-owned or otherwise, would be required to unbundle their various components – generation, supply and distribution – and make them conform to accepted accounting standards. This should reveal cross-subsidies that give any unfair advantages. Member states would also have to let incoming suppliers reach domestic consumers and local fuel supplies, if necessary by building plant.

### One step

It is an indication of the size of Mr Cardoso's task that only one country – the UK – remotely approaches the kind of free market he envisages, and then only in electricity. Yesterday's decision by the UK to lift the ban on gas imports is only a step. If an important and belated one, in a long march towards a liberalised

UK gas market. It is from the continental countries that the greatest resistance is expected. In France, where the state-owned Electricité de France enjoys a monopoly, the plan would not only allow it to compete, but would also expose the subsidy enjoyed by the substantial nuclear power industry, because it does not bear the cost of future decommissioning of plant. In Germany, electricity prices have been kept artificially high to help the country's inefficient coal industry. Mr Cardoso's plan would force Germany to review this policy.

### Special problems

Indeed, each member state has a special set of problems, and will seek special treatment as the directive makes its way through the Brussels machine. Much of the resistance will come in the form of warnings about the threat to security of supply. These should not be dismissed, but combined with appropriate regulation an open market – stimulating trade in energy – is potentially more secure than a closed one.

Opponents may also point to the evidence of UK power liberalisation – limited though it is – to argue that a free market does not necessarily bring the desired benefits. The British record has been disappointing so far because prices have tended upwards rather than down. But this is partly because the UK market contains vestiges of the monopolies and price distortions which adherence to the principles behind the directive would remove.

Apart from pointing the way forward for the EC energy market, the plan would create an opening for increased gas imports from Russia and reinforce the EC's efforts in resolving that country's financial problems. Just as with farm produce, it is not in the interest of either the EC consumer, not to mention the desired stability of eastern economies, for the EC to resist Russian gas imports. In reverse, a more flexible EC energy market should also facilitate the much-needed export of electricity to eastern Europe.

Mr Cardoso has launched a bold plan. It is worth fighting for.

**M**r George Bush offered a timely reminder this week of the powers of an incoming president.

No matter that his State of the Union address to Congress promised more than it delivered. By combining proposals for fresh reductions in long-range nuclear missiles with a mild fiscal stimulus to the US economy, Mr Bush showed how easily the White House can shape the debate before the presidential election in November.

The initial judgment is that Mr Bush has read the public mood correctly. His response to a recession which has endured longer than any downturn since the 1930s may be modest, but it suggests strongly that the president is gambling on a recovery by early summer.

The risk is that Mr Bush waited too long and produced too little. If so, he may be destined to follow Herbert Hoover as the Republican president who sat on his hands and lost his bid for re-election against Franklin Roosevelt in 1932, ushering in a decade of activist Democrat presidents.

In his fiscal 1993 budget submission to Congress, Mr Bush demonstrated beyond doubt that he believes that government intervention at this stage in the economic cycle would do more harm than good. This no doubt comforts Mr Alan Greenspan, chairman of the Federal Reserve, who warned Congress again this week to avoid an election-year bidding war on tax cuts; but it also underlines that the White House has stuck to its view that one ingredient alone will haul the economy out of recession: confidence.

This view has remained unchanged, in spite of the clamour among conservative Republicans, liberal Democrats and Democratic presidential candidates over the past four months for dramatic action, such as an immediate, across-the-board tax cut.

What was striking about Mr Bush's State of the Union address on Tuesday night was the degree to which the president dwelt on the "crisis of confidence" theme. "There is a mood among us. People are worried, there has been talk of decline. Someone even said our workers were lax and uninspired," said the president, in a

**The White House seems to accept the argument that Americans have temporarily suffered a collective loss of nerve following the end of the Cold War**

slight reference to recent criticism coming out of Japan.

In the next breath, Mr Bush invoked Neil Armstrong's moon landing, the mid-west farmers whose grainaries feed the world, and the men and women of Desert Storm. He concluded, to thunderous applause: "Moods come and go, but greatness endures."

Appeals to American identity are as old as the republic itself; but Mr Bush's address suggests that the White House accepts the argument, prominent among certain commentators – mainly of the conservative persuasion – that Americans have temporarily suffered a collective loss of nerve following the end of the Cold War.

The Democrat diagnosis is different. According to presidential candidates such as Mr Jerry Brown of California and, to an extent, Senator Bob Kerrey of Nebraska, Americans are disillusioned with their political institutions, unsure about their job prospects, uncertain about the future.

Others such as Governor Bill Clinton of Arkansas, the early front-runner when he is not seeking to escape new and old rumours of extramarital affairs, have a plan. It is worth fighting for.

# Secretive sale of BTG

THE FINAL crumbs of the government's privatisation meal are proving hard to digest. The recent debacle of the privatisation of the trust ports has garnered much bad publicity. But similar potential problems surround the British Technology Group sell-off. In both cases the unusual nature of the organisations has led to an elaborate and ambiguous bidding procedure, in which unspecified weight is attached to considerations other than price. To make matters still more opaque, the government and Price Waterhouse, its financial adviser on the sales of the ports and BTG, appear to be imposing an information black-out on both.

As the successor to the National Research Development Corporation, set up by the post-war Labour government, BTG still plays an important role in commercialising publicly-funded research in UK universities and controls an impressive portfolio of British intellectual property. At the same time, it is expanding internationally under the banner of "the world's largest technology transfer organisation". The public interest in BTG's fate far greater than the estimated proceeds of the sale – £30m to £50m – might indicate.

Last year the government gave parliament assurances that it would protect the independence of BTG and prevent any asset-stripping. For example, bids would be accepted only from consortia in which no shareholder had a stake of more than 15 per cent, and trade buyers would be excluded. Strong involvement with UK universities and existing BTG staff and management would also be encouraged.

### No disclosures

The bidding process is now well under way. The deadline for preliminary proposals was four weeks ago and shortlisted consortia have to submit final bids by February 19. But Price Waterhouse and the Department of Trade and Industry have disclosed nothing about the submissions, not even the number being considered in the final round. And, according to current plans, no information will be released about the losing bids even when the win-

ner is announced – probably just before the general election.

So far, two consortia have identified themselves as second-round bidders. One, led by BTG management and staff, offers the prospect of continued international expansion from an independent UK base. The other, headed by Research Corporation Technologies, BTG's leading competitor in the US, would provide an instant Anglo-American alliance and could develop more quickly into a global technology transfer organisation. They offer different visions of the future that both are keen to debate in public. Yet they have been warned to disclose no details of their investors and only the bare bones of their business plans.

### Competitive pressure

According to Price Waterhouse, the secret is intended to keep up the competitive pressure on the participants, on the ground that they are likely to make higher offers if they are not sure against whom they are bidding. In the case of BTG, however, getting the best price is not the only important consideration. Indeed if the government were really concerned about maximising its return from the sale it would not have set up such an elaborate privatisation process, in which the fees are estimated already to have consumed more than 10 per cent of the likely revenues.

The best way of ensuring that the qualitative "public interest" issues are properly balanced against price is to make the bidding as open as possible. The government should not only name the second-round bidders, but also specify clearly the weights assigned to the various non-financial criteria for evaluating their submissions.

Ironically, Kouvellas himself came near to a similar bruising experience a few years ago when, as mayor of Salónica, he set off a popular city hall revolution. His socialist government of the day threatened to send in the riot squad to tear down the transmitter.

At the time Kouvellas was acclaimed as a champion of the right to free speech. But Greek politicians' memories are notoriously short.

### To the wall

■ "Penurious actress must sell small brothel in Pimlico." With the end of London's Roy Brooks estate agency, it is not only property dealers who'll

## Not music to their ears

■ Why is Greek shipowner and rising media-baron Yannis Alafouzos nursing bruises after forcible arrest by a police riot squad?

The official reason is that, as boss of the top private station Sky Radio as well as Greece's most respectable paper Kathimerini, he was trying to set up a 30-megawatt transmitter on Mount Hymettus above Athens which had allowed only 1MW.

But onlookers suspect his real crime was refusing to behave like a traditional Greek newspaper tycoon and toe the party line, in this case a conservative one. The ruling New Democracy party dislikes being publicly criticised by one of its own.

Alafouzos, in his later 30s, is open to further punishment through his plan to start a news-centred television station, which looks likely to be refused a licence. Broadcasting minister Sotiris Kouvelas, who would be the one to grant it, says the Alafouzos media empire is a growing monopoly – a curious claim when there are 80 other private radio stations in Athens, besides 15 daily papers and over 20 television stations.

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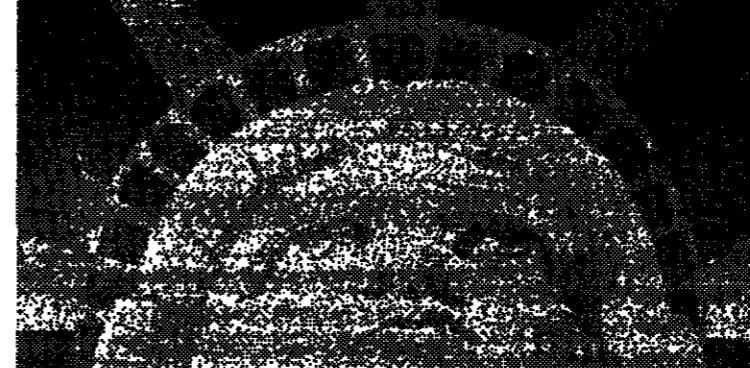
### To the wall

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President George Bush is pinning his re-election hopes on an upturn in the economy, writes Lionel Barber

# The only way to go is up

## The state of the union



GDP growth annual percentage change Q4 on Q4

Source: Office of Management and Budget

4%

3%

2%

1%

0%

-1%

1988 89 90 91 92

Federal Budget deficit (\$bn)

400

300

200

100

0

-100

-200

-300

-400

-500

-600

-700

-800

-900

-1000

-1100

-1200

-1300

-1400

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-5200

-5300

-5400

-5500

-5600

-5700

-5800

-5900

-6000

-6100

# Smoke signals give encouragement

The international cigarette companies are targeting new markets, writes Philip Rawstorne

European countries such as France, Italy and Spain where state monopolies have previously dominated, new markets.

The multinationals' salesmen are advancing in force into eastern Europe and the former Soviet republics where the demise of communism has opened a potential market for 700m cigarettes - eight times bigger than the UK's.

Economic problems, political uncertainties and poor service facilities may slow the profitable exploitation of opportunities. Mr Charles Pick, tobacco industry analyst at Nomura Research Institute, says: "The market is characterised by a lack of hard currency, modern technology and competition."

Initial operations have encountered frustrating day-to-day difficulties with inadequate banking and telephone systems, and a chronic shortage of hotel accommodation and trained personnel.

BAT's advance guard in east Germany, for instance, lived for a time in caravans and sent messages by fax.

The lack of clearly defined lines of responsibility between central and local government authorities in the republics also makes negotiation long and difficult.

But the longer-term potential is worth serious investment. Mr Philippe Grandjean, spokesman for Philip Morris's operations in eastern Europe, says: "We have to make a firm commitment; show that we intend to be a permanent partner in the new systems being established in these countries. We do not expect immediate returns. We are building a solid base for the future."

Cigarette production in Russia this year is expected to fall about 150m cigarettes short of demand. Philip Morris recently signed a contract to supply 1bn, and will start producing Marlboro in Russia this year.

It supplied the republic with 22bn cigarettes last year - and says it was paid promptly for them in spite of reports that other companies have been offered payment on a 70-day basis or various barter deals.

R J Reynolds, which sold 14bn cigarettes to Russia last

STATE TOBACCO MONOPOLIES UNDERGOING LIBERALISATION					
Market	Bn of cigarettes a year	Market	Bn of cigarettes a year	Bn of cigarettes a year	
China	1,883	S Korea	96	Turkey	76
Sov Union	450	France	96	Thailand	40
Japan	320	Italy	91	Taiwan	35
E Europe	250	Spain	82	Portugal	14

EASTERN EUROPEAN MARKETS			
Country	Population (m)	Smokers (m)	Cigarette volume (bn)
Albania	3.1	1.2	2.7
Bulgaria	9.0	3.4	19.0
Czechoslovakia	15.6	5.9	26.9
East Germany	16.2	3.8	30.4
Hungary	10.6	4.0	26.3
Poland	37.8	14.2	94.2
Romania	23.1	8.6	32.5
Russia	268.0	107.3	442.8
Yugoslavia	23.6	9.8	55.5
Total	406.8	153.1	689.9

\*excluding East Germany.

Source: Nomura Research Institute Europe

its rivals, apparently believing that there is considerable scope for losing money as well as making it. But its Golden American brand, developed to provide "good quality at an affordable price", has a 16 per cent share.

In Hungary, with an annual consumption of 26bn cigarettes, BAT has recently signed a joint venture agreement with a state-owned company at Pecs, which supplies 45 per cent of the market. It is also helping to improve the quality of the country's tobacco crop.

Philip Morris and the Austrian state tobacco monopoly have jointly bought another cigarette company near Budapest which has been making Marlboro under licence for the past 15 years and has a 24 per cent market share.

While profitable sales growth may be slow in eastern Europe, Far East markets, with rising populations and personal incomes, are already a prime source of profits. Rothmans, for example, has 55 per cent of the Malaysian market, and it increased operating profits in 1990 by 70 per cent.

Since US trade pressures cracked the government monopoly in Japan in the mid-1980s, Philip Morris has captured a 7 per cent share.

BAT and Rothmans have occupied intermediate positions by using the factories of their west German subsidiaries to supply the new market. BAT has gained 11 per cent of the market, but its HB and Pall Mall brands lead the higher-priced segment.

Rothmans has adopted a more cautious approach than

its rivals, apparently believing that there is considerable scope for losing money as well as making it. But its Golden American brand, developed to provide "good quality at an affordable price", has a 16 per cent share.

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Rothmans has adopted a more cautious approach than

## LETTERS

SIB argues that survey results not flawed

From Mr Collette Bowe

Mr Collette Bowe (Letters, January 29) casts doubt on the results of a survey commissioned by the Securities and Investments Board into termination rates for life assurance policies.

We commissioned the survey because of the absence of published information. When we made the results available last December, we also published details of the methodology used. That methodology involved calculation of termination rates, using information about premiums, rather than policy numbers, supplied by life offices in their statutory return to the Department of Trade and Industry.

As the researchers made clear in their report, (and as SIB has in their comments), there are some limitations in the figures, stemming, for example, from the inclusion of temporary short-term assurances, the treatment of paid-up pensions, contracts and other factors. Moreover, the termination rates quoted in the report are a "snapshot" for 1990 which, because of the recession, might be worse than for other years. It is also recognised that the aggregate termination rates hide significant differences between individual life offices.

But notwithstanding these limitations, the main message - that termination rates are uncomfortably high - is clear. SIB therefore rejects Mr Sculfield's assertion that the survey is "flawed" and that no further conclusions should be drawn from it.

If there is now to be a debate about how the industry might develop a common methodology for the calculation of termination rates, SIB would very much welcome greater willingness on the part of the life offices to make publicly available information on the persistence of life assurance policies.

Collette Bowe,  
Group Director - Retail Markets,  
Securities and Investments Board,  
Grenville House,  
244 Rumill Road, London EC1

Real marginal costs of cars need taxing solution

From Mr Andrew Lindsey

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Group Director - Retail Markets,  
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Grenville House,  
244 Rumill Road, London EC1

Part-time not second rate

From Ms Jane E Walker

Sir, Valerie Amos (Letters, January 21) from the Equal Opportunities Commission says that a "significant proportion of part-time working women would like to work full-time" but offers no evidence for her assertion.

We continually hear comments that no action is really possible until road-pricing schemes are available, yet it seems that two specific actions could be taken immediately to start the process.

• abolish the road fund licence.

• abolish special tax.

In place of these, petrol taxes should be increased to recoup the lost tax revenue. This would encourage people to use more fuel efficient cars and reduce the fixed costs of motoring and it would of course reduce the marginal cost gap between roads and railways to which Richard Tomkins referred. Additionally it would ensure that overseas tourists/travellers who use British roads contributed more towards the costs than they currently do.

Gerald Ingram,  
74 Lambrune Drive,  
Locks Heath,  
Southampton

From Mr Gerald Ingram

Sir, Richard Tomkins rightly highlighted the low marginal

cost of using cars. In the current political climate it would perhaps be more useful for our leaders to indulge in serious discussions about ways of correcting the imbalance.

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Gerald Ingram,  
74 Lambrune Drive,  
Locks Heath,  
Southampton

From Ms Alison Wolf

Sir, Valerie Amos implies that part-time work is a second-rate option forced upon women. Of course, some women who work part-time would prefer full-time employment. However, survey evidence indicates that the enormous unmet demand is for flexible part-time arrangements - and as a positive preference, not second-best. The experience of Victoria Franklin (Letters, January 23), offered full-time or nothing by her boss, is, distressingly, not unusual.

Most revealing, however, is Ms Amos's disparaging comparison between part-time "work" and a proper full-time "career". The latter is an option only for the affluent middle-class minority: yet it is their demands and experiences that dominate the whole debate about child-care. Surely one should expect a broader vision from the chief executive of a government organisation funded to promote the interests of all women.

Alison Wolf,  
Institute of Education,  
University of London,  
20 Bedford Way, London WC1

already covered through his or her own employment, why pay for another coverage which is secondary?

Steven Sieverts,  
vice-president,  
health care finance,  
Blue Cross and Blue Shield,  
550 12th Street SW,  
Washington DC 20065

From Mr Steven Sieverts

Sir, Nikki Tait's account of "spousal equivalents" being treated as spouses in a few American employee benefit plans was interesting and informative (Management, January 26). The reference, however, to "... a handful of public sector employers, such as Manhattan's Montefiore Hospital" is thrice wrong. It's the Montefiore Medical Center; it's in the Bronx, not in Manhattan and it's a private-sector (non-profit) institution, not in the public sector.

Ms Tait also might have noted that the reason for the low take-up of the Lotus scheme by its homosexual employees probably lies in the pattern for health benefits generally. Partners most likely are also working, making them eligible for their own employer-furnished benefits. Very commonly, American workers are required to contribute to the cost of health insurance for their spouses. If either a spouse or an equivalent is

tured an 11 per cent share of the \$200bn cigarette market - almost double the combined share gained by its international rivals. Volume sales of Marlboro and other PM brands, such as Lark, rose 22 per cent in 1990 to 35m.

BAT, too, is well established through Lucky Strike and Kent, produced by its US subsidiary, Brown & Williamson. Its John Player Special also occupies a profitable niche.

Rothmans, which still has less than 1 per cent of the market, is investing in marketing its mild Dunhill Lights.

South Korea, with an annual cigarette consumption of 96bn, has proved more difficult to penetrate. Four years after liberalisation, imports account for only 4 per cent of the market. The national monopoly still dominates distribution channels, and the international companies complain of red tape and anti-imports drive thinly disguised as a campaign against "conspicuous consumption".

The 40bn cigarette market in Thailand was only opened to imports late last year, but the internationals are becoming well established in Taiwan.

Philip Morris brands lead the imports sector, but BAT's State Express 55 brand has a 23 per cent share and sales are growing vigorously.

Rothmans is optimistic about prospects in Indonesia, where western-style cigarettes have made little impression on a market dominated by locally produced kreteks, a blend of cloves and tobacco.

However, the prize on which all the multinationals have set their sights is China, where demand for cigarettes has grown by nearly 10 per cent a year over the past decade to 17,000bn, almost a third of the world's total consumption.

Reynolds has established a joint venture company in the country, and Rothmans, which has long been associated with efforts to improve Chinese tobacco farming, is a partner in Shandong province in June.

Philip Morris and BAT, with its State Express, Kent and Hilton brands, have been successful in selling duty free and other hard currency outlets.

Imports, according to Philip Morris, still account for only 0.3 per cent of Chinese consumption. Because of constraints on hard currency, nobody expects any rapid growth in the near future. But the prospective rewards are worth a little patience: just over 5 per cent of the market would equal total cigarette sales in the UK.

Do not bank on the idea that Labour is finished.

That is what the crystal ball has indicated for most of the past fortnight, but these are early days. The great British political game of 1992 is not over yet. Indeed, it has hardly begun. The date of the contest is still uncertain, although it sounds like April 9. As to who will win, none of us can be sure. The poll results are maddeningly close. Just a few weeks ago, the score stood at Labour 20, Conservative 18. The correct defence was a pre-emptive attack. The shadow chancellor should have been put on television after Christmas to explain what Labour's fiscal proposals in precise detail, in the hope of fixing them in the public mind before the Conservatives could make their

out this week: a spot of trade union-bashing from Mr Michael Howard, followed by a reminder from Mr Tom King that the Tories are resolute on nuclear weapons. Mr John Major has been portrayed as something better than Mrs Margaret Thatcher. He is cast as both international statesman and the ordinary chap of humble origins who can be trusted by middle England. He gets the part perfectly. He is the conservatives' ace.

What is surprising is that Labour failed to prepare itself for all this. It was obvious that the government would focus on tax and spending during an election year. The correct defence was a pre-emptive attack. The shadow chancellor should have been put on television after Christmas to explain what Labour's fiscal proposals may help. It did not have the knuckleduster quality of the Tories' anti-tax propaganda of the previous week, but it may be no less successful.

Labour's decisions to adopt proportional representation for elections to a Scottish assembly and a new London authority could confuse the Liberal Democrats and attract some of their votes.

Much therefore depends upon Labour's political dexterity over the next few weeks. If its tactics are sharp, it could recover. If not, the penalty could be severe. When Labour looks like winning, some Liberal Democrats vote Tory; when the danger seems remote, they return to the fold. A Tory lead in England could therefore start the unravelling of Labour support. In Scotland, the peril is imminent. This week's ICM poll, published by The Scotsman and Independent Television News, shows 50 per cent in favour of an independent Scotland. This may not translate into Scottish Nationalist Party victories at a general election - unless Labour looks

## Sharp fall in US goods orders puts early recovery in doubt

By Michael Prowse in Washington

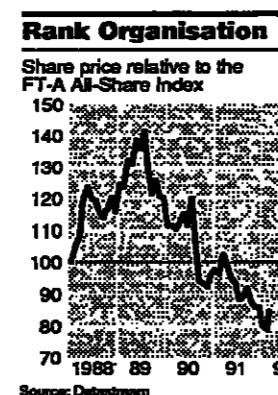
ORDERS for US durable goods fell 5.6 per cent last month, casting doubt on the Bush administration's upbeat budget projection of an early economic recovery.

The fall in orders was the largest for more than a year and much greater than Wall Street analysts had expected. Excluding defence, new orders fell by 6.9 per cent.

Most of the decline was concentrated in the volatile civilian aircraft sector. However, excluding transport, orders fell 1.6 per cent to register their fifth successive monthly decline.

For 1991 as a whole, total orders were down 4.6 per cent, the biggest drop in almost a decade.

In Wednesday's budget, the



Source: Datamann

rates and a budget fiscal stimulus of perhaps 0.5 per cent of gross domestic product (GDP) will stimulate growth in the second half of this year.

But many remain pessimistic about the immediate outlook. "Nothing in the recent numbers suggest the economy is about to pick up in a big way," said Mr William Brown, chief economist at I.D. Morgan, the New York bank. He expects GDP to contract at an annual rate of 2 per cent in the current quarter after zero growth in the fourth quarter of last year.

Mr Richard Berner, economist at Salomon Brothers, the Wall Street brokerage, said the durable goods figures indicated "continued stagnation in manufacturing". A fall in the volume of goods shipped also

suggested slower growth of US exports, until now one of the bright spots for the economy.

Other figures yesterday were little more encouraging. Personal income rose 1 per cent in December in cash terms, but after allowing for inflation and distortions such as higher farm subsidies, the real increase was a meagre 0.2 per cent. Personal spending was flat in real terms for the second month running.

Labour markets were weak. Initial claims for unemployment insurance rose by 24,000 to 483,000 in the week to January 12, a level that has signalled recession in past business cycles.

Bush's deadline angers Democrats, Page 4

Reynolds and Ahern move ahead in Fianna Fail leadership race

## Haughey to stand down as Irish PM

By Tim Coone in Dublin

A WEEK-LONG campaign for the Irish premiership was set in train yesterday following Mr Charles Haughey's announcement of his resignation over a 1982 telephone-tapping scandal.

He announced his decision at a parliamentary meeting of his Fianna Fail party, saying: "I have decided that to end the present political uncertainty, the time has come for me to hand over to a new leader who will have the opportunity to further advance the best interests of the country and the people and to build on the achievements of recent years."

Mr Haughey was presented with an ultimatum last week by his junior coalition partner, the Progressive Democrats party, either to resign or face a general election.

He will formally hand over the party leadership at a parliamentary group meeting convened next Thursday, at which a new leader will be elected.

Mr Haughey will remain prime minister until the following sitting of parliament on February 11. The Progressive Democrats are expected to support Fianna Fail's choice of new leader.

Mr Albert Reynolds, a 56-year-old former finance minister who was sacked by Mr Haughey for heading a leadership challenge last November, is the leading candidate in the succession stakes and can count on strong backbench support.

His hopes could be dashed, however, by Mr Bertie Ahern, the new finance minister, who on Wednesday presented a Budget of sweeping tax



Irish prime minister Charles Haughey: time to end the political uncertainty

reforms which has been widely welcomed by business and trade unions alike.

Mr Ahern, who is 40, has in the past strongly disavowed any immediate leadership ambitions, but yesterday evening he was being pressed by several of his cabinet colleagues to challenge Mr Reynolds. If Mr Reynolds were to become the new prime minister,

there are two further con-

tenders: Mrs Mary O'Rourke, the health minister, and Mr Michael Woods, agriculture minister. Mrs O'Rourke supports reforms to Ireland's outdated social legislation on issues such as divorce and women's rights.

She could be viewed as a strong candidate to lead Fianna Fail into the next general elections due early in 1994.

## German carmakers warn of job losses

By Andrew Fisher in Frankfurt

JOB CUTS at German carmakers are inevitable because of high labour and manufacturing costs and the need to slim down in line with the rest of the European manufacturers, the industry association (VDA) warned yesterday.

It also said the possibility of a steel industry shutdown - a strike ballot to be completed tomorrow is expected to show a big majority for a stoppage - would hit car manufacturers in two days. Steel stocks are low because the industry has been operating at full stretch to meet domestic demand.

Mrs Erika Emmerich, the VDA's president, said Germany's advanced techno-

logical standards were no longer enough in the face of fierce worldwide competition. "Whichever way you look at it, we produce too expensively," she said.

Jobs in the motor industry had fallen by 10,000 in the last few months of 1991; this followed a rise of the same amount to 787,000 (including components makers) in the first seven months, mostly spurred by post-unification demand.

Mrs Emmerich's comments are in line with recent complaints in much of German industry that high labour costs, tough environmental laws, and lengthy approval

processes for new plants are eroding competitiveness. This year will pose challenges for the German motor industry as the recent surge in domestic demand is likely to be followed by an expected 12.5 per cent decline while foreign markets will remain depressed.

Mr Achim Diekmann, the VDA's general manager, said production levels could only be maintained if manufacturers raised their share of foreign markets. Last year, west German car output was unchanged at 4.7m units with truck production 12.5 per cent higher at 366,000. Car exports were up 16 per cent to 1.2m.

He declined to estimate what

effect this might have on unemployment.

The German union DAG said it wanted a 10 per cent pay rise for 3.3m west German shopworkers, Reuter reports from Hamburg.

Deputy union leader Hubert Gartz said solid retail profits meant it was incomprehensible that pay in this sector is among the lowest of workers in Germany.

The union said it wanted wages in east Germany to reach western levels quickly, but a rise at least to cover inflation was needed in the short term. East German shopworkers' wages now average 67 per cent of west German levels.

They were due to appear again in Worthington court on these charges in late February.

The charges claimed specific

in Switzerland.

Late last year Mr Shannon, Mr Brian Laventure, a partner in the Portsmouth office of Grant Thornton, the personal and corporate tax adviser to NUK, and Mr Gerald Compton, a partner in Kirdons Impey, the NUK auditor, were arrested and charged with conspiracy to cheat the Inland Revenue.

He gave an undertaking

not to give any information concerning the investigation of the prosecution on any witness or potential witness including persons who have connections with Nissan UK past or present.

Nissan UK said yesterday that Mr Botmar was on holiday

## Nissan UK former chief sought by tax authority

Continued from Page

they had "cheated" the Inland Revenue of corporation tax between October 1, 1975 and March 31, 1983 "with intent to defraud". The charges alleged that they had arranged "dishonestly" for the preparation of "falsely inflated" invoices by a Dutch company Autocenter BV showing sums for freight charges allegedly due from Datsun UK (now called Nissan UK).

The charges stated that the invoices were charged in the Nissan UK accounts for the accounting periods ended December 31, 1976 to July 31, 1983 causing pre-tax profits to be understated by around 250m.

WORLDWIDE WEATHER

Alaska	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5</th

# FINANCIAL TIMES COMPANIES & MARKETS

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Friday January 31 1992

**CRANE  
TRUEHAUF**  
Cam, Norfolk. (0362) 695353

**TAYLOR  
WOODROW**  


Teamwork in Construction  
Housing Property Trading

## INSIDE

**Dow Chemical loses \$94m in last quarter**

Dow Chemical, the second biggest US company, announced a \$94m loss in the fourth quarter of 1991, compared with a \$273m net profit last year. Dow blamed the slowdown in the global economy, weak industry fundamentals, and a \$370m pre-tax charge related to plant shutdowns and asset write-offs. Page 22

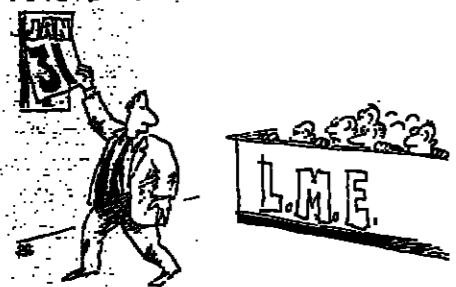
**Rising sales for Coca-Cola**

The rapid growth of soft drink sales outside the US helped Coca-Cola, the leading US carbonated beverage company, to achieve a 17.1 per cent increase in 1991 net profits, to \$1.6bn. The group's international soft drinks division achieved 19 per cent higher profits of \$2.14bn. Page 22

**NZ brewer expands in Australia**

Lion Nathan, New Zealand's biggest brewer, is to buy the 30 per cent it does not own in National Brewing Holdings, Australia's second biggest brewer, from Australian Consolidated Investments for A\$425m (US\$319.5m). Page 21; UK groups' purchases, Page 21

**Sigh of relief for zinc traders**



Traders of the London Metal Exchange seem to have avoided a technical squeeze in the zinc market that threatened to strike in February. But did the squeeze collapse because the exchange frightened off those responsible or did those behind it already achieve their objectives? Page 28

**More BMWs for the road**



BMW, the upmarket German carmaker, expects to produce and sell more cars in 1992 after a year in which turnover rose by 10 per cent to DM29.8bn (\$18.6bn). The company gave no profit figures, but said its results had improved. Page 20

**BT rings up £759m profit**

BT, the UK telecommunications company, unveiled a 4 per cent decline in pre-tax profits in its third quarter to £759m (\$1.37bn) from a previous £787m. Page 25; Lex, Page 18

**Market Statistics**

	1991	1990	Change
Corporate bonds	38	London traded options	24
Government Govt bonds	23	London truck options	24
FTSE 100 index	22	Managed fund service	22
FTSE world indices	22	Money markets	35
FTSM 100	22	New Int. bond issues	24
Financial futures	22	World commodity prices	28
Foreign exchanges	22	World stock mkt indices	24
London Stock Exchange	24	World stock mkt indices	24
London Stock Exchange	24	World dividends announced	25
London Stock Exchange	25-31		

**Companies in this issue**

ACI	21	Jupiter European IT	26
Alco	21	Lion Nathan	21
Allied Partnership	21	Lonrho	19
Ambridge Brothers	22	Lotus Development	22
BMW	22	ML Holdings	27
BT	25	Marc Rich	22
Banco Com, Portugal	23	Marsh & McLennan	22
Bank of East Asia	23	Mervier-Swain	22
Bass	25	NZ Wines & Spirits	21
Bathing	22	NIKE	21
Scania	22	Nissan	21
British Gas	25	Parfida	19
Centrica	22	Paribas	21
Coca-Cola	22	Philips	21
Continental Airlines	22	Photo-Me Int'l	27
Daiwa (DVI)	22	Pirelli	27
Deutsche Bank	22	Prism Leisure	28
Domino Printing	22	Rank	28
Dow Chemical	22	Reebok	22
Eastman Kodak	22	Scans	27
Enpac	22	Scott Paper	22
Fortex	22	Solvay	28
Father Smith	22	Specialties	25
Goodness	22	Standard Life	25
Houzeys Tire	22	Stena Line	21
House of Fraser-Hicks	22	UAL	21
ICL	25	Unitech	25
Inca	22	Unisys	25
Intl Resort	22	Unisys Sacilor	7
Warner Estate	22	Vespa	22
Xerox	22	Thomrcroft	7
Young & Co's	22	Warner Estate	22

**Chief price changes yesterday**

	Price	Change	Price	Change	
All	224.5	+ 8.8	Alco	247.0	+ 26.9
All Ind & Vkt	607.4	+ 24	Ambridge Brothers	643.0	+ 23
Alstom	222.0	+ 16	Anglo	644.0	+ 27
Amoco	670.0	+ 16	Anglo-D	521.0	+ 50.5
Amoco	302.0	+ 11.5	Anglo-H	701.0	- 29
Anglo	550.0	- 10	Anglo-I	900.0	+ 24
Anglo	478.0	- 19	Anglo-J	478.0	- 19
Anglo	80.0	+ 4	Anglo-K	100.0	- 20
Anglo	545.0	+ 15	Anglo-L	470.0	+ 22
Anglo	595.0	+ 3.2	Anglo-M	3000.0	+ 400
Anglo	141.0	+ 2.4	Anglo-N	521.0	+ 50.5
Anglo	60.0	- 4	Anglo-O	600.0	+ 60
Anglo	68.0	- 4	Anglo-P	700.0	- 10
Anglo	110.0	- 20	Anglo-Q	1100.0	- 20
Anglo	122.0	- 15	Anglo-R	122.0	- 8
Anglo	222.0	+ 15	Anglo-S	71.0	- 8
Anglo	222.0	+ 15	Anglo-T	71.0	- 8
Anglo	222.0	+ 15	Anglo-U	115.0	- 9
Anglo	222.0	+ 15	Anglo-V	115.0	- 9
Anglo	222.0	+ 15	Anglo-W	31.0	- 17
Anglo	222.0	+ 15	Anglo-X	30.0	- 10
Anglo	222.0	+ 15	Anglo-Y	445.0	- 14
Anglo	222.0	+ 15	Anglo-Z	114.0	- 8
Anglo	222.0	+ 15	Anglo-A	222.0	- 20
Anglo	222.0	+ 15	Anglo-B	222.0	- 20
Anglo	222.0	+ 15	Anglo-C	222.0	- 20
Anglo	222.0	+ 15	Anglo-D	222.0	- 20
Anglo	222.0	+ 15	Anglo-E	222.0	- 20
Anglo	222.0	+ 15	Anglo-F	222.0	- 20
Anglo	222.0	+ 15	Anglo-G	222.0	- 20
Anglo	222.0	+ 15	Anglo-H	222.0	- 20
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Anglo	222.0	+ 15	Anglo-O	222.0	- 20
Anglo	222.0	+ 15	Anglo-P	222.0	- 20
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Anglo	222.0	+ 15	Anglo-W	222.0	- 20
Anglo	222.0	+ 15	Anglo-X	222.0	- 20
Anglo	222.0	+ 15	Anglo-Y	222.0	- 20
Anglo	222.0	+ 15	Anglo-Z	222.0	- 20
Anglo	222.0				

## INTERNATIONAL COMPANIES AND FINANCE

## Solvay shares tumble on news of 40% profits fall

By Andrew Hill in Brussels

SHARES in Solvay, Belgium's largest chemicals group, fell 4 per cent yesterday after the company announced a 40 per cent drop in group profits for 1991, excluding extraordinary items.

Capital expenditure, research and development spending and general overheads will either be cut or frozen in an attempt to offset recessionary pressures, but Solvay warned that 1992 was unlikely to be a better year for the company.

Solvay, one of the world's top 20 chemicals groups and headed by Baron Daniel Janssen, will publish formal annual figures in April, but yesterday's statement indicated they would show full-year net profits of just under BFr13bn (\$598m), including some BFr2bn of extraordinary gains, against BFr18.9bn in 1990.

Stripping out all extraordinary items, Solvay's profits apparently dropped from BFr17.8bn to less than BFr1bn.



Baron Janssen: warned of fall last September

in 1991 – only just over half the equivalent profits figure for 1990.

The group's dividend – which was increased for 1990 despite a fall in earnings – will not be announced until April, but a spokesman pointed out that Solvay had repeatedly said it would not cut its pay-

out. "I'm sure that statement is valid today, but there is still one quarter to run between now and when the decision has to be taken," he added.

The group heralded a fall in 1991 profits last September, but the Belgian market was still disappointed by the news and the shares lost BFr500 to close at BFr12,100 yesterday. Brussels brokers were pessimistic about the immediate future.

Solvay was hit by a fierce downturn in its plastics activities during the second half of last year. Sales slumped following increased competition from east European imports of polyvinyl chloride (PVC), and Brussels brokers were pessimistic about the immediate future.

Solvay formally complained to the Spanish Ministry of Industry in mid-December about a "unilateral" ICI decision in 1989 to raise the prices of the joint venture's products by up to 30 per cent last year.

The group's core alkalis sector had also suffered "significantly lower" profits.

Overall sales volume slipped by 3 per cent, but Solvay said consolidated turnover was "close" to the 1990 figure of BFr25.5bn.

Cash-flow was down by 3 per cent, or 16 per cent before extraordinary gains.

## ICI faces charges of restrictive practices

By Peter Bruce in Madrid and Paul Abrahams in London

ICI, the UK-based chemicals multinational, is facing possible legal action in Spain following charges of restrictive practices made by the local partner in its biggest Spanish joint venture, ICI-Zetia, a producer of agrochemicals.

Zetia formally complained to the Spanish Ministry of Industry in mid-December about a "unilateral" ICI decision in 1989 to raise the prices of the joint venture's products by up to 30 per cent last year.

The group's core alkalis sector had also suffered "significantly lower" profits.

The issue could go to Spain's competition tribunal if it is not settled amicably.

In a statement, Zetia said the decision to raise prices had "provoked a drastic reduction in ICI-Zetia's profits and reduced its competitiveness".

Between 1989 and 1990, the joint venture's profits slipped from BFr344m to BFr316m (\$1.35m). The company dropped from being the second largest Spanish company in the agrochemicals sector to fourth place, it complained.

The price rises, Zetia said, had "also made it impossible to export".

ICI is understood to have offered to make a one-off payment to compensate its Spanish partners but this has, so far, been rejected.

The company's products are designed to control pests, weeds and diseases. Under the 50-50 joint venture, ICI has exclusive distribution rights inside and outside Spain.

ICI said it was aware of Spanish press reports of possible legal action, but did not know if a complaint had been formally made. It said it viewed the threats of action as "calculated" and expected the dispute to be settled normally within the joint venture.

The group said its commitment to ICI-Zetia was demonstrated last year when it agreed to use the company to distribute the products of Stauffer, the US group it acquired in 1987.

Stauffer, the US group it acquired in 1987.

## Rank Organisation falls 19.7% to £251m pre-tax

By Michael Skapinker, Leisure Industries Correspondent

SHARPLY higher interest costs combined with the recession to push full-year pre-tax profits down 19.7 per cent to £250.5m (\$453.4m) at the Rank Organisation, the UK leisure group whose interests include casinos, bingo, the Hard Rock cafe and Butlin's holiday camps.

Sir Patrick Meany, chairman, said: "I wouldn't wish to pretend that our results are anything but disappointing to us." Although the second half had been better than the first, he said there were no indications of an economic improvement.

Rank's shares nevertheless rose 45p yesterday to close at 640p as the group confounded market rumours that it was going to cut its dividend and announce a rights issue. The final dividend of 20.75p brings the total payment for the year to an unchanged 31p. Mr Michael Gifford, chief executive, said the group had not considered a rights issue.

Turnover was £2.1bn, com-



Michael Gifford: no rights issue considered by group

pared with £1.3bn in 1990. Last year's figure, however, includes the contribution from Mecca, which Rank bought in August 1990. On a comparable basis, 1990 turnover would have been just over £2bn. Trading profit was £186.5m, com-

pared with an actual £145.1m

in the previous year, or £192.7m if the figure is adjusted as if Mecca had been in the group throughout 1990. Earnings per share fell from 78.1p in 1990 to 58.4p last year.

Profits rose to £25.4m, against £24.2m or an adjusted £25.6m, in the recreation business, which includes casinos, bingo and amusement centres. Profits also rose to £23.8m – against £21.1m actual or £22.2m adjusted – in leisure. Profits from holidays and hotels were £78.6m, against £68.4m actual, or £78.1m adjusted.

The drop in trading profit came primarily in the film and television businesses which fell to £21.6m from £26.7m actual and adjusted. Profits from Rank's interest in Rank Xerox, the photocopying company were £18.2m, compared with £16.7m in 1990.

Interest costs rose to £93m from £62.2m, due to high borrowing rates and the assumption of Mecca's debts.

Lex, Page 18

## BMW expects sales to expand

By Andrew Fisher in Frankfurt

BMW, the German maker of luxury cars, expects to prove and sell even more cars in 1992 after a year in which turnover rose by 10 per cent to DM29.5bn (\$12.5bn) and profits showed a further increase.

Despite his optimism about this year's performance, however, Mr Eberhard von Kuehnheim, the chief executive, expressed some misgivings about world economic trends. He also called for more moderate wage and fiscal trends in Germany as the post-unity boom slowed down.

BMW, which has benefited from high demand for the latest generation of its compact 3-series model, lifted car output by 6.5 per cent to 552,100 units; this was despite some disruption during the changeover to the new model. Motorcycle production, accounting for only a small proportion of its total business, was 8 per cent higher at 32,000 units.

Like other domestic and foreign producers, BMW experienced a big jump in its home market sales which increased by 21 per cent to 255,000 cars. German demand has been stimulated by unification as east Germans have bought western cars for the first time and many west Germans have sold their cars into a buoyant second-hand market.

The company gave no profit figures, but said its results had improved again last year. In 1990, pretax profits were 6.5 per cent higher at DM1.7bn and net profits up by 25 per cent to DM600m helped by a lower tax bill.

## Haarmann & Reimer buys Hercules unit

By Paul Abrahams

HAARMANN & Reimer, a fully-owned specialty chemicals subsidiary of Bayer, the German group, has acquired the worldwide fragrance business of Hercules, the Delaware-based chemical and aerospace conglomerate.

Terms were not announced, but the business has a turnover of about \$56m.

## Bosch reports further decline

By Andrew Fisher

ROBERT Bosch, the German motor components, telecommunications and engineering group, yesterday reported a further decline in operating profit and warned that moderate wage deals would be necessary for any improvement in 1992.

Turnover rose 5.5 per cent last year to DM33.6m (\$21bn), with domestic sales up 11.5 per cent to DM17.5bn, helped by the stimulation to demand provided by unification. Foreign turnover was flat at DM16.1bn.

## Stena to allow foreign investors

By Robert Taylor in Stockholm

STENA LINE, the Swedish shipping group which acquired Sealink, the UK ferry operator, 18 months ago, announced yesterday that foreign investors would be able to buy shares in the company after next Thursday when trading in its restricted B shares on the

Stockholm bourse will come to an end.

The formal decision to seek government permission to issue an alien ownership prohibition clause from Stena's articles of association was taken at last May's shareholders' meeting. In future, all

Stena's restricted shares will become unrestricted.

The company said it had decided to change its share structure because of "the increased level of foreign inquiries" it had received, "not least from interested parties in the UK".

The group said its commitment to ICI-Zetia was demonstrated last year when it agreed to use the company to distribute the products of Stauffer, the US group it acquired in 1987.

Stauffer, the US group it acquired in 1987.

ICI said it was aware of Spanish press reports of possible legal action, but did not know if a complaint had been formally made. It said it viewed the threats of action as "calculated" and expected the dispute to be settled normally within the joint venture.

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## NEW ISSUE

All of these securities having been sold, this announcement appears as a matter of record only.

January 31, 1992

9,200,000 Shares

## International Paper Company

## Common Stock

These securities were offered internationally and in the United States.

International Offering  
1,840,000 Shares

Credit Suisse First Boston Limited

Goldman Sachs International Limited

Kidder, Peabody International  
Limited

ABN AMRO Bank N.V.

County NatWest Securities Limited

Nomura International

BNP Capital Markets Limited

Deutsche Bank  
Aktiengesellschaft

J. Henry Schroder Wag &amp; Co. Limited

UBS Phillips &amp; Drew Securities Limited

United States Offering  
7,360,000 Shares

The First Boston Corporation

Goldman, Sachs &amp; Co.

Kidder, Peabody & Co.  
IncorporatedMorgan Stanley & Co.  
Incorporated

Dillon, Read &amp; Co. Inc.

J.P. Morgan Securities Inc.

PaineWebber Incorporated

Smith Barney, Harris Upham & Co.  
IncorporatedWasserstein Perella Securities  
A Division of Grancoster Securities, Inc.

Bear, Stearns &amp; Co. Inc.

Salomon Brothers Inc

A.G. Edwards &amp; Sons, Inc.

Lazard Frères &amp; Co.

Oppenheimer &amp; Co., Inc.

Prudential Securities Incorporated

S.G. Warburg Securities

Dean Witter Reynolds Inc.

MERCURY OFFSHORE STERLING TRUST  
(SICAV)Registered Office : 14, rue Léon Thysse, L-2636 Luxembourg,  
Grand-Duchy of Luxembourg. R.C. Luxembourg No.824.990

## NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of Mercury Offshore Sterling Trust will be held on 14, rue Léon Thysse, L-2636 Luxembourg, at 11.00 a.m. on 12th February, 1992 for the purpose of considering and voting upon the following matter:

## Agenda

- To accept the Directors' and Auditors' reports and to approve the financial statements for the year ended 30th September, 1991.
- To declare such dividends for the year ended 30th September, 1991 as may be recommended by the Board, as necessary to obtain distributor status for the Company, and to fix their date of payment.
- To discharge the Directors from their responsibilities for all actions taken within their mandate during the year ended 30th September, 1991.
- To re-elect the Directors holding office at present.
- To decide on any other business which may properly come before the Meeting.

## Voting

Resolutions may be passed by a simple majority of the votes cast thereon at the Meeting with no requirement as to quorum.

## Voting Arrangements

In order to vote at the Meeting, the holders of bearer Shares must deposit their Shares not later than 12th February, 1992 either at the registered office of the Company, or with any bank or financial institution acceptable to the Company, and the relative Deposit Receipts (which may be obtained from the registered office of the Company) must be forwarded to the registered office of the Company to arrive not later than 12th February, 1992. The Shares so deposited will remain blocked until the date after the Meeting, any adjustment thereof.

The holders of registered Shares must not deposit their certificates but can be present in person or represented by a duly appointed proxy:

Shareholders who cannot attend the Meeting in person are invited to send a duly completed and signed proxy form to the registered office of the Company to arrive not later than 12th February, 1992. Proxy forms for use by registered Shareholders are included with the annual report and can also be obtained from the registered office. A person appointed a proxy need not be a holder of Shares in the Company; lodging of a proxy form will not prevent a Shareholder from attending the Meeting if he subsequently decides to do so.

10th January, 1992

The Board of Directors

## CITICORP

U.S. \$350,000,000

Subordinated Floating Rate Notes Due November 27, 2005  
Notice is hereby given that the Rate of Interest has been fixed at 5% in respect of the Original Notes and 5.087% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date November 27, 1992 against Coupon No. 76 in respect of US\$1,000 nominal of the Notes will be US\$38.89 in respect of the Original Notes and US\$39.57 in respect of the Enhancement Notes.

U.S. \$500,000,000

Subordinated Floating Rate Notes Due October 25, 2005  
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date February 28, 1992 against Coupon No. 76 in respect of US\$1,000 nominal of the Notes will be US\$38.89.

January 31, 1992

By Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

U.S. \$100,000,000  
FIDELITY FEDERAL  
SAVINGS AND LOAN ASSOCIATIONCollateralized Floating Rate  
Notes Due 1992

Interest Rate	4.25% per annum
Interest Period	31st January 1992 30th April 1992
Interest Amount per U.S. \$100,000 Note due 30th April 1992	U.S. \$1,062.50
Credit Suisse First Boston Limited Agent	

Instituto de Crédito Oficial  
Yen 20,000,000,000  
Statutorily Guaranteed  
Floating Rate Notes due 2000

For the interest period from January 31, 1992 to July 31, 1992 the Notes will carry an interest rate of 6.1% p.a.

The coupon amount pertaining to each Note of Yen 100,000.00 for this period will be Yen 3,033.33 and will be payable on July 31, 1992

Listed on the Luxembourg Stock Exchange

The Industrial Bank of Japan, Limited, Tokyo  
Agent BankDaiwa International Finance  
(Cayman) Limited

U.S. \$200,000,000

Subordinated Floating

Rate Notes due 2001

Guaranteed on a

subordinated basis by

The Daiwa Bank, Limited

Interest Period

31st January, 1992  
to 30th April, 1992

Number of days

90 days

Interest Rate

4.425% per annum

Coupon Amount

U.S. \$1,106.25

The relevant interest payment date will be April 30, 1992.

The Daiwa Bank, Limited

London Branch  
as Agent Bank

US \$204,000,000

Republic of Italy Euro

Repackaged Assets Limited

F.E.R.A.R.I. I

Floating Euro-dollar Repackaged

Assets of the Republic of Italy

due 1992

For the period from January 31, 1992 to

April 30, 1992 the Notes will carry an

interest rate of 4.425% per annum with

an interest amount of US \$1,023.44 per

US \$100,000 Note.

The relevant interest payment date will be April 30, 1992.

Agent Bank:

Banque Paribas Luxembourg

Société Anonyme

## INTERNATIONAL COMPANIES AND FINANCE

## Shutdown costs drive Dow Chemical \$94m into red

By Alan Friedman in New York

DOW CHEMICAL, the second biggest US company, has announced a \$94m loss in the fourth quarter of 1991, compared with a \$273m net profit last year. The result again reflects the depressed state of the US chemicals industry.

The company's poor showing comes in the wake of this week's disclosures of a \$240m fourth-quarter loss at Du Pont, and a \$63m loss in the quarter at Union Carbide.

Dow attributed the fourth-quarter loss to the slowdown in the global economy, weak industry fundamentals, and a \$70m pre-tax charge related to plant shutdowns and asset write-offs.

The group's performance products division suffered a 6% per cent slump in its 1991 profit, to \$276m, after special charges relating to the shutdown of chlor-alkali and derivative plants. Sales in the division declined by 11 per cent.

The group's plastics division also had lower sales and profits compared with 1990, with the latter 50 per cent down year-on-year, to \$61m.

The company said the high-volume thermoplastics, includ-

ing polyethylene and polystyrene, accounted for more than 75 per cent of the drop in sales and earnings.

Dow said its hydrocarbons and energy division suffered a \$230m loss in 1991, mainly because of special charges related to asset write-downs.

The consumer specialties division - which generated 37 per cent of Dow's total operating income of \$1.7bn in 1991 - had an operating profit 16 per cent higher at \$62m.

Mr Popoff said he expected a resumption of growth during 1992 and a return to "positive earnings momentum" in the second half of the year, when the world economy was expected to improve.

On Wall Street, where the decline in chemicals sector earnings has been discounted by investors, Dow Chemical's share price was marked \$14 higher to \$54.

## Boeing cautious despite advance

By Martin Dickson  
in New York

BOEING, the US aerospace group, reported a 27 per cent increase in fourth-quarter earnings but said it expected 1992 revenues to grow only slightly, to around \$29.5bn from \$28.3bn in 1991.

The world's largest civilian aircraft manufacturer said it expected increased sales in 1992 of its 737 and 757 commercial jets to offset a nominal decline in sales of defence and space equipment.

The company reported fourth-quarter earnings of \$405m, or \$1.17 a share, compared with \$318m, or 92 cents, in the same period of last year. Revenues were \$7.75bn, up from \$7.01bn. For the full year, Boeing made \$1.57bn, or \$4.56 a share, compared with \$1.25bn, or \$4.01, on sales of \$27.55bn in 1990.

Mr Frank Shrontz, chairman, said the increase in 1991 earnings was due mainly to better commercial aircraft sales, a lower operating loss at the defence and space businesses, and a lower tax rate.

This was partially offset by higher research and development expenses, principally for its new two-engine, wide-bodied aircraft, the 777, and lower other income.

The defence and space business, which was profitable in the fourth quarter, had an annual operating loss of \$1.02bn, down from \$418m in 1990. He expected this sector to be profitable in 1992.

Mr Shrontz said the outlook for commercial airlines in 1992 remained uncertain, although traffic and yields appeared to be improving at the year-end.

The economic slowdown had particularly affected demand among all manufacturers for aircraft with fewer than 150 seats, and production rates for Boeing's 737 jet could be subject to further reduction. However, he added that demand for wide-bodied aircraft remained strong.

Boeing's firm order book at the end of December was \$37.9bn, compared with \$37.2bn at the end of 1990.

## Reebok posts record sales and earnings

By Karen Zagor

KEEBOK, the US sports shoe maker, posted record sales and earnings for its fourth quarter and the whole of 1991.

Net income for the fourth quarter was \$49.7m, or 53 cents a share, compared with \$38.5m, or 34 cents, a year earlier. Sales increased 20 per cent in the latest quarter to \$566.5m.

For the year, Reebok had net profits of \$234.7m, or \$2.37, a share, against \$176.6m, or \$1.54, in 1990. Sales rose 26.6 per cent to \$2.73bn.

Mr Paul Fireman, chairman and chief executive, said the company forecast "plenty of opportunity for growth in this recessionary environment".

He said the Reebok brand had gained market share in a relatively flat market.

Mr Fireman added that the company had repaid \$165m it borrowed for a stock repurchase in 1991.

## Net income flat at top insurer

MARSH &amp; MCLENNAN, the world's biggest insurance broker, yesterday turned in stagnating fourth-quarter and full-year earnings, writes Karen Zagor.

For the three months to December 31, the company had net income of \$54.2m, compared with \$54.2m in a year earlier. However, fewer outstanding shares helped earnings per share rise to 74 cents in the 1991 quarter from 74 cents the previous year.

The 1991 figures include extraordinary pre-tax gains of \$10m.

Revenues were only slightly lower, at \$665.9m against \$688.9m in the 1990 quarter.

For the whole of 1991, net earnings were \$205.5m, or \$4.18 a share, on revenues of \$2.78bn, compared with earnings of \$204.1m, or \$4.15, on revenues of \$2.72bn.

## Lower prices push Inco into fourth-quarter deficit

By Bernard Simon in Toronto

INCO, the world's largest nickel producer, suffered a fourth-quarter loss and an 81 per cent drop in earnings for 1991 as a whole.

The company's sales were down mainly to lower nickel and other metal prices, and to higher production costs. But the company also spent US\$31m in severance costs last year. Earnings for the year as a whole were \$32.8m, or 74 cents, down



## INTERNATIONAL CAPITAL MARKETS

## Sterling Eurobond demand lifts interest in new issues

By Tracy Corrigan

A BROAD range of borrowers, including three UK companies, raised funds in a variety of currencies in the Eurobond market yesterday.

Punt-up demand for sterling Eurobonds boosted interest in three new issues. Enterprise Oil launched a £100m four-year

A £100m eight-year deal for Britannia Building Society via Cred.Suisse was considered reasonably priced at 2.625 basis points above the 9 per cent gilt due 2000, but had to rely mainly on UK institutional demand, due to both the maturity and the borrower.

In the Ecu sector, British Gas International launched an Ecu150m offering of five-year bonds due 1997, priced to yield 8.45 per cent, 5 basis points below the yield of Kreditanstalt für Wiederaufbau's five-year deal launched on Wednesday.

Logically, KFW, a German state agency without an explicit government guarantee is a stronger credit than British Gas, a public company, albeit a utility, even though both are Triple-A rated. However, dealers reported strong demand from retail investors, many of whom still focus on name more than credit and described placement as smooth.

The improvement of swap opportunities in the Ecu sector allowed British Gas to achieve cheaper funding than would have been available in the sterling market. The proceeds of the issue, which will be used to replace short-term borrowings, were swapped into fixed-rate sterling at a level "well under 10 per cent", according to a British Gas official. British Gas's £300m five-year deal launched last Friday was also swapped into sterling at just

under 10 per cent.

The deals have also filled a gap in the maturity spectrum of British Gas's debt profile as the company previously had no debt maturing in 1997. The company may return to the Eurobond market later in the year to finance the repayment of the last £350m tranche of its government debt. However, the repayment could be repaid from the company's cash flow.

In the French market, the European Investment Bank launched a FF100m 10-year deal via Crédit Commercial de France, priced to yield 27 basis points above the 10-year French government bond.

Strong demand for the issue caused the spread to tighten to 23 basis points, which comforted underwriters who have felt the EIB has been stamping on the yield spread and fees of recent deals. ("The deal was syndicated, rather than structured as a block trade, as some recent EIB offerings have been."

In the dollar sector, a \$400m five-year offering for the Inter-American Development Bank via Credit Suisse First Boston got off to a rather slow start, which dealers attributed to lack of enthusiasm for dollar securities. The pricing of the deal was considered reasonable, but not generous, at 28 basis points above the five-year Treasury, but poor buying interest caused the spread to widen by 4 basis points.

### INTERNATIONAL BONDS

deal via Warburg which performed strongly, meeting surprisingly firm demand from overseas as well as UK investors.

Dealers said the deal's reception was enhanced by continued demand for short-dated sterling bonds, as well as by the generally positive performance of previous Enterprise deals.

The deal was considered fairly priced to yield 95 basis points above the comparable gilt issue. The proceeds will be used to develop the company's continental shelf assets.

A £100m issue of 11½ per cent bonds by the Guaranteed Export Finance Corporation (GEFCO) via Baring Brothers was added to an existing £250m deal. The deal, structured as a block trade (without any underwriting group), was considered attractively priced to yield 24 basis points above the three-year gilt, and also benefited from firm demand for short-dated sterling paper.

### NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
TAKEOVER	400m	6½	101.51	1997	1½/1½	Cred.Suisse F.Boston
SWISS FRANCE						
Daiwa Denki Tsushin(a)(+)	55	4½	100	1998	-	Daiwa Securities
AUSTRALIAN DOLLARS						
State Bk of New South Wales(a)	100	10½	98.85	2002	2½/1½	Deutsche Bk.Cap.Mits.
CANADIAN DOLLARS						
Toyota Motor Credit Corp(a)	125	8	100.55	1995	1½	Wood Gundy
STERLING						
Britannia Building Society(a)	100	10½	98.55	2000	4½/25	USS
Enterprise Oil Plc(a)	100	10½	101.08	1995	1½	S.G.Warburg Secs.
GEFCO(c)	100	11½	102.21	1994	-	Baring Brothers
FRANC FRANCS						
EIB(a)	30m	8.5	(b)	2002	(b)	CCF
ECU						
Brit.Gas Int'l.Finance(a)	150	8½	101.325	1997	1½/1½	Deutsche Bk.Cap.Mits.
LIRE						
Kreditbank Int'l.Finance(a)	1500m	11.80	101.8	1995	1½/1½	Banca Nazionale d.lavoro
*Private placement. #Convertible. #With equity warrants. (b) Floating rate note. (c)Final terms. a) Non-callable. b) Fixed rate offer and issue price at 93.12. Fees 32.5/17.5%. c) Fungible with 250m sterling bond issued in 1991. Non-callable.						

## An emotive topic for international regulators

Richard Waters examines the development of capital rules for securities traders

FOR an esoteric subject, the development of capital rules for securities traders raises surprisingly strong emotions.

According to one investment banker in the City, the international regulators who have been tackling this difficult question in recent days "are living in cloud cuckoo land - they have no philosophical background for their ideas and no experience of running these businesses." Another comments: "It would simply be a disaster if they do what they are planning to do."

These bankers, who refused to be named, were reacting to the outline for a common international standard for assessing the minimum capital backing needed by securities firms, which emerged from a meeting of regulators in Switzerland last week.

Though an international effort, between the International Organisation of Securities Commissions (Iosc) and the Basic Committee on Banking Supervision, the meeting had a distinctly US feel. Both agencies were led by US chairmen, respectively Mr Richard Breden, chairman of the Securities and Exchange Commission, and Mr Gerald Corrigan, president of the Federal Reserve Bank of New York.

It is the 4 per cent requirement that raised the greatest concern in the US, which had debated the issue, before finally alighting on a ratio of 2.5%.

That will help to appease securities firms, but has antagonised banking regulators: the protracted talks that brought about the earlier Breden accord had debated this issue, before finally alighting on a ratio of 1%.

Preliminary agreement on these two contentious points merely scratches the surface of what has become a deeply involved negotiation, aimed at reaching a compromise between the different interests of banks and securities companies. The list of complaints from each side is still long enough to suggest that considerable work lies ahead.

• Securities firms point out that the broad rules being proposed make no distinction

between business on their own balance sheets and non-bank securities firms.

The first would force many securities businesses, particularly those in the UK, to submit to rules originally designed for other industry sectors.

Indeed, the precise numbers adopted are likely to be more the result of what the market will bear rather than any idealised numbers. This mirrors the discussions between banking regulators which led to the 8 per cent ratio adopted in the Breden accord of 1988.

The second significant conclusion from this week's meeting concerns the ratio of subordinated debt to other capital that can be counted for regulatory purposes. Broad agreement fixed on a ratio of 2.5%.

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• Securities firms point out that the broad rules being proposed make no distinction

between the different risks of different types of security. Illiquid securities, for instance, are more difficult to sell and therefore inherently riskier than liquid ones. That would mean the rules a bank would have to apply are just as the internationally agreed rules on credit risk make little distinction between different types of loans banks take on.

• An international accord would not be able to allow for the many sophisticated hedging techniques used by

envelope of the capital treatment of different types of banking done in the same institution. This would raise difficult questions about what should or should not be carried in a trading book. It could also lead to greater securitisation of banks' assets, as lending is switched into the trading book to take account of the more favourable capital regime.

This week's agreement marked the beginning of a long process of negotiation. The immediate result will be a consultative paper on the issue. This will be the subject of intense negotiation, as each side attempts to tilt the overall impact of the proposed capital regime in its favour.

These thoughts will then need to be linked to a parallel discussion underway in Brussels aimed at producing a Capital Adequacy Directive. Pressure to reach a conclusion within the EC has eased somewhat, due to the failure to reach agreement on a "single passport" which would have allowed investment firms to operate through branches throughout the EC.

However, other planned developments in the EC will prevent the capital directive from falling off the agenda altogether: the development of a consolidated supervision directive, for instance, which would bring together the prudential regulation of all aspects of a diversified financial group's business.

The result: an in-built difference

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## Italy set to reform tax on interest for interbank deposits

By Haig Simonian in Milan

ITALY'S cabinet was poised yesterday to abolish the 30 per cent withholding tax on interest for interbank deposits, in what would be a further crucial step in reforming Italy's capital markets.

Confirmation of the decision is due at a cabinet meeting today, according to Mr Rino Formica, the finance minister. Mr Formica did not indicate when the move would take effect.

Removal of the withholding tax would be one of the most significant in a series of recent steps to liberalise and improve the competitiveness of Italy's capital markets. However, while numerous moves have been made on the bond side, tax reform on interbank deposits, strongly supported by the Bank of Italy, had been consistently blocked by the Finance Ministry.

The result has been to make banks extremely reluctant to lend money among themselves. Banks with excess liquidity have tended to make funds available to the interbank market only when other avenues - such as lending to corporations - has failed. Even then, funds have been placed on the inter-

bank market for the briefest possible period. The interbank market tends to be used only as a last resort, and on an overnight basis," commented one banker. The tax makes using the market "stretciously expensive", he said.

Removing the tax should stimulate the creation of a much deeper interbank market and produce a range of maturities. Those, in turn, should spur the development of derivative products like interest rate swaps and forward rate agreements. Such techniques have flourished in the London-based Eurobonds market - which is unaffected by withholding tax - but been severely handicapped domestically.

By removing the main barrier between the domestic interbank market and that for Eurobonds, the tax

change would also create a much bigger overall bank deposit pool. The existence of the tax is believed to be one of the major factors behind the delay in creating futures and options products on Eurobonds deposits at foreign derivatives markets, a step that may now be accelerated.

The lower house of the Italian parliament yesterday approved a long-awaited new law governing minority shareholders' rights in takeover bids. With only days before the dissolution of parliament, approval of the law, which has been seen as one of the last crucial steps in Italy's stock market reform, appeared increasingly doomed.

The new ruling must now be approved by the senate before becoming law.

### LONDON MARKET STATISTICS

Rises	Falls	Same	CDS				PUTS			
			31	21	27	31	21	22	31	21
British Funds	6	1	25	25	25	25	25	25	25	25
Other Fixed Interest	1	1	25	25	25	25	25	25	25	25
Equity & Property	119	127	54	54	54	54	54	54	54	54
Off & Gas	18	25	48	48	48	48	48	48	48	48
Plants	0	0	9	9	9	9	9	9	9	9
Mines	14	43	95	95	95	95	95	95	95	95
Others	37	47	40	40	40	40	40	40	40	40
Totals	509	513	1,723							

### LONDON TRADED OPTIONS

Options	Calls	PUTS	Options				PUTS			
Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	




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## UK COMPANY NEWS

## BT slips 4% to £759m in third quarter

By Michiyo Nakamoto

BRITISH Telecommunications pleaded for fairness and flexibility in its pricing structure being reviewed by the industry regulator, as it unveiled a 4 per cent decline in pre-tax profits from £787m to £759m in the third quarter to December 31, 1991.

The group brought forward the announcement of its results by two weeks to coincide with the publication yesterday of a consultative document which began the review of BT's prices by the industry regulator.

This was the second successive quarter in which BT saw a profits decline despite continuing efforts to raise productivity, said Mr Iain Vallance, chairman.

The performance reflected, above all, the first full quarter impact of a price cap at RPI minus 6.25 percentage points, followed by recession and increased competition.

"As you can see the current price cap is pretty tough," Mr Vallance said.

By bringing forward its third quarter results, BT had hoped to counter criticism that its

high prices have led to excessive profitability.

Turnover in the third quarter was "almost flat" at £3.29bn (£3.28bn) as growth was insufficient to counter the effects of regulatory and competitive pressures, the group said.

Earnings per share declined 5 per cent to 8.2p (8.6p).

"Near term prospects remain depressed," BT said.

The group had indicated that staff levels would be reduced by about 10,000 but yesterday it confirmed that the cuts would be substantially more than that at between 10,000 and 15,000.

Revenue from inland telephone calls declined slightly to £1.27bn (£1.29bn) due to overall price reductions which were only partly offset by the new directory enquiry charges introduced in April, it said.

International telephone call revenue fell to 2.425m (£447m) while international call volume increased by 8 per cent over the 12 months to December. However, this volume increase was more than offset by the effects of the 8.6 per cent price reduction on international

## Standard Life holds endowment bonuses

By John Authors

STANDARD LIFE, the UK's largest mutual life insurance company, has maintained bonuses on its endowment policies.

But it also sent a strong signal that bonuses could be reduced next year, by lowering the "interim" bonus rates which would be payable to people claiming from the policies over the next year.

The move means that payments on 25-year policies, which are widely used to repay mort-

gages, are virtually static, increasing by about one third of 1 per cent from last year's figure.

This should be enough to assure that Standard Life will retain its position as the industry's top investment performer over 25 years, and therefore the prospect that independent intermediaries will continue to favour the sale of Standard Life policies.

However, the office made substantial cuts in pay-outs on

10-year policies, which were down by 8 per cent following a pronounced industry trend.

The bonus rate on Standard's new "unified" policies was cut from 9.5 per cent to 8.5 per cent.

The move is also a significant development in a broadening debate among actuaries about how the weak returns of the last two years, and projected lower yields over the next decade, should best be

reflected in pay-outs.

Mr Scott Bell, managing director of Standard Life, said:

"Sterling's entry into the Exchange Rate Mechanism should lead to lower inflation and lower interest rates in coming years. As a consequence, during the 1990s, we can expect lower nominal investment returns than those achieved in the '80s."

He said that this was the reason for reducing interim bonuses.

The suspension comes less than four months after Mr Martyn Rose, chairman and chief executive, said in releasing details of interim losses, that the balance sheet had been strengthened by the £7.4m raised in a share placing and offer.

The 3-for-5 offer, announced last June, was priced at 17p. It raised net assets to over £30m and cut debt to about £22m.

In December 1990, gearing had reached 125 per cent and a banking agreement had been breached. The placing document said the breaches had been waived and the facility reconfirmed until December this year.

The banks and News International said they would continue to provide financing for Martin, which has 760 outlets. Since it had been kept off-balance sheet Martin is still a going concern, said one of Martin's bankers.

expected to be named in the next two days. The shares were suspended at 2.5p.

The board of Martin was anxious last night to distance the group from the liquidation proceedings.

The banks and News International said they would continue to provide financing for Martin, which has 760 outlets. Since it had been kept off-balance sheet Martin is still a going concern, said one of Martin's bankers.

Mr John Madjeiki, chairman, sought to reassure investors, saying the board had "every intention of declaring a final dividend". Fully-diluted earnings per share fell from 2.3p to 1.2p.

Mr Colin Rosser, chief executive, said each of the group's

## Liquidators in at Panfida as refinancing collapses

By Peggy Hollinger

PANFIDA, the Australia-based group which owns the Martin chain of newsagents, yesterday went into liquidation following the collapse of a proposed £155m debt-for-equity swap.

The main stumbling block to the refinancing talks appears to have been Panfida's determination to raise £5m through a placing as part of the debt-for-equity swap. Panfida had concluded a previous refinancing in January last year.

## Results for third quarter and nine months to 31 December, 1991

	Third quarter		Cumulative	
	3 months ended	31 December (unaudited)	31 December (unaudited)	9 months ended
	1991	1990	1991	1990
Turnover	3,292	3,278	9,924	9,753
Operating profit	831	880	2,611	2,632
Profit before tax	759	787	2,369	2,319
Profit after tax	512	531	1,599	1,563
Earnings per share	8.2p	8.6p	25.6p	25.4p

"In the announcement of the half year's results, I said that near term prospects would be depressed by competitive and regulatory pressures in the absence of any significant growth in turnover. In the event, turnover in the third quarter was almost flat, as there was insufficient growth in the economy to offset competitive pressures and the first full quarter's impact of the new and tougher price cap of RPI minus 6.25 per cent."

"In the third quarter our continued pursuit of productivity, as well as quality improvements held the decline in earnings per share to 4.6 per cent. Growth in earnings for the nine months was one per cent. Near term prospects remain depressed."

Iain Vallance  
Chairman  
30 January, 1992

If you have any queries as a shareholder please call 0345 010505. For daily information on the BT share price and matters of interest to shareholders generally, please call 0345 010707. You may telephone these numbers from anywhere in the UK for the price of a local call.

British Telecommunications plc, 81 Newgate Street, London EC1A 7AJ.



Iain Vallance: current price cap 'pretty tough'

and that for a three minute call made during business hours it was more expensive to call the UK from the US, France, Germany and Spain than the other way round.

## Bass agrees real ale marketing deals with Young's and Fuller's

By Andrew Bolger

BASS, the UK's biggest brewer, has agreed reciprocal marketing deals with Young's and Fuller's, two of London's leading real ale brewers.

Young's bitter will be sold in

more than 100 of Bass' managed pubs in London, while the Wadworth brewery's 180 pubs will stock Tennent's Extra, Bass' premium draught lager.

Fuller's London Pride will

also be offered in Bass pubs

and about 20 per cent of the market for non-premium lager.

Bass already brews its own

real ales, but said: "These quite

different beers will extend the

choice to the customer. They

have such a strong consumer

franchise in the south-east that

what we offer will not suffer."

There are, however, continuing

problems with the brewing industry.

Fuller's said the strong

demand for London Pride had

obliged it to increase capacity

at its Chiswick brewery, and it

had accordingly decided to end

production of K2, its own lager

lager.

"K2 was a good brand, but

we never set out to be a

national brand. We could never

offer the discounts of the big

operators," Fuller's said.

See Lex

## Unitech declines 11% to £7.8m

By Roland Rudd

UNITECH, the international

electronics group, yesterday

halved its dividend to 2.1p as

it announced an 11 per cent fall

in pre-tax profits from £28.8m

to £7.8m in the half year to end

November.

The group blamed the

decline on the harsh trading

conditions experienced in all

its markets.

Sales increased from £126.1m

to £130.8m.

After tax of £3.59m (£3.68m)

and minorities of £1.49m (£1.32m) earnings per share were

suspended at 9.4p yesterday

pending clarification of its

financial state.

The suspension comes less

than four months after Mr

Martyn Rose, chairman and

chief executive, said in releasing

details of interim losses,

that the balance sheet had

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£7.4m raised in a share plac-

ing and offer.

The 3-for-5 offer, announced

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Mr John Madjeiki, chairman, sought to reassure investors, saying the board had "every intention of declaring a final dividend". Fully-diluted earnings per share fell from 2.3p to 1.2p.

Turnover fell from £37.9m to

£22.3m. Just under half of the

decline in sales was due to the

Wiltshire sale, with £5.8m of

the drop coming in the paper

division. The paper market

remained very soft, although

more spot deals, where mar-

gins are higher.

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(incorporated in England under the Building Societies Act 1986)

**S.G. Warburg Securities**

has fully underwritten the issue of

**£100,000,000 12 per cent.  
Permanent Interest Bearing Shares ("PIBS")**

denominated in integral multiples of £1 nominal  
and registered and transferable only in integral multiples of £50,000

Issue price 100.28 per cent.

Application has been made to the London Stock Exchange for the PIBS to be admitted to the Official List. It is expected that listing will become effective and dealings will commence on 31st January, 1992.

Listing Particulars relating to Halifax Building Society are contained in the Companies Fiche Service available from Excel Financial Limited, 37-43 Paul Street, London EC2A 4PB from 1500 hrs on 3rd February, 1992. Copies of the Offering Circular dated 23rd January, 1992 will be available during normal business hours for collection only until and including 4th February, 1992 from the Company Announcements Office of the London Stock Exchange, Capel Court Entrance off Bartholomew Lane, London EC2, and until and including 14th February, 1992 from the Listing Sponsor, S.G. Warburg Securities, 1 Finsbury Avenue, London EC2M 2PA and from Halifax Building Society at its principal office 1 Trinity Road, Halifax, West Yorkshire HX1 2RG.

31st January, 1992

NOTICE OF REDEMPTION

**Ford Motor Credit Company**

17% Notes due March 7, 1995

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of March 1, 1988 (the "Fiscal Agency Agreement") between Ford Motor Credit Company (the "Company") and The Chase Manhattan Bank (the "Fiscal Agent"), the Notes (the "Notes") will be redeemed on March 9, 1992 (the "Redemption Date"). Payment will be made upon presentation and surrender of the Notes at the below-listed paying agencies together with an appropriate coupon, if any, maturing subsequent to the Redemption Date. The amount of any missing interest will be paid on the Redemption Date. The Company has the right to postpone the Redemption Date in the event of a default by the Company or the Fiscal Agent or in the event of a change in law which would result in a material adverse effect on the Company or the Fiscal Agent or the Notes. On and after the Redemption Date, the holders of the Notes shall be to receive payment at the redemption price (including payment for a minimum coupon in respect of which a deduction shall have been made from the redemption price as aforesaid) together with accrued interest to the Redemption Date.

Payment will be made at any of the following paying agencies listed below.

The Chase Manhattan Bank  
(National Association)  
London Branch  
Woolgate House, Coleman Street  
London EC2P 2HD, England

Credit Lyonnais Belgium N.V.  
Lange Gasthuisstraat 9  
B-2000 Antwerp  
Belgium

Chase Manhattan Bank  
(Luxembourg) S.A.  
5 Rue Plaetis  
L-2338, Luxembourg-Grund

Payment pursuant to the presentation of the Notes for redemption made by transfer to an United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds (including any interest) of the Notes by the payee with a bank in the United States in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their accurate Taxpayer Identification Number and who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Notes for payment.

FORD MOTOR CREDIT COMPANY  
By: THE CHASE MANHATTAN BANK  
(National Association),  
as Fiscal Agent

Dated: January 31, 1992

Credit Lyonnais Bank Nederland N.V.  
Coudewater 63  
3012 AB Rotterdam  
Netherlands

Société Générale  
29 Boulevard Haussmann  
Paris, France 75009

Chase Manhattan Bank  
(Switzerland)  
83, Rue du Rhône  
CH-1204 Geneva  
Switzerland

Berliner Handels-und  
Frankfurter Bank  
10 Bockenheimer Landstrasse  
Frankfurt, Germany

**Intl Resort  
dives by 78%  
to £368,000**

By Peggy Hollinger

Interim pre-tax profits tumbled 78 per cent to £368,000 at international Resort Holdings as the golf course and leisure group again passed its interim dividend.

Profits would have been even lower but for a £21,000 (£214,000) exceptional gain on the sale of the nursing home division. Earnings per share tumbled by 3.5p to 1.5p.

Mr Stephen Alexander, chairman, said the board intended to maintain the final dividend, as current trading levels were satisfactory.

Turnover in the period to September 30 fell from £28.06m to £2m, partly because of the sale. However, the greatest decline came in the development division, which builds golf courses.

Mr Alexander said development had been refined in to avoid an increase in debt, which was £15m (£24m) at the half-year. He also warned that the profit outlook for this division was uncertain, as necessary development contracts had not yet been signed. Development sales fell by £2.4m to £1.38m.

The operations division, which encompasses golf courses and hotel management, increased sales by 66 per cent to £771,000.

Mr Alexander also announced the intention to take over EGP Sports, which would form the basis of the new merchandising and events division.

The cost of the purchase would not exceed £1m. EGP holds a 50 per cent stake in PGC Merchandising, a joint venture with the Professional Golfers' Association, and 50 per cent of the English Open Golf Championship.

Pursuant to Clause 4 (C) of the instrument dated 21st April, 1988 (the "Instrument") relating to the above-captioned warrants (the "Warrants"), notice is hereby given as follows:

In accordance with the terms of the instrument dated 21st April, 1988 (the "Instrument") relating to the above-captioned warrants (the "Warrants"), notice is hereby given as follows:

As of 3rd January 1992, being the Effective Date, the Bonds may lawfully be converted to obtain Non-voting Shares of KOLON Industries, Inc. under applicable Korean law.

The Conversion Period in relation to the Bonds shall commence from the date of notice.

Chase Manhattan Trustees Limited  
as Trustee

January 31, 1992

Notice to Bondholders  
to subscribe for non-voting shares of

**TONG YANG CEMENT CORPORATION**  
(incorporated in the Republic of Korea with limited liability)

U. S. \$ 45,000,000

5 1/2 per cent. Bonds due 1995  
(the "Bonds")

Pursuant to the instrument dated 5th September, 1991 under which the warrants were issued, notice is hereby given that as of 3rd January, 1992, being the Effective Date, the Warrants may lawfully be converted to obtain non-voting shares of Tong Yang Cement Corporation at Korean Won 15,430 per share under applicable Korean law. The conversion period in relation to the warrants shall commence on 31st January, 1992.

January 31, 1992

Tong Yang Cement Corporation

BANK OF MONTREAL  
(A Canadian Chartered Bank)

US\$250,000,000  
Floating rate debentures,  
series 9, due 1996

Interest rate for the period  
31 January 1992 to 30  
April 1992 has been fixed  
at 5%. The amount payable  
30 April, 1992 will be  
US\$125,000 against coupon  
No. 32.

Agent: Morgan Guaranty  
Trust Company

31st January, 1992

The North Caucasian  
Oil Fields Ltd.

Any one who is a holder of ordinary  
shares in The North Caucasian Oil  
Fields Ltd. ("the company") on 2nd  
May 1988 should write to The Law  
Debenture Trust Corporation p.l.c.,  
100 Newgate Street, London EC1A 7AJ  
regarding the company and Russian  
compensation monies at the address  
below. Your letter should contain  
details of your shareholding at that  
date.

The Trust Manager  
The Law Debenture Trust  
Corporation p.l.c.  
100 Newgate Street  
95 Gresham Street  
London EC2V 7LY

31st January, 1992

CENTRALE NUCLEAIRE  
EUROPEENNE A NEUTRONS  
RAPIDES S.A. - NERVA  
FRF 400,000,000 GUARANTEED  
FLOATING RATE NOTES DUE 1997

For the period January 31, 1992  
to April 30, 1992, the interest rate  
has been fixed at 10.1625%. PA

Next payment date: April 30, 1992

Coupon no.: 12

Amount: FRF 513,77 for the  
denomination of FRF 20,000

FRF 2568,85 for the denomination  
of FRF 100,000

THE PRINCIPAL PAYING AGENT,  
SOGEMA  
GROUPE SOCIETE  
GENERALE PARIS  
15, AVENUE EMILE REUTER  
LUXEMBOURG

31st January, 1992

**UK COMPANY NEWS**

**Ambitious debt-based expansion that's providing some food for thought**

**Tim Coone on questions raised by Waterford Foods' latest buy**

**T**HE BATTLE for scale and market share in the Irish food industry was highlighted earlier this month by Waterford Foods' £62m (£27.2m) acquisition of Express Ireland, which was accompanied by a rights issue of £22m.

By fighting off other sizeable contenders, such as Avonmore and Golden Vale, Waterford is now one of the Republic of Ireland's largest dairy companies.

It has annual turnover in excess of £500m and has ambitions to become a £1bn company over the next few years.

Starting out as a milk producer's co-operative, Waterford has undergone rapid growth since it was floated on the stock market in 1988.

The flotation was part of a strategic expansion plan, mapped out in 1987, which according to Mr Stephen O'Connor, managing director, was aimed at doubling the company's turnover in four years.

An aggressive acquisition programme ensued starting with the purchase of the Head dairy group in the UK in 1989, Galloway West in the US in 1990 and United Co-operative Dairies in northern England

last year.

Together with Express Ireland (formerly a subsidiary of Gram Metropolitan), Waterford has spent over £50m on its slate of acquisitions, mostly financed through debt.

Although largely financed by shareholders and market

analysts believe that the group's exposure to door-to-door milk deliveries in Ireland and the UK could present problems as the trend of milk sales appears to be leaning more towards retail outlets.

The market was disrupted by the failure

last year of merger talks between Waterford and Avonmore which, had they succeeded, would have produced a substantial, diversified food group with cost-savings potential and the financial and management muscle for further expansion in the European and US markets.

Waterford's debt burden across the two groups

However, having now to compete alongside Avonmore and the other big Irish dairy groups, Waterford's management will be under pressure to produce good results in 1992 to justify its debt-based expansion programme.

The group's shares have not performed as well as its competitors over the past 12 months, and if good bottom-line results do not appear in 1992, Waterford's expansion programme could well be pulled up short.

**Scapa to pay £6m for Pirelli offshoot**

By Helga Simonian in Milan

SCAPA GROUP, the UK industrial adhesives manufacturer, is set to expand in Italy following an agreement to buy Adenax, a producer of adhesive tapes for industrial uses, from the financially-troubled Pirelli tyres and cables group. Adenax is one of dozens of companies in the diversified products division which Pirelli put on sale following the failure of its bid for Continental, its German rival, late last year.

However, Pirelli said the decision to sell Adenax, which is based near Vercelli in northern Italy, pre-dated its wider disposal programme.

Scapa is paying about £15m (£6.62m) for Adenax, which had sales of about £15m last year. The company's products, mainly wide or heavy-duty adhesive tapes, are predominantly used for packaging purposes.

The acquisition will fill out the range of industrial products and adhesive tapes made by Scapa's Rotunda subsidiary. Following the acquisition, Rotunda's turnover should reach more than £20m, while sales at Scapa itself exceed £200m.

**ML Holdings tumbles £1.31m into red**

By Paul Betts, Aerospace Correspondent

ML HOLDINGS, the aerospace, cargo handling and electronic component distribution company, yesterday reported a pre-tax loss of £1.31m for the six months to end-September, compared with profits of £20m in the same period of the previous year.

The first-half loss included £1.3m restructuring costs in defence activities. The company said its workforce had been reduced by 272 from 1,768 at the end of March last year to 1,496 by the end of December.

The company, which has been reducing its dependence on the defence market during the past four years by developing its civil aerospace and electronic component distribution businesses, said it had suffered like the rest of the aerospace industry from the combined effects of the slump in civil aviation and the reduction in military spending.

Turnover in the first half fell from £44m to £4m.

After accounting for as much as 64 per cent of total sales for the year to end-March 1988, the contribution of defence activities has declined to 29 per cent of total sales for the 12 month period ending September 1991.

It is expected to continue declining to about 20 per cent of total sales.

The company, which has been reducing

its dependence on the defence market during the past four years by developing its civil aerospace and electronic component distribution businesses, said it had recovered strongly in recent months.

Borrowings peaked in October and were now on a downward trend.

The company said this was being supported by an aggressive reduction in working capital and the selective disposal of non-core businesses and surplus assets.

Although operating conditions remain difficult, the recent improvements in orders and borrowings coupled with a reduced cost base was expected to lead to an improved performance next year.

On the basis of these improved prospects, the board has decided to maintain the interim dividend at 0.85p. Losses per share emerged at 2.6p (earnings of 3.8p).

**Emap to launch French magazine**

By Peter Franklin

IN SPITE of the continuing recession, Menvier-Swain, the emergency lighting and fire alarms group, managed a marginal profits increase in the half year to end-October.

Although sales fell by 15 per cent from £23.9m to £19.7m – reflecting the loss of turnover from discontinued businesses

– profits at the pre-tax level increased from £2.7m to £2.7m. All the loss-making businesses have now been sold.

Profits were helped by a reduced interest charge of £263,000 (£422,000) on borrowings down from £7.5m to £2.7m.

Gearing was cut from 74 per cent to 43 per cent.

The interim dividend goes up from 2.2p to 2.7p, payable from earnings per share of 13.3p (12.7p). Mr Roger Fletcher, chief executive, said the dividend had been increased to adjust the proportion of the total paid out at the

interim stage.

Mr Fletcher said the UK market remained difficult with sales of emergency lighting and fire alarms down 19 per cent to £9.3m. However, market share and margins had been maintained.

The fall in UK sales had been offset by increasing sales of emergency lighting

## UK COMPANY NEWS

## Domino shares rise 22p as profit target reached

By Andrew Bolger

DOMINO PRINTING Sciences, the Cambridge-based manufacturer and distributor of industrial ink-jet printers, has slightly exceeded the profits forecast made in September with the £1.5m rights issue.

It increased pre-tax profits by 40 per cent to £15m (19.65m) in the year to October 31 on turnover up 31 per cent to 261.4m. The shares closed 22p higher at 428p.

Domino benefited from changes in EC directives for food retailing, which led to increased demand for products. There was a full contribution from subsidiary operations in France and Spain.

Mr Gerald Dennis, chairman,

said: "We are especially pleased with our performance in France, where our subsidiary increased sales of machines by 90 per cent."

Sales of new machines were particularly encouraging, with 40 per cent more installations than the previous year. Average selling prices reduced slightly, reflecting increased distributor business and discounts for larger orders. This expansion in machines installed would be reflected in higher ink sales.

The group had net cash of £1.9m which, when coupled with proceeds from the 98 per cent subscribed cash call, enabled it to start the year

with cash balances of more than £17m. Domino planned to use the cash for further expansion in its core ink-jet operations and related areas.

During the year sales had grown by 19 per cent in Europe (excluding France and Spain); by 21 per cent in the Americas; and by 35 per cent in the rest of the world. Mr Dennis said results for the first three months of the new financial year showed that growth was continuing, but at a lower level in Europe, as indicated in the rights issue document.

Earnings per share rose by 40 per cent to 28.83p (20.54p). A final dividend of 4.15p gives a total for the year of 6.25p (5.2p).

## Aviation side underpins Aim's 69% recovery

By Jane Fuller

AIM GROUP, the Southampton-based manufacturer of aircraft interiors, mounted a 69 per cent recovery in pre-tax profits in the six months to October 31.

The improvement, from £250,000 to £1.05m, followed a 26 per cent increase in turnover to £25.2m (£20m).

The majority of the outcome was the aviation division, which increased operating profit to £1.7m (£1.63m) on sales of £19m (£14.7m).

Mr Jeff Smith, chairman and chief executive, said on such projects as the McDonnell Douglas MD-11 and the Saab 2000. He repeated the statement in the annual report that the division's turnover should double by 1994-95.

The contracting side, which installs air conditioning mainly in commercial buildings, saw operating profit slump to £2.2m (£319,000) on turnover of £6.18m (£5.32m). Mr Smith said the second half would be better because more contracts were scheduled for completion.

Interest costs declined to £882,000 (£716,000). Net debt was expected to be slightly down by the year-end to £2.5m, giving gearing of 68 per cent (75 per cent).

Aim, which is some 53 per cent-owned by Mr Smith and fellow-director Mr Caspar MacDonald-Hall, also gave an additional £6m to its bankers related to its property portfolio.

The group's fortunes have revived since last summer when the banks forgave £2m of the original £8m property loan and stopped charging interest on the remainder.

Mr Smith said £1m of property had been sold this year and the money had been put into a realisation account ready for repayment of the £6m in May 1994.

Earnings per share rose to 4.5p (3.8p), while the interim dividend is held at 1.5p after a cut last year. Mr Smith said the dividend had not been raised because of the working capital required to finance the expansion of the aviation division.

## Photo-Me edges ahead to £8.7m

By Andrew Bolger

Photo-Me International, the world's largest photo-booth manufacturer and operator, reported pre-tax profits ahead from £8.5m to £8.7m in the six months to October 31.

Turnover increased by 14.5 per cent to £62.2m, but profits were hit by a sharp rise in depreciation charges from £4.1m to £5.6m.

The pre-tax figure was struck after a loss on exchange of £123,000 (£275,000). Operating profits rose by 7 per cent to £14.5m.

With the prediction that the recession would continue, directors had taken a cautious view and expected full year pre-tax profits to be comparable to the previous £17.1m.

Earnings per share expanded by 20 per cent to 9.37p (7.81p), helped by a drop in minority interests from £955,000 to £286,000.

The interim dividend is lifted to 1.5p (1.3p).

Following the recent death of Mr Terence Chute, Mr Philippe Payen had been appointed executive chairman.

## NEWS DIGEST

## DY Davies losses rise to £0.43m

DY DAVIES, the USM-quoted architect, is passing its interim dividend for the six months to the end of October after reporting an increased pre-tax loss of £426,000, compared with £203,000.

The loss was struck after an exceptional charge of £244,000 (£94,000) to cover redundancy costs-payment of rent on unoccupied office space and bad debts.

Mr David Davies, chairman, said: "A number of our clients went into receivership during the six months to the end of October. We also experienced problems in cash collection from other clients reflecting the problems currently besetting the construction sector."

He added: "That trading remained very difficult. The only glimmer of light was a slight increase in inquiries affecting some developments which had been postponed. The inquiries still had to be translated into firm orders."

The company has net borrowings of £2.3m compared with shareholders' funds of £1.25m. Mr Davies said the company had not breached its loan agreements and was working within its borrowing facilities.

Turnover during the six months fell from £5.21m to £5.34m. Losses per share were 5.4p, compared with 5.0p for the first half of the previous financial year and losses of 5.5p for the full year.

Armitage Brothers advances 23%

Armitage Brothers, the pet food and accessories group, lifted pre-tax profits by 23 per cent to £712,000 in the 26 weeks to December 14.

The company attributed this improvement to cost control, a better mix of sales and reduced interest charges.

Turnover was only just ahead to £13.1m (£12.7m) and sales continued to be affected by the recession, they said. However, profits were still running ahead of last year.

Earnings per share advanced to 13.4p (9.1p) and the interim dividend is lifted to 2.5p (2.5p).

Prism Leisure beats targets

Prism Leisure, whose core business covers the wholesale and distribution of pre-recorded music and computer games, raised pre-tax profit from £903,000 to £374,000 in the six months to September 30.

Mr Geoff Young, chairman, said the plan was for moderate growth and that objective was met comfortably.

Sales of the USM-quoted group rose to 25.83m (£5.24m).

The core business performed well, Mr Young said; margins held up "pleasingly and inventory levels were well controlled."

He reiterated his confidence that full year figures would show a solid advance. Pre-tax profit for last year was £761,000.

Earnings per share in the half year came to 5p (4.6p) and the interim dividend is again 1.5p.

Warner Estate falls to £7.6m

A shortfall in second-half profits from £4.28m to £3.71m left Warner Estate Holdings, the real estate owner and dealer, with pre-tax figures 5 per cent lower at £7.64m for the year ended September 30, 1991, against £8.01m previously.

Turnover slipped from £10.4m to £10.2m.

After tax of £2.35m (£2.68m), earnings per share were 5.4p, compared with 5.0p at 10.8p (10.73p), while the dividend is raised to 10p (9p) with a recommended final of 6.75p.

Ewart declines to £104,000

Ewart, the Belfast-based property company, reported pre-tax profits of £104,000 for the six months to October 31, compared with £254,000. Turnover increased slightly from £1.74m to £1.79m.

Earnings per share were 0.44p (0.52p), after a lower tax charge of £21,000 (£24,000). The interim dividend is halved to 0.25p.

Little change at Continental Assets

Continental Assets Trust, which concentrates on smaller companies in continental Europe, reported undiluted net asset value of 185.2p per share at end-December, virtually unchanged on the 164p at the end of 1990. At June 30 1991, it was higher at 177.55p.

Attributable profits amounted to £338,000 (£387,000) for earnings of 1.56p (1.78p) per

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres-ponding dividend	Total for last year
Aim	Int.	1.5c	Apr 16	1.5 - 5.5
Armitage Bros.	Int.	2.6	Apr 15	2.5 - 5.7
Continental Assets Tr.	Int.	1.25	Apr 13	0.7 - 1.25 0.7c
Domino Printing	Int.	4.15c	Apr 9	3.45 - 5.2
Ewart	Int.	0.25	Mar 12	0.5 - 0.5
Goodhead	Int.	nill	Apr 8	0.5 - 27
Kershaw (A)	Int.	18	Apr 8	2.2 - 7.3
Menyer-Swain	Int.	2.7	Apr 10	2.2 - 3.45
ML Holdings	Int.	0.85	Apr 2	0.85 - 4.2
Photo-Me Int.	Int.	1.3	May 1	1.2 - 4.95
Prism Leisure	Int.	1.5	Mar 5	1.5 - 31
Rank Org	Int.	20.75	Apr 8	20.75 - 31
SEP Industrial	Int.	0.2	Apr 8	0.6 - 1.04
Unitech	Int.	2.1	Apr 1	4.2 - 11.7
Warner Estate	Int.	6.75	Mar 27	6 - 10

Dividends shown per share net except where otherwise stated. <sup>1</sup>On capital increased by rights and/or acquisition issues. <sup>2</sup>USM stock options. <sup>3</sup>Excludes special ip distribution.

## SIEMENS

## Information for Siemens shareholders

## Growth slackens in the first quarter

Interim report on the first quarter (1 October to 31 December 1991) of the fiscal year 1992.

Following strong expansion of Siemens' business last year, the first quarter was marked by slower growth. This was due to both

the exceptional upsurge in business in the same period last year and current downward trends in the world economy. Demand, particularly for our standard industrial products, remained weak. Some operating groups also have been affected by slackening demand in Germany as well as in international markets. Orders were marginally lower than last year, but sales rose 6%. Income after taxes also increased 6% to DM398 million.

## Orders

Siemens, comprising Siemens AG and its consolidated domestic and international companies, booked orders totaling DM20.1 billion (1991: DM20.4 billion) in the period under review. Orders failed to match last year's high volume when the Public Communication Networks, Power Generation (KUW) and Transportation Systems groups won a series of major contracts, mostly from international customers. This largely explains the 5% decrease in international orders. Domestic orders, however, grew a further 4%. Virtually all Siemens operating

groups have been affected by weaker international demand for standard products. Demand is slackening in some sectors in Germany, as well.

DM billion	1/10/90 to 31/12/90	1/10/91 to 31/12/91	Change
Orders	20.4	20.1	- 1%
Domestic business	8.8	9.1	+ 4%
International business	11.6	11.0	- 5%

## Sales

Sales rose 6% to DM16.2 billion (1991: DM15.4 billion). Here too, domestic growth was stronger; sales rose 9% to DM7.6 billion (1991: DM7.0 billion) compared with a 3% increase in international sales to DM8.6 billion (1991: DM8.4 billion). Due to the upsurge in the volume of orders last year, Siemens expects sales for the whole of fiscal year 1992 to expand around 10% to more than DM80 billion.

DM billion	1/10/90 to 31/12/90	1/10/91 to 31/12/91	Change
Sales	15.4	16.2	+ 6%
Domestic business	7.0	7.6	+ 9%
International business	8.4	8.6	+ 3%

## Employees

The number of employees reached a new high of around 419,000 on 31 December 1991. The work force grew 17,000 or 4% compared with the end of fiscal year 1991 which ended September 30.

This was mainly due to the consolidation of new

companies in eastern Germany. The increase more

than offset adjustments in employment levels in

various operating groups. Personnel costs rose

13% to DM8.2 billion (1991: DM7.2 billion).

DM billion	1/10/90 to 31/12/90	1/10/91 to 31/12/91	Change
Personnel costs	7.2	8.2	+ 13%

## COMMODITIES AND AGRICULTURE

## Traders believe zinc market squeeze is over

By Kenneth Gooding, Mining Correspondent

A TECHNICAL squeeze on nearby supplies that has threatened to create turmoil on the London Metal Exchange's zinc market seemed to be over, traders and analysts were suggesting last night.

This was reflected in a substantial fall in zinc prices yesterday. Metal for immediate delivery closed \$21 a tonne

down at \$21.150 while three-month zinc fell \$19.25 to \$1.14.

The LME twice issued formal warnings that it was taking an intense interest since the squeeze began to last December.

Traders suggest that those responsible for the squeeze had used options to take control of between 60 and 70 per

cent of the exchange's zinc stocks. However, metal became much more freely available this week and Mr Robin Bhar, analyst at Carr Kite & Aitken, said the threat of LME action might have been responsible for the change of heart.

"While some of the technical tightness might have been rolled over to

future months, the squeeze is probably over," he added.

There has been widespread market speculation that some zinc smelters have been behind the squeeze, hoping that the resulting higher LME prices would make the mining companies more willing to accept higher charges for treating zinc concentrates.

## 'Fun and games' at the London Metal Exchange

Kenneth Gooding examines the background to the recent technical supply tightness

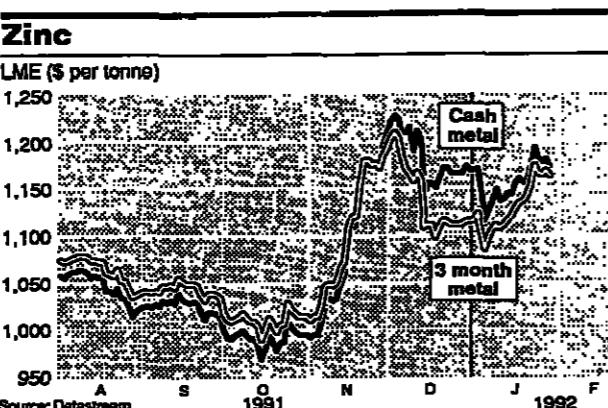
**A** NASTY technical squeeze on the London Metal Exchange's zinc market seems to have been avoided. The question is: did the squeeze collapse because the exchange frightened off those who might be attempting some manipulation, or is it simply that the people behind the squeeze achieved their objectives?

As with most LME squeezes, only a very few will know the full story. But most of the evidence suggests that an objective was achieved.

The most popular theory about the latest squeeze is that the zinc price was being artificially propped up while the so-called "making season", or annual contract negotiations, between the Australian miners and Japanese smelters are going on.

According to supporters of this theory, the talks have dragged on much longer than usual because smelters have been holding out for higher charges for treating concentrates from the mines. There is a surplus of concentrates (an intermediate material produced by the mines) so the smelters were asking for \$200 a tonne, up from \$180 last year, to treat them.

Producers have argued that this is unreasonable at a time when the LME zinc price has been falling. So, according to some traders, some smelters have used the options market astutely to squeeze the LME market and boost the price in the hope that this will make the producers more willing to give way. A squeeze is when pressure is put on a particular delivery date which makes the



Source: Datatrax

A S O N D J 1991 1992

LME (\$ per tonne)

Cash metal

3 month metal

Source: Datatrax

A S O N D J 1991 1992

LME (\$ per tonne)

Cash metal

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A S O N D J 1991 1992

LME (\$ per tonne)

Cash metal

## LONDON STOCK EXCHANGE

## Market deals boost equity business

By Terry Byland, UK Stock Market Editor

SEVERAL large trading programmes in blue chip equities helped the London stock market yesterday and, after trading an erratic pattern, the FT-30 Index managed to close above the 2,550 mark again. The index benefited from gains in a handful of constituent stocks, including Rank Organisation, which rebounded strongly after the trading session dispelled last week's bearish fantasies.

London turned firmer towards the close when Wall Street came in with a 9.6 Dow gain in early deals, but the generally unconvincing response to President Bush's State of the Union Message continued to hang over investors.

The firmer trend in the dollar appeared to have only a marginal effect on the interna-

Account Dealing Dates		
First Dealing	Jan 19	Jan 27
Open	22	Feb 5
Last Dealing	Jan 24	Feb 7
Amount Due:	Feb 3	Feb 17
When the dealing may take place from	30 Jan to 20 February	Mar 2

When the dealing may take place from 30 Jan to 20 February







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Old Price	Offer Price	W	Yield	Old Price	Offer Price	W	Yield	Old Price	Offer Price	W	Yield	Old Price	Offer Price	W	Yield	Old Price	Offer Price	W	Yield
N & P Life Assurance Ltd				Provident Capital Life Assc Co Ltd				Royal Heritage Life Assurance Ltd - Contd				Skandia Life Assurance Co Ltd (a)				Target Life Assurance Co Ltd			
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LUXEMBOURG (STB RECHTSSEITIG)





*3:00 pm prices January 30*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

Continued on next page



## AMERICA

## Dow takes time to digest Fed chairman's statement

## Wall Street

SHARE prices firmed slightly on US markets yesterday morning as investors continued to digest the implications of President Bush's new budget package and comments about the state of the economy by the chairman of the Federal Reserve, writes Patrick Harrison in New York.

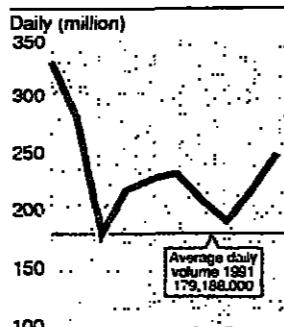
By noon the Dow Jones Industrial Average was up 6.26 at 3,231.22. The more broadly based Standard & Poor's 500 Index was also slightly higher at 301.15, up 0.33 at 416.67, while the Nasdaq composite of over-the-counter stocks finished 2.55 to 618.82. NYSE floor trading was up 856 shares.

The sharp drop in prices on Wednesday was triggered by hints from Mr Alan Greenspan, the Fed chairman, that because the economy was steadily recovering, it was unlikely that fresh interest rate cuts would be needed to stimulate growth. Mr Greenspan did say, however, that policy would be eased if economic indicators suggested that further stimulus was required, and in light of yesterday's bad economic news - a bigger-than-expected fall in December durable goods orders and a 24,000 rise in weekly jobless claims - investors' hopes for more rate cuts were briefly revived.

Among individual issues,

Dow Chemical rose 81¢ to \$14.50 on news of a fourth quarter loss of \$92m, incurred because of a one-off \$370m charge to cover asset write-offs and write-downs related to a recent retrenchment in the company's operations. Investors were cheered by Dow's forecast of a return to profit.

## NYSE volume



Airline said that it would sue Delta over the failed reorganisation plan, which should have saved Pan Am but instead heralded the airline's final demise.

Kellog rose 82¢ to \$57.40 on the news that Merrill Lynch, the big broking house, had upgraded its long-term investment rating for the food company's stock to "very attractive", citing strong volume and margin prospects. The recovery in Kellog follows the sale on Wednesday by Boston-based 1-mill manager of his entire 1.01 share stake.

On the over-the-counter market, Immunex jumped \$3.70 to \$89.40 after entering an agreement with Bristol-Myers Squibb up 5¢ to \$80 to develop an anti-cancer therapeutic.

## Canada

TORONTO stocks regained their strength at midday after Wednesday's 34-point drop. The TSE 300 was up 10.29 to 3,600 in 17.75m shares.

Among active industrials BCE Inc was up 65¢ to C\$49, Canadian Imperial Bank of Commerce up 15¢ to C\$33.50 and Noranda Forest was down 6¢ to C\$8.50. SHL Systemhouse rose C\$1.40 to C\$12.40 before slipping back to C\$12.20 after it said it had won a C\$100m contract from the Nova Scotia government and Maritime Telegraph & Telephone.

## European insurers show signs of recovery

But some analysts are at a loss to explain the recent bounce, says Richard Lapper

Strange things are happening to Europe's insurance stocks, which are showing signs of recovery after two years in the doldrums.

With profits depressed by fierce rate competition and steadily rising claims, the share prices of many major insurance companies performed sluggishly in 1990 and 1991, for the most part underperforming their respective markets, after strong growth in the 1980s, when the strength of their assets fuelled investor interest.

Yet in recent weeks insurance stocks have risen strongly, with Europe's biggest companies, from Generali in Italy to Guardian Royal Exchange in the UK, outperforming the market.

Figures produced by BNP Securities show the extent of the recent recovery. After a rise of just 1.6 per cent for the whole of 1991, BNP's European insurance index - based on an index of 60 European insurance stocks - grew by 12.21 per cent from December 23, 1991 to January 30. This

per cent for the FT-Actuaries Europe Index over the same period.

The best rises came in Norway, which gained 26.82 per cent, and France with 27.98 per cent, against respective increases of 13.31 per cent and 15.1 per cent for the markets themselves.

Yet many of the sector's underlying problems are still there. The decline in property values has not only weakened balance sheets: in France, for example, it has also depressed profitability by reducing the scope for realised capital gains. Property sales have generated a significant share of the pre-tax profits of France's leading companies.

Declining real interest rates could benefit the asset position of those companies which hold sizeable portfolios of bonds.

In France a number of companies have been losing market share, hand over fist at the expense of their bigger rivals. France's three state-owned companies, Assurances Générales de France (AGF), Union des Assurances de Paris (UAP) and the Groupe des Assurances Nationales (Gan), along with

Axa in the private sector, have all come under pressure from the mutuals, which enjoy considerable cost advantages.

The gradual opening up of the European market to cross-border trade is also increasing competition. According to Mr Angus Eunclark, European analyst with BNP Securities: "The underlying trend (of rates) is still downwards."

All this leaves analysts scratching their heads to explain the recent bounce. Ms Christiane Marcellier of James Capel in Paris says French companies are undervalued compared to their Italian or German counterparts. Market capitalisation as a percentage of premium is by around 0.6 for most French firms against 1.6 in Italy and Germany.

British firms in BNP

which generates 80 per cent of its business from life insurance, is especially well placed to take advantage of the new market opportunities. "We think that insurance share prices will outperform the market this year," says Ms Cole.

Mr Runciman is not so sure. "There is no reason why investors should jump in. The industry is not suddenly going to start making oodles of money."

In France, the government's intention to raise cash by reducing its stake in the three state-owned insurers (to 51 per cent from its current level of 75 per cent) is another cloud on the horizon.

Although the privatisation would eventually lift market sentiment, the government is said to be at odds with the companies, which would prefer it to reduce its interest by, for example, issuing new shares for cash or by establishing cross-holdings in other European financial groups.

BNP expects the resulting tension to depress investor enthusiasm. It says the sale could create a potential overhang of FF72.1bn.

## ASIA PACIFIC

## Nikkei overcomes weak start as futures jump

## Tokyo

THE NIKKEI average overcame a weak opening on arbitrage-related buying as well as small-lot buying by foreigners and individuals, writes *Emiko Terazono* in Tokyo.

The index closed 195.41 ahead at 31,597.57 after a day's low of 31,331.30 and high of 21,779.14. It lost ground at the start because of the overnight fall on Wall Street and lower bond prices, but strength in the futures market prompted arbitrage-related index buying.

Reports of rising orders for prefabricated apartments lifted housing issues. Taisei Prefab Construction climbed Y60 to Y2,310 and Daiwa House Industry Y50 to Y1,900.

Shōwa Highpolymer advanced by its daily limit of Y104 to Y1,100. The issue regained popularity as an environmental play, thanks to its biodegradable plastics.

In Osaka, the OSE average gained 52.51 to 33,062.11 in volume of 157.6m shares, the highest turnover for this year. Traders said the turnover reflected active cross-trading ahead of the March book closing in banking issues. The Bank of Tokyo, the most active issue of the day, declined Y30 to Y1,360.

Interest among individual investors was noted. News that more than 100 people had turned up for a stock investment seminar at a branch of a leading Japanese brokerage house encouraged other investors. Mr Masami Okuma at UBS Phillips & Drew said: "Some individuals are attracted to the current low level of market.

Individual investors chose earnings situations. Video game makers gained on projections of increased profits for the current year to March. Sega Enterprises moved ahead Y400 to Y13,300, and Nintendo Y700 to Y11,300 in Osaka.

Nippon Telegraph and Telephone ended Y3,000 up at Y683,000 on bargain hunting after briefly sinking to an all-time low of Y78,000.

Electrical engineering companies firmed on reports that electric power companies plan to expand capital spending next fiscal year. Yonidenko added Y20 at Y1,290 and Chuden Y150 at Y4,500.

Reports of rising orders for prefabricated apartments lifted housing issues. Taisei Prefab Construction climbed Y60 to Y2,310 and Daiwa House Industry Y50 to Y1,900.

Shōwa Highpolymer advanced by its daily limit of Y104 to Y1,100. The issue regained popularity as an environmental play, thanks to its biodegradable plastics.

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THE STEEP fall on Wall Street sent markets in the Pacific Rim region generally lower.

HONG KONG took comfort from stronger than expected Bank of East Asia results - 30 per cent profits growth to HK\$564m from HK\$387m previously - which pushed the stock up 20 cents to HK\$25.20.

The news helped to reduce early losses and the Hang Seng index ended just 0.34 off at 4,571.47.

Utility and property shares were the major movers: New World declined 30 cents to HK\$11.10, but HK Telecom rose 10 cents to HK\$7.85. Hong Kong Land lost 10 cents to HK\$10.10.

MANILA's composite index weakened 1.01 to 1,231.03, with the downward trend expected to last.

AUSTRALIA showed some recovery after a weak opening, the All Ordinaries index ending 6.4 down at 1,612.5, picking up from a 15-point fall. Volume came to 129.5m shares.

JAKARTA was active with the Jardine Fleming index rising 1.33 to 60.78. The banks sector remained strong.

TAIWAN gained slightly before closing for the Chinese new year. The weighted index firmied 1.58 to 5,391.63. The market reopens on February 7.

MANILA's composite index weakened 1.01 to 1,231.03, with the downward trend expected to last.

PARIS came back from its highs after an active day's trading. The CAC-40 index slipped 5.70 to 1,873.94 in relatively heavy volume of FF32.5bn.

Synthélabo, the pharmaceutical company controlled by L'Oréal, was unusually active as 92,700 shares or around 1 per cent of the company were put through the market in sev-

eral large blocks. The stock fell to FF347.50 with 217,866 shares traded. After the close the bank announced that it had made a net attributable loss of FF200m in 1991, which came in below expectations which had already been downgraded after the recent disclosure of heavy provisions for loans to Maxwell companies.

Dealers believed that the share had come from the owners of companies recently taken over by Synthélabo and had been placed with institutions.

Pernod Ricard, the drinks group, rose to an all-time high of FF1,534 on continued take-over speculation before closing FF10 down at FF1,485 with a heavy 149,000 shares traded.

Paribas ended FFY7.50 lower at FF347.50 with 217,866 shares traded. The stock fell to FF347.50 with 217,866 shares traded. After the close the bank announced that it had made a net attributable loss of FF200m in 1991, which came in below expectations which had already been downgraded after the recent disclosure of heavy provisions for loans to Maxwell companies.

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## RECRUITMENT

**JOBs:** Redundancy victim proposes sponsored market for unemployed to sell their skills

## A challenge to give some practical help

A bit of help is worth a lot of pity. The Jobs column had disappeared from my mind since first leaving them from its Lancashire hometown. But they've just been recalled as a challenge to act on behalf of a highly topical context.

The challenge is reader Peter Lawrence, currently writing his dissertation for a master's degree in business administration at the University, where he's working part-time. For he has chosen his choice of subject for his dissertation - "Reinvention in recession" - has rebounded on him since after he chose it, his employer made him redundant.

He has focused his mind simply on one particular aim of his studies: to find ways of re-employing the skills of capable people who've lost their jobs. The national chief he interviewed had various views on who could help. Many predictably, named the government. Several felt the unemployed could do a better job on their own behalf. But a lot also thought the media could play a more positive part.

Mr Lawrence has therefore made a proposal. It is that the Financial Times should invite employers to join in sponsoring - say, half the cost of a regular space in our

recruitment advertising pages, in which unemployed job-seekers could offer their services at a commensurately reduced price.

"Provided both sides of the recruitment fence responded," he says, "names could be selected at random once or twice a week as beneficiaries."

So what about it?

Well, I'm glad to say the FT's classified advertisement director Brian Powell shares my view that the idea is worth a try. Indeed, he says that if it comes off, he'll join in the sponsorship by giving the enterprise a special rate.

Even so, much preliminary work is still required. The next step of course is to test support from employers, and I'd be grateful to hear from any willing in principle to contribute some given sum to costs. Depending on the answers, we'd then have to decide the amount of space that could be provided, and how much it'd allow to each job-seeker at what price.

In other words, the last thing I need at the moment is any self-advertising copy. But never fear, as soon as I do, I'll make it known.

\* Responsible for function such as marketing in medium-sized company.

**Nationality** Gross Cost of keeping up own home-country pattern of spending on consumer goods when in: **United Kingdom** **United States** **Switzerland** **Netherlands** **Germany** **France** **Australia** **Singapore** **Hong Kong**

£	£	£	£	£	£	£	£	£		
British	35,020	10,350	10,550	17,490	12,000	13,860	11,070	12,110	11,690	
American	48,250	15,380	11,480	21,470	16,190	17,230	17,450	13,550	14,600	
Swiss	65,580	13,040	11,650	17,260	13,210	15,130	14,980	12,770	13,740	
Dutch	43,670	9,720	8,570	13,570	8,840	10,870	11,050	8,980	10,570	
German	56,580	12,280	10,940	17,850	12,380	13,180	14,100	11,470	12,920	12,380
French	44,740	12,800	11,330	18,530	13,080	14,130	13,230	11,730	12,800	12,530
Australian	32,240	10,980	9,440	15,910	11,168	12,340	12,340	9,075	11,340	10,800
Singapore	38,820	16,620	14,500	23,100	17,100	18,400	16,860	15,090	11,780	14,060
Hong Kong	41,940	18,280	16,870	25,710	18,550	20,390	20,950	16,870	15,610	14,060

perks and sunshine in various parts of the world. Anyone wanting to know more about ECA's activities should contact Barry Rodin at 15 Britton St, London SW1 3TY; tel 071-831 7151, fax 071-831 9396.

The question of living-costs overseas is complicated because expatriates' spending patterns tend to vary not only with the country they have gone to, but with the one they came from in the first place.

So the table gives executives from nine different home countries, and shows their typical annual outlays when working in each others' lands. They are in all cases doing the same kind of job at similar rank characterised by the head of a function such as marketing in a company of medium size. Other currencies are expressed in sterling at the exchange rates prevailing in early 1991.

The first column of figures shows their typical gross salary in the native country. Then come the sums which, according to ECA's most recent surveys, the executives would have to fork out to maintain their habitual pattern of spending both at home and in the other eight lands.

Unfortunately, since expatriates' accommodation is often subsidised by their employer, no account is taken of housing costs. The figures cover only consumer goods and services, including durables, as well as the standard utilities.

Finally to a couple of jobs in the City of London offered by headhunter Theo Stegers on behalf of Recruitment Matters on behalf of separate banks, both European, which he may not identify. He therefore promises to abide by applicants' requests not to be named to his clients at this stage of the process.

Both of the jobs are in the foreign-exchange field, the first being at the head of a sales and marketing team, ranked as at least assistant director. The bank in question has a high credit rating with strengths in FX, money markets and their option-based derivatives, the headhunter says.

And while it is particularly keen to

improve its corporate coverage in Britain, it would gladly consider other countries and market sectors.

Candidates need a minimum of five years success in corporate sales, plus the management ability to lead a 14-strong team.

Salary range £70,000-85,000, plus bonus on results, and usual City banking perks including car and mortgage-assistance.

Mr Stegers's second offer is a strategic trading post specialising in high-yielding non-standard currencies, nowadays including those of former Soviet countries as well as Thai baht and the like. Somewhat unusually, however, the recruit will not only be striking deals with other traders but also selling the bank's FX expertise to corporate customers such as large companies with holdings of the so-called exotic currencies that they wish to have exchanged.

Provided that candidates have thorough knowledge of markets for such currencies, they could either be traders seeking to add corporate customers to their armoury, or vice versa. Salaries again up to £85,000, with similar perks.

Inquiries to 15 Great Eastern St, London EC2A 3EJ; tel 071-377 1600, fax 071-377 1801.

**Michael Dixon**

GALACORP IRELAND LIMITED

### Mergers and Acquisitions

To £35,000 + Benefits

This prestigious UK merchant bank continues to retain its position in Corporate Finance and now seeks a senior executive for its expanding European Mergers and Acquisitions team.

To be considered you must be fluent in German and in one other European language. You will have an outstanding track record in M&A and capital markets (MBA or ACA or ACCA qualified).

Additionally, you should have 1-2 years "cross-border" or related experience and be able to demonstrate a proven track record with a top tier organisation.

The successful candidate will enjoy hands-on experience of transactions from origination to execution. This is a superb opportunity for a highly motivated candidate intent on making their first or second career progression.

### Corporate Analyst

£28,000 + Benefits

Our client, a high profile US investment bank has an urgent requirement for a skilled analyst. This demanding role involves cash flow and financial modelling with regard to M&A, leveraged buy-outs and other structured finance.

You must be able to demonstrate analytical and numerical skills together with the confidence to present ideas clearly. To succeed you will be a graduate with at least 1-2 years credit experience, and the ability to work in a high pressure, deadline driven environment.

As well as possessing excellent interpersonal skills, you will be a self-starter and problem solver who is actively looking for a fast-track career. Position available due to promotion.

Please contact Richard Peoley or Deirdre Moynihan on (071) 583 0073 (day) or (081) 945 9976 (evenings and weekends) or send your cv in complete confidence to: 16-18 New Bridge Street, London EC4V 6AU. Or fax: (071) 353 3905.

**BADENOCH & CLARK**  
recruitment specialists

### ROYAL LONDON ASSET MANAGEMENT

### Fund Management

Royal London Asset Management has total assets under management in excess of £3 billion. In order to strengthen the Fund Management team, we are seeking to appoint a Trainee Fund Manager.

From the outset, the successful applicant will be involved in research, stock selection and dealing, and will be expected to be able to fill a position of responsibility at an early stage.

The remuneration package will be competitive, including a performance-related bonus, and prospects for rapid career advancement are excellent.

Applicants should be in their early to mid 20's and have at least an upper second class degree. A keen interest in finance and international affairs is essential.

If you are interested, please write enclosing your CV to:

MJ Yardley FIA  
Director and Investment Manager  
Royal London Asset Management  
Mercury House Triton Court  
14 Finsbury Square London EC2A 1DP

### CURRENCY FUNDS EXECUTIVE I.F.S.C. DUBLIN

#### THE COMPANY

Gaiacorp is one of the world's largest currency managers with more than US\$100 Million invested in its hedge funds. The Group's success derives from a second generation approach to currency management, which applies the principles of modern portfolio theory to the currency markets. Gaiacorp Ireland Limited Investment Managers - Dublin, was established in early 1991 following the development of Ireland's International Financial Services Centre. Due to the continued success of the Irish subsidiary the need has arisen to recruit a high calibre executive.

#### THE POSITION

Reporting to the General Manager of Gaiacorp Ireland, you will play a key role in the management of the Group's currency funds. The work involves the rigorous and on-going review of international foreign exchange markets and the application of the company's sophisticated computerised forecasting system. You will make recommendations based on currency trends; and on a sound knowledge of international markets.

#### THE PERSON

You will be an experienced financial services executive with a good level of Computer literacy in financial software including databases; financial modelling; and scenario construction. Ideally you will have worked as a Currency Dealer for a minimum of two years combined with formal business training in economic/market analysis which is geared towards investment decision making. Personal qualities must include good analytical skills; fluent communication abilities; strong initiative; and the flexibility to respond to a rapidly changing business environment.

#### THE OPPORTUNITY

The career prospects within this dynamic work area are excellent, offering a high degree of job satisfaction from the challenging nature of our operations.

Please send detailed curriculum vitae, quoting reference number ADS1, or if you require further information please telephone Pat O'Loughlin, Managing Director, in confidence at (+) 353-1-617281.

**Patrick O'Loughlin**  
**Recruitment Limited**

EXECUTIVE SEARCH & SELECTION

30 Morehampton Road, Donnybrook, DUBLIN 4  
Tel: (+) 353-1-617281 Fax: (+) 353-1-602857

### GAIACORP CURRENCY MANAGERS

### Credit Analyst

INTERNATIONAL TRADING

Base £40-50k plus package

Candidates will have an excellent educational background, a proven track record in Credit Analysis, preferably with formal Credit Training. A minimum of two to three years' experience gained in a major banking institution with a corporate lending emphasis, combined with exposure to derivative products, would be ideal. You will possess first class communication skills, be self-motivated and ambitious, with a high degree of numeracy, strong quantitative skills, and be familiar with loan and credit documentation. Fluency in European languages would be advantageous, whilst the ability to make credit decisions and justify them in a trading environment will be essential.

*For further information, please telephone or write in strict confidence enclosing full career details, to Giles Simons, Firth Ross Martin Associates, Search & Selection Consultants, Bell Court House, 11 Blomfield Street, London EC2M 1AY. Tel: 071-628 2441. Fax: 071-382 9417.*

*J. Ross Martin*  
FIRTH ROSS MARTIN ASSOCIATES LTD.

### Junior FX Dealer

#### Spot EMS Crosses

Our client is a highly successful London-based subsidiary of an eminent European banking group. It functions as an autonomous institution and has offices in all major financial centres.

Due to the success of its recently established foreign exchange group, there is a need to appoint a junior spot foreign exchange dealer to supplement the activities of the team. The appointee will be responsible for spot EMS cross dealing and work in conjunction with the other spot dealers.

Candidates, probably aged in their early to mid twenties, will have a minimum of one year's experience within a well-regarded treasury operation.



Michael Page City  
International Recruitment Consultants

London Paris Amsterdam Brussels Dusseldorf Sydney

Interested applicants should write, enclosing a full curriculum vitae and details of current remuneration, to Kate Griffiths at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.

### UK Structured Finance

#### London



#### £ Attractive

SOCIETE GENERALE MERCHANT BANK PLC

Societe Generale Merchant Bank is the Investment Banking subsidiary of one of Europe's largest banking groups, Societe Generale. It provides a host of Investment Banking services to UK corporates from its London base and now seeks to make a key addition to its UK Structured Finance team. As arranger and provider of debt, Societe Generale Merchant Bank is looking to increase its level of business within the UK. Aligned with the UK Corporate Finance department, the Structured Finance team not only covers acquisition finance, M&A, cross border financing, and other value added transactions but also markets tailored capital markets products to UK corporates on behalf of its Paris headquarters.

As part of the development of its services in these areas, Societe Generale Merchant Bank is now looking to attract an experienced and accomplished Structured Financier to play an important role in expanding the activity of a team of six.

Interested applicants should contact Simon Ponsonby on 071 831 2000 or write to him at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.

International Recruitment Consultants

London Paris Amsterdam Brussels Dusseldorf Sydney

## TOP OPPORTUNITIES

SENIOR POSITIONS IN GENERAL MANAGEMENT

### Director of Consumer Affairs

#### Office of Fair Trading

The Office of Fair Trading is a non-Ministerial Government Department headed by the Director General of Fair Trading with responsibilities for competition policy and consumer protection. The Consumer Affairs Division is one of two policy divisions of the Office, with over 170 staff and a budget exceeding £4 million. Its aim is to promote and safeguard the economic interests of consumers and to ensure that they are both well informed and protected against unlawful and deceptive practices.

The new Director of Consumer Affairs will provide the leadership for a management team dedicated to producing high quality results. You will provide an innovative contribution to the development of policy and law in the consumer sphere. The Director will promote the Office and its policies, maintaining good communication links with local enforcement authorities, other Government departments, consumer organisations, and a wide range of trade and professional bodies. You will be an effective spokesman on behalf of the Office at conferences and with the media.

This is a significant national role which calls for a

natural leader who can successfully motivate and who is an excellent communicator with outstanding presentation skills. The need to solve a wide range of consumer problems and produce new ideas whilst working within established legislative frameworks will interest someone with previous relevant experience gained in the consumer affairs field, the legal world, business, and central/local government. Experience of strategic planning and execution at senior level is highly desirable and working with legislation would be an advantage although not essential.

The appointment will be for a period of 5 years. Salary is in the range £51,300 - £59,000. Relocation assistance up to £5,000 may be available in certain circumstances.

For further details and an application form (to be returned by 14 February 1992) write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hants, RG21 1JB or telephone Basingstoke (226) 468551 (answering service operates outside office hours). Please quote ref: C1477.

The Office of Fair Trading is an equal opportunities employer.

### Top Opportunities

appears every Wednesday

For advertising information call:

Elizabeth Arthur  
071-873 3694

Stephanie Cox-Freeman  
071-873 4027

## MANAGING DIRECTOR

EUROPE

We are a leading manufacturer of consumer packaged goods (non-food) and have recently established a plant in the United Kingdom. We seek an International Executive to head our European Management team who will be based in the United Kingdom. This position will be responsible for the overall management of the Company's manufacturing, sales, financial/administrative, and technical operations. Key objectives of the position are to recruit and train a cohesive work force, start up production operations, establish material sourcing/distribution systems, manage a sales force and broker network within the EEC, and liaison with governmental agencies.

The successful candidate will possess a diversified international management background with strong orientation to "bottom line" results. Significant experience in managing manufacturing, distribution, and sales operations within the U.K. and EEC countries is essential. Superior analytical, organizational, and interpersonal skills are a must.

To be considered for this position candidates are invited to submit a resume which must include specific details of accomplishments related to position responsibilities, as well as salary history and requirements. In confidence to:

Box A442, Financial Times,  
One Southwark Bridge, London SE1 9H

## BANKING FINANCE & GENERAL

£55,000 +  
Substantial Bonus  
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### International Equity Origination

International equity financings originated from the Emerging Markets has become a key strategic priority for this highly innovative top tier investment bank. A small team of experienced bankers has been established in London as part of a global strategic move to underwrite and distribute this product. A talented equity financing specialist is sought to join the team to market the product working alongside corporate finance, trading and distribution. This represents a rare career move into a new business activity with outstanding profit potential.

THE ROLE

- Act as the product manager for international equity financings marketing the bank's Emerging Market capability to the corporate finance teams and their clients in the local markets.
- Lead all aspects of bringing transactions to launch, playing an instrumental role in structuring deals.
- Work closely with distribution in assessing investor appetite, identifying potential deal opportunities and marketing these to the local origination teams.

London 071-973 0889  
Manchester 061-941 3818

Selector Europe

A Spencer Stuart Company

£70,000 +  
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### Director-Private Banking

Superb opening for outstanding banking professional with proven marketing and management flair. Highly visible senior appointment for well-positioned UK banking group. Excellent profitable private banking service with major competitive advantages and first class potential. Substantial opportunity to build client base, marketing products through the bank's complementary activities and relationships. Exceptional career and salary prospects.

THE ROLE

- Reporting to the Managing Director responsible for the development of the private banking service and extension of the client base.
- Developing a cohesive strategy and business plan. Focusing on inter-group introductions and marketing to an identifiable, selective cadre of high net worth potential clients.
- Leading the team in converting accounts and ensuring the highest levels of service and advice. Building a strong internal market with other divisions. Training staff for effectiveness.

London 071-973 0889  
Manchester 061-941 3818

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TUVALU

### Company Director/ Commercial Adviser

Based in the Ministry of Finance, Commerce and Trade, this important financial management post will take responsibility for the further development and implementation of a commercial policy for commercial activities currently on the Government's budget.

In your advisory role, you will provide clarification of Government policy on capital cost recovery by statutory authorities, the valuation of assets and their ownership, the regulatory framework and the need for operating agreements to be drawn up as a basis for corporatisation. Strategy planning and timetabling will be an important part of your duties which also include the establishment of a monitoring and reporting system within the Ministry. In addition, as a Government appointed director on all boards of public enterprise statutory corporations, you will ensure compliance with Government policy and monitoring requirements as well as improving management generally.

QUALIFICATIONS

You should be professionally qualified and experienced in private sector commercial financial management and accounting and have a working knowledge of commercial and company law and procedures in the Pacific region. You should also have the ability to personally oversee installations of accounting and reporting systems and to teach staff and managers to use these. An interest in Pacific cultures and peoples is essential and you should be well informed on the politics and economics of the region. The ability to get along with people of widely varying cultural and educational attainments is necessary and some ability with language (able to pick up and use basic phrases and courtesies) is desirable.

TERMS OF APPOINTMENT

The appointment will carry a salary of around £50,000 after tax. Benefits for non-Tuvalu citizens will include free accommodation, passages, freight and if eligible children's education allowances.

Closing date for receipt of applications is 10 February 1992.

Full CV's should be sent, by airmail, to The Secretary for Finance and Commerce, Tuvalu Government, c/o Mrs Maureen Morrison, British Development Division in the Pacific, Private Mail Bag, Suva, Fiji.

### Assistant Equity Strategist

#### SOCIÉTÉ GENERALE STRAUSS TURNBULL SECURITIES LIMITED

requires a highly motivated individual to work with Ian Harnett, our Chief Strategist, to provide input to an established range of products.

These are based on an integrated 'top-down' approach, making use of economic and statistical analysis. The successful applicant will be interested in applying current economic/econometric techniques to provide new insights into the working of the financial markets. The job will also involve combining these economic views with those of the analysts. She/he will be required to produce written contributions to the regular product range as well as original research.

The job therefore demands a strong analytical background. We are looking for someone with a good first degree, in an economics/finance related area, with a second degree preferable, who also has strong communication and presentation skills in order to address both internal and external audiences. Computer literacy is essential. Experience in the securities industry would be advantageous but is not a prerequisite.

To apply, please submit a CV in the first instance to: Ms. Lyn Usher, Director of Personnel, Société Générale Strauss Turnbull Securities Limited, Exchange House, Primrose Street, Broadgate, London EC2A 3DD.

### POLISH ASSIGNMENTS

Our client seeks senior banking executives to take responsibility for high level consulting assignments within the Polish banking sector.

Your role is to advise at Presidential/Senior VP level on strategic policy issues covering banking procedures, development, structure, training, etc. Experience of trade finance, commercial lending and treasury operations required. Knowledge of Polish advantageous. 6-12 month contracts. Attractive salary packages.

Reply in writing to: Write Image Ltd, 24 Wells Street, London W1P 3FG

### C E C D

#### CONFÉDÉRATION EUROPÉENNE DU COMMERCE DE DÉTAIL

CECD is the European organisation representing the interests of all retailers in the European Community and EFTA countries vis-à-vis the European Commission, the European Parliament and the Council of Ministers.

#### CECD is looking for an EUROPEAN EXECUTIVE

Main Duties:

To work together with the Secretary General in representation and lobbying vis-à-vis the European Community institutions on behalf of the national member organisations; to be responsible for running European commerce working groups, to draft policy papers on all aspects of interest to commerce.

Requirements:

University education, legal or economic background preferred. Two years experience in similar lobbying activities required. Extensive knowledge of the workings of the EC institutions.

Working languages:

English, French and German

We are offering:

- a position within a young European team
- possibility of working with the different Member States of the European Community
- varied work
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## ACCOUNTANCY COLUMN

# Tangible difficulties of measuring intangibles

By Andrew Jack

CHRISTMAS may be long gone, but another season of "goodwill" is only just beginning. The members of the Accounting Standards Board, who meet today to begin addressing the vexed question of intangibles and goodwill, may well find themselves surprised as the debate progresses.

Goodwill is defined as the difference between the net assets of a company and the price paid by its purchaser.

Intangible assets, which may make up a large part of any goodwill on acquisition, are those non-physical elements of a business like brands and licences which can generate future earnings.

There is nothing new about goodwill. As long ago as 1834, a court appeal made the distinction between "cat" goodwill, which is loyal to the business and stays if it is sold, and "dog" goodwill, which is loyal to the owners and goes with them and hence is lost to the business.

Now is the presence and continued value of intangible assets like brands a recent phenomenon. Croft and Gibbey, the alcoholic drink brand names, were registered as trademarks in 1876, for example, while Cerebos salt dates from 1894 and Hovis bread from 1895.

But the debate came to the fore in the late 1980s, with the activities of a number of food groups. In early 1988 Nestle made a bid for Rowntree worth more than twice the company's market capitalisation at the time. Later that year both Grand Metropolitan and Rank Hovis McDougall started capitalising brands that they owned or had acquired.

Any attempt to cut down on the use

of intangibles is likely to result in fierce opposition from businesses such as these, and from a growing army of accountants and other professional valuers. As a result, there is no doubt that the treatment of non-physical assets is one of the most controversial items currently on the ASB's agenda.

The existing uncertainty is also causing difficulties to those involved in preparing company accounts. For the year to August 31 1991, the bal-

**Any attempt to cut down on the use of intangibles is likely to arouse fierce opposition from brand-name businesses**

ance sheet of Blenheim Exhibitions, the exhibitions organiser, shows net liabilities over assets of £81.3m. However, the goodwill reserve contains £296.8m, much of it representing exhibition rights that have been acquired. The directors make a point of saying that they will not include these intangibles in the balance sheet while the ASB is developing its proposals.

As the role of service industries with a large number of intangible assets continues to rise, the issues can only become more important for a larger number of companies and the users of their accounts.

Mr David Nash, finance director of Grand Metropolitan, argues that the common practice in the UK of ignoring intangibles by writing off goodwill immediately on acquisition distorts the impression of gearing, return on

capital employed and the value of the business making the purchase.

"The balance sheet presupposes that the intangible assets are worthless," he says. "In the majority of cases this does not reflect the underlying economic reality of the situation."

At the same time, pressure is mounting from other parties. Arthur Andersen produced a report\* on Tuesday that addresses the valuation of intangible items. It suggests that a consensus is emerging on how to value them using rigorous methodologies.

A paper is also circulating from Mr David Damant, chairman of MAP Securities, a stockbroking and corporate finance house. He argues that assets need to be valued at cost, not on the basis of future earnings generated by the assets. Otherwise, the logic is circular, since the valuer has to use a valuation of the assets in order to estimate these future earnings. Purchased goodwill, he adds, is simply a consolidation difference and not an asset in its own right.

Meanwhile, not to be outdone, the ASB has commissioned a team of five academics led by John Arnold, professor of accounting at Manchester university, to consider the issue on its own behalf.

The board has already started some tentative work in the area with a pronouncement from its Urgent Issues Task Force in late December, which suggests that goodwill from acquisitions that had been consolidated should then be written off on disposal.

Under the ruling, the goodwill element must be passed through the profit and loss account, and not sim-

ply quietly dissolved through a movement in reserves.

However, the greatest efforts are yet to come. The task force has merely offered an interim statement to one pressing case. The ASB must now set its mind to the issue of drafting and consulting on accounting standards to cover the topic both comprehensively and democratically.

"It's quite handy that all these things are coming at once," says Mr David Tweedie, chairman of the ASB.

**One report has argued that inclusion would represent a controversial shift in what the balance sheet shows, from costs to values**

diplomatically. "We are all trying to work at this problem." He suggests that the growing importance of service industries, and hence the intangible items that go with them, mean the issue is going to become more important, and something the ASB can no longer wait to tackle.

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ply quietly dissolved through a movement in reserves.

It also highlights a series of problems with the valuation of intangibles the methods used are inconsistent, subjective, and often theoretically questionable; the results are difficult to audit; and little information on how valuations are conducted is disclosed, which makes their assessment for a user of accounts impossible.

Thus week's Andersen report argues that many of these objections have been overcome. Mr Hugh Collum, chairman of the 100 group of finance directors of leading British companies, which sponsored the research, is keen to stress that the findings are only a preliminary step in the debate.

Nevertheless, it hardly helps that the new study makes little effort to back up its suggestion of growing consensus with any figures. Nor that many of the organisations interviewed – and the sponsors of the report – already rely heavily on brand valuations.

Andrew Likierman from the London Business School, one of the authors of the 1989 report, certainly remains unconvinced. "This is an interesting contribution to the debate," he says. "I'm glad they have set out the issues, but it still leaves many of the basic questions unanswered."

*\*Arthur Andersen. The valuation of intangible assets. Economist Intelligence Unit, 40 Duke St, London W1A 1DW, £5*

*David Damant. On the valuation of assets. MAP Securities, 23 Philpot Lane, London EC3m 8AQ, £7.50*

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Of course, as a member of British-American Tobacco, the world's leading tobacco business, you will enjoy first-class compensations.

We provide good training, as well as a full expatriate package, including an excellent salary and free accommodation.

If you believe you have the potential for an international career in business management, please write for an application form and further information to Jean Dempsey, British-American Tobacco Company Limited, Millbank, Knowle Green, Staines, Middlesex TW18 1DY, or telephone (0784) 448277 (24 hour answerphone) for an application form. Closing date for applications February 10, 1992.



A member of the B.A.T. Industries plc Group

### Manager, Planning and Analysis Corporate Finance Department

THORN EMI's strategy is to focus on a limited number of businesses which are competitive in the international marketplace. The Group's principal businesses are Rental and Music and we also have operations in Retail, Lighting, Security and Electronics. Together they generate a turnover of over £3.6 billion from activities in well over 100 markets. We have operations in 38 countries and employ over 51,000 people around the world.

We are looking for an exceptional, commercially-minded accountant to head up our planning and analysis team. Reporting to the Group Financial Controller you will be responsible for managing the planning process across the Group, reviewing business unit plans, forecasts and performance, and highlighting key issues and trends to senior management. You will also review all major capital expenditure and acquisition proposals and carry out, where appropriate, post-completion audits.

This is a high profile role and an excellent opportunity to influence business decisions. In addition to first class analytical ability you will possess strong interpersonal skills and a desire to make a difference. Experience in a similar role with a major plc would be an advantage.

Graduate accountants (ACMA/ACA) are invited to apply sending a detailed CV to Linda Cass, Corporate Personnel Manager, THORN EMI plc, Westmount Centre, Uxbridge Road, Hayes, Middlesex, UB4 0HB.

### VERY ATTRACTIVE SALARY AND BENEFITS INCLUDING SENIOR EXECUTIVE BONUS AND SHARE OPTIONS

HAYES, MIDDLESEX

THORN EMI

### Go Faster Stripes



Starting salaries to £30,000 +  
Prospects to £49,000 and beyond

Even if you're good enough to pen the Accountancy Fast Stream, we'll still expect you to earn your stripes. But if you have the ability, commitment and ambition to fulfil your true potential, you'll find opportunities to go beyond the confines of your accountancy training and get to grips with projects that offer real intellectual challenge.

Our fast-stream programme is exactly what it says, a 'fast-stream' for people with outstanding talent, the determination to succeed and the ability to progress on merit on an accelerated career development path to senior levels of management.

We're currently going through a time of substantial change which involves developing and implementing strategies geared to achieving greater financial accountability and quality of service. So, whichever area you choose to work in, whether it's in planning financial strategy, developing initiatives, implementing change or advising ministers, you'll start at management level and enjoy immediate responsibility for matters of national importance.

As a qualified accountant, with two or more years' experience in practice or as a high level financial manager in industry, you'll be looking for a real challenge. A challenge that entails driving the business forward, managing policy changes and achieving long term objectives.

And that's exactly what you'll find with us.

Your Grade 7 salary in central London will be in the range £27,799 - £36,417 including performance related increments. Most posts are in a variety of government departments in London but there are opportunities elsewhere, including Edinburgh.

For further details and an application form (to be returned by 21 February 1992) write to Recruitment & Assessment Services, Alconon Link, Basingstoke, Hants RG21 1R, or telephone Basingstoke (0256) 463551 (answering service operates outside office hours).

Please quote ref: A/92/1070/FPT.

Serving Civil Servants can apply for these posts.

The Civil Service is an equal opportunity employer.

 **RAS**  
Recruitment & Assessment Services

### Financial Director

North West

c £55k + bonus  
car, benefits

This multi-site Retail Group has a strong brand awareness in the High Street. Despite adverse trading conditions, it has consolidated its position and increased market share. It is well placed to take advantage of an upturn in the economy and its plans for expansion will be to grow its c. £50m turnover substantially during the 90's. A Financial Director with a hard-nosed attitude to business and cost controls is required to complete the senior management team.

#### The Role

- Increase financial awareness and disciplines across business. Provide and interpret quality information for Board.
- Ensure systems and financial controls are effective - make improvements where required.
- Provide strong leadership skills within a suitable accounting function.
- Strategic planning. Commercial decision-making. Treasury matters.

#### The Qualifications

- High-quality finance professional, graduate culture. Age 35-45. Successful track record preferably in multi-site retail, distribution or consumer-related industries.
- Highly motivated with hands-on attitude. Commercially aware and computer literate.
- Strong personality, excellent communication and leadership skills.
- Ability to absorb pressure, take responsibility and help drive business forward.

Please apply in writing, enclosing full cv, quoting ref. A/92/1070/FPT.

**ASB**  
SELECTION

Amethyst House, Spring Gardens, Manchester M2 1EA Tel: 061 534 6214 Fax: 061 534 6215

## Internal Auditors

c. £35,000  
 Central London

....for exciting new team in  
 established business

Our Client, a multi-million pound UK business currently employing over 17,000 people, has recently undergone a radical reassessment of its potential. They envisage that a dynamic and highly motivated audit team, of approximately 30 staff, will be a major factor in the change management of the new organisation.

This enhanced department considers the DP aspects of audits extremely important and will therefore encourage further training where necessary.

Mature, self motivated individuals, who should be qualified accountants preferably with engineering and EDP audit experience, are required to fill a number of positions at varying levels within the department.

Initially reporting to a preliminary senior management team of five, the successful candidates will possess an outgoing personality, and a level of interpersonal and communication skills that command respect.

In the first instance, please forward a brief curriculum vitae including salary details and quoting reference number HC251, to Darrell Smith at Hunter Campbell, 1 Prince of Wales Passage, 117 Hampstead Road, London NW1 3EE. All applications will be treated in the strictest confidence.

*Hunter Campbell*

**Price Waterhouse**

EXECUTIVE SELECTION

## Group Financial Controller

c. £40-45,000 plus benefits Central London

We are a £300 million turnover diversified PLC comprising a wide range of entrepreneurially managed companies in the manufacturing, distribution and services sectors operating primarily in the UK.

With a philosophy of a high degree of devolved authority, the Group retains a small head office team. Reporting to and supporting the Group Finance Director, your main role will be to contribute to our financial viability and performance by the provision and interpretation of financial information at Group level — principally through the direction and co-ordination of the accounting process in our subsidiary companies.

Assisted by a small team, and working alongside tax and treasury specialists, your immediate priorities will focus on improving our

budgeting, forecasting and overall reporting processes as well as the implementation of an enhanced system of financial targets and performance measures for the Group as a whole.

We seek a technically strong and commercially experienced qualified accountant. You will have previously worked within a group consisting of many operating subsidiaries and extensive dotted line structures. Further, you must be used to building constructive working relationships with assertive line managers in operating units. Strong spreadsheet/systems skills are essential. Tax, treasury, corporate finance and institutional experience — all this would be useful.

Ours is a hands-on and informal structure — so you need to be single minded, focused, proactive,

non-status conscious, ambitious and able to make an immediate impact.

In return, we offer an opportunity to contribute to a major process of change and re-direction, a constant challenge to your abilities and a genuine opportunity to make your presence felt throughout all aspects of our business. Longer term prospects into any part of the Group are wide open.

If this appeals write to Hamish Davidson, our advising consultant, enclosing a full CV, salary details and quoting reference H/1229/FT: Executive Selection Division  
 Price Waterhouse  
 Management Consultants  
 Milton Gate  
 1 Moor Lane  
 London EC2Y 9PB  
 Tel: 071 939 6312  
 Fax: 071 638 1358

## Finance Director

Gloucestershire

c. £35,000 + Bonus + Car

Our client is a subsidiary of a £400 million turnover UK group, with more than seventy companies throughout Britain and operations throughout Continental Europe and the USA. The company is a niche market leader in the manufacture of high quality products, supplying to both industrial and domestic markets. Following a sustained period of growth and profitability, a challenging opportunity has arisen for a high calibre Finance Director to join the management team.

Reporting to the Managing Director and with functional responsibility to group, key responsibilities will include:

- Production and interpretation of management information, budgets and long term plans
- Compilation of financial and statutory information for group reporting
- Development and control of management information systems
- Control of a small but high profile team
- Full involvement in the strategic decision making process

Interested applicants will be graduate qualified accountants aged 30-40 with a proven track record in a manufacturing business. Strong man-management and interpersonal skills coupled with the stature and maturity to influence at board level are essential prerequisites. In return the company offers a highly attractive package and excellent career opportunities based on achievement.

For further information please write to Paul Toner, Regional Manager at Michael Page Finance, 29 St Augustine's Parade, Bristol BS1 4UL, enclosing a comprehensive curriculum vitae. Please quote ref. 3050.



**Michael Page Finance**

Specialists in Financial Recruitment  
 London Bristol Windsor St Albans Leatherhead Birmingham  
 Nottingham Manchester Leeds & Glasgow

## FINANCIAL ACCOUNTANT

BRUXELLES

Major international retailer with worldwide operations requires an experienced qualified senior accountant for their Brussels operations. Reporting to the CEO, you will be responsible for preparing group financial and management accounts, group consolidation and treasury functions.

The successful candidate will have a proven track record in financial and management accounting, ideally gained in the international retail sector. Commercial acumen, management skills and French are essential.

A competitive salary for the right candidate.

Please write with full CV to Acct/KP, Box A443 Financial Times, One Southwark Bridge, London SE1 9HL

## FINANCE DIRECTOR £40k min

£100m division of  
 International Group.  
 South East area.  
 Must have strong  
 contracting or  
 construction  
 background and be  
 profit/asset led.

Call Sarah Holland in  
 confidence at Mitre  
 Financial Recruitment on  
 021 355 0505

## Financial Controller

To £50,000 + executive car.

Morse Computers seek to recruit a graduate ACA with the personal qualities and ambition to take a top management role in this young, well financed and rapidly expanding company. Based in new West London offices, Morse are now the UK's largest reseller of Sun Microsystems UNIX workstations, with an exceptionally high quality blue-chip and public sector client base. We need to develop a strong system of controls throughout the company appropriate to our future growth, to run an error-free and efficient accounts department to refine our reporting and analysis, and to put in place strategic and financial planning for the short and the long term.

Age range 23 to 35, with at least 3 years business experience in a line management position. Excellent career and promotion prospects. Please apply in writing to Sarah Lomax, P.A. to the Managing Director, Morse Computers Limited, 17 Sheen Lane, London SW14 8HY.

**MORSE**

**LEASING  
& FINANCE**

## Top Opportunities

appears every Wednesday For advertising information call:  
 Elizabeth Arthur 071-873 3694  
 Stephanie Cox-Freeman 071-873 4027

## Corporate Finance Executive Retail

ACA

c. £45,000 + Car + Benefits

- Investor relations;
- Special studies, e.g., competitor analysis or market appraisal.

The appointed candidate must have the ability to earn respect quickly at Board level through shrewd, incisive and creative commercial thinking. Outstanding academic achievement and a first-rate professional record, combined with consumer-oriented commercial experience, are essential. It is also unlikely that the successful applicant will be aged over 28.

Opportunities for rapid promotion from this demanding, high profile role are excellent.

Interested applicants should send a detailed CV to James Hyde, at the address below, quoting reference number 101.

**ST. JAMES'S  
ASSOCIATES**

MANAGEMENT SELECTION

32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.

A GKR Group Company



Baring Brothers & Co., Limited is one of the oldest and most successful British merchant banks in London. The Bank's primary activities include Corporate Finance, Banking and Capital Markets, and Treasury and Trading. Through its network of subsidiaries and representative offices internationally, the organisation is well positioned to continue its record of growth and maintain the highest standards of client service.

Due to a recent internal promotion there is a requirement to augment the financial management team with the appointment of an Assistant Financial Controller. Working closely with the Financial Controller, the responsibilities will be broad and will primarily concentrate on systems development and accounting for income arising from complex transactions, in liaison with the front office units. In addition, the successful applicant will be expected to contribute on policy issues and the ongoing development of the financial control function.

This opportunity will appeal to a chartered accountant (aged 28-34) with an impressive record of achievement and relevant experience in a similar merchant banking environment. Alternatively, a manager with a financial markets background within a 'Big 4' firm may be suitable. Considerable systems development experience, exposure to treasury products, and the ability to manage people, are highly desirable criteria. In addition, the successful candidate is likely to be a highly effective communicator.

An attractive remuneration package is on offer which will include a competitive basic salary, together with the normal banking benefits. Potential to progress rapidly within this challenging environment is limited only by the individual's ability.

For further information in strict confidence contact Robert Walker on 071-287 6285 (evenings and weekends) or 081-769 6836. Alternatively, forward a brief resume to Robert Hamill quoting Ref: RW 1235.

**WALKER HAMILL**

Financial Recruitment Consultants

29-30 Kingly Street Tel: 071 287 6285  
 London W1R 5LB Fax: 071 287 6270

## Assistant Financial Controller

ACA

Attractive Package



**BARINGS**

c. £40,000 + Benefits

International Conglomerate

City

## Strategic and Financial Analyst

The ideal stepping stone for a bright commercially minded accountant at the core of this major finance team. A critical position created to support the strategic and operational development of the Group which is going through an important process of change. Exceptional prospects for onward progression into a senior role in financial management.

### THE POSITION

- Part of a small close knit team reporting to the Group Finance Director. Concentrate on broad range of key financial and operational projects, also closely involved with M & A activities.
- Lead financial analysis and planning initiatives that will create a model for change, critical to the future evolution of the Group's wide ranging interests.
- Play an influential role in assessing the financial viability, controls and reporting of existing and future operations.

London 071-973 0889  
 Manchester 061-941 3818

**Selector Europe**

A Spencer Stuart Company

### THE QUALIFICATIONS

- CIMA or ACA, possibly with MBA, late 20s, with direct experience of a finance function, preferably Head Office. Highly numerate and computer literate.
- Outstanding intellect with aggressive commercial approach to special projects. Analytical by nature, able to deliver detailed financial evaluations of businesses.
- Confident and at ease working with board level management. Excellent presentation skills. Ambitious and energetic with a real interest in being close to decision makers.

Please reply, enclosing full details to:  
 Selector Europe, Ref F7530221,  
 16 Grosvenor Place,  
 London W1 2ED  
 071-973 0889



Mercedes-Benz  
Finance Ltd

### COMPANY ACCOUNTANT

Milton Keynes

We seek a proactive Company Accountant to head up the Accounts function and provide financial support to the General Manager Finance. Emphasis will be placed on the development and maintenance of effective systems of internal control and the enhancement of financial accounting systems.

### MANAGER FINANCIAL PLANNING AND ANALYSIS

Milton Keynes

An experienced financial planner you will prepare the Company's investment year plan and budgets for all centres throughout the Company. Critical to this position will be the ability to provide clear financial analysis on all operational activities and the production of monthly variance analysis for management information.

Candidates for both these positions are likely to be aged over 28, ACA/ACCA qualified, with strong technical ability, combined with senior level experience in a fast moving systems environment. These positions provide a unique opportunity to develop these functions within a high profile organisation.

Please apply in writing only, with full CV, stating current salary to: Janice Powell, Mercedes-Benz Finance Ltd, Marlborough Court, Services Parkway, Linkfield Road, Milton Keynes MK14 6YR

## Top Opportunities

appears every Wednesday For advertising information call:

Elizabeth Arthur  
 071-873 3694

Stephanie Cox-Freeman  
 071-873 4027

**TETRA PAK** **ALFA-LAVAL**

**Tetra Pak Alfa-Laval Eastern Europe**

**FINANCE MANAGERS**

**ATTRACTIVE CONDITIONS AND BENEFITS**

**Russia**  
With a global network in 110 countries worldwide, Tetra Pak Alfa-Laval are the world leader in the supply of food processing and packaging systems. Excellent management and business planning have placed the organisation in a strong position to continue to invest in new markets through Joint Ventures. Expansion into these new markets has created several exciting positions for financial managers.

**Ukraine**  
Responsibilities include: establishing a Western style accounting system, local currency accounting, foreign currency reporting, implementation and control of management information systems, financial and business planning, corporate finance, recruitment and training of local staff, ad hoc management.

**Poland**  
These are varied and exciting roles and will give the successful applicants invaluable "hands on" experience in what is a fast developing market in its infancy.

**Hungary**  
You will need:  
• International Finance and Accounting experience, ideally within a manufacturing environment  
• Local language skills or a demonstrated ability to learn a language  
• Ability to source and train local staff  
• Experience in implementing computerised accounting systems  
• The ability to resolve issues within a working environment which is predominately non Western in culture  
• Patience, diplomacy and initiative

Future prospects within this group are outstanding for achievers.

If you are interested in these challenging roles, you are invited to forward your CV in confidence to: Kevin Wright, Lloyd Morgan, Recruitment Consultants, Africa House, 64-78 Kingsway, London WC2B 6AH Tel: 071 404 5591 Fax: 071 404 8128

**JM** **LLOYD MORGAN**  
FINANCIAL RECRUITMENT CONSULTANTS

## MANAGER - PRODUCT ACCOUNTING

### CITY

Our client is a highly successful financial institution with offices in the major financial centres throughout the world.

The Investment Bank continues to develop its business areas and following a centralisation of trading support functions within Operations, this new position has been created.

Reporting to the Operations Controller, you will be responsible

for the product accounting function and analysis of trading results. The position requires a detailed knowledge of financial instruments especially FX and Money Market products and associated systems. In addition you must be highly motivated, innovative and display strong interpersonal skills when liaising with traders and business managers.

**ROBERT WALTERS ASSOCIATES**

LONDON WINDSOR BIRMINGHAM BRUSSELS AMSTERDAM PARIS

## Systems Accountant

### Prestigious Banking Group

Age 28 - 32

This leading financial institution is universally recognised as a key player in the global banking marketplace and has offices in all major financial centres. It has an outstanding reputation for service, integrity and professionalism throughout the businesses in which it operates.

Finance and Systems play a key business support role through the provision of high quality management information across a diverse range of user groups.

There is an immediate need for a young accountant to provide an additional resource within the finance function and act as a liaison between finance and systems. The role will be essentially project-based and will require an individual who can develop software applications within a PC, mid-range and mainframe environment.

This is a progressive systems environment with a broad

**ST. JAMES'S ASSOCIATES**

MANAGEMENT SELECTION

32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.

A GKR Group Company

**THE UK MARKET LEADER**

**£17 BILLION TURNOVER - OUTSTANDING GROWTH**

**Just what kind of prospects can a company like this offer?**

Exceptional prospects to be precise.

If you are looking to progress your career with a rapidly growing organisation which views your growth as part of its own, then Booker must be your choice.

With over 180 depots and 400,000 customers, we're the largest Cash and Carry group in Britain.

Driving the business forward, we're investing in our management team to improve profitability whilst maintaining our very high standards of customer service.

Our new Commercial Services department needs two high calibre Accountants who are keen to grow in an environment where their impact will quickly be felt.

**MANAGEMENT ACCOUNTANT TO £30,000 + CAR**

You'll provide a commercial management accounting service to the Board focusing particularly on the management of stockholding and improving management information.

With at least 2 years' post qualification experience,

**BOOKER**  
CASH & CARRY  
A BOOKER COMPANY

**FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER**

vous faire part d'un accord publicitaire avec

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Le quotidien de l'économie le plus important en France. Une place dans la rubrique "Offres d'Emploi Internationales" dans le FINANCIAL TIMES et LES ECHOS augmentera l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine les annonces paraîtront dans les Echos le mardi et dans le Financial Times le mercredi (le vendredi dans l'édition internationale du Financial Times). Pour de plus amples renseignements, veuillez contacter:

STEPHANIE COX-FREEMAN 071 873 4027

**PROJECT ACCOUNTANT TO £25,000 + CAR**

To further our current expansion, we are committed to significant, diverse capital investment. A large part of your role will be responsibility for co-ordinating the control of the depot development programme and other capital expenditure.

Recently qualified, you should be seeking to gain wide experience in a project role.

Both positions report to the Director of Commercial Services and are based at Wellingborough, Northants.

If you'd like the responsibility, please send a comprehensive c.v. including current salary details to

David Winter,  
Personnel Services Manager,  
Booker Cash & Carry, Equine House,  
Irthlingborough Road,  
Wellingborough, Northants  
NN8 1NZ.

**DRAKE EXECUTIVE**

**Operations Director Finance (Designate)**  
New Accountancy Business Start-Up  
£50k package PLUS profit share

Here is an excellent opportunity for a qualified Accountant (chartered or certified) with substantial tax planning, VAT, PAYE and management accounts experience to join an exciting new business.

As part of an established network of Financial Services with over 20 years standing in London's business community, this new operation will offer substantial benefits in terms of economy and marketing expertise.

Initially your task as Operations Director (designate) will be to formulate the strategic plan in conjunction with the joint managing directors. Thereafter you will recruit and train a team of business advisors throughout the UK and subsequently be responsible for all executive legal financial planning advice to your team and their clients.

This is a boring accounts position — you will ultimately run your own business backed by a strong and established organisation — only high fliers need apply!

For a confidential interview please send your Curriculum Vitae in the first instance to AMANDA DOBBS at Drake International, or phone GORDON HAYES on 071-633 1226 for an early interview.

**DRAKE INTERNATIONAL**  
96 High Holborn, London WC1V 6LF.

**Finance Director**

Our client is a medium sized plc with a turnover in the region of £12-15 million per annum in the engineering sector.

A Finance Director is required to assist with both the existing business and the development of the business. The post holder will need to show a mature and experienced background — not necessarily in engineering. An above average remuneration package will be negotiated.

Applications should be sent in confidence to Box No. A160  
Financial Times, 1 Southwark Bridge, London SE1 9HL.

The Financial Times proposes to publish  
the CIMA stage 4  
examination results  
on Thursday 6th February

Please call Philip Wrigley  
071 873 3351

PCHA is one of the largest and most innovative Housing Associations working to combat the housing crisis in London. We currently manage over 9,000 homes from 8 offices and employ in excess of 300 staff. The Association has a development program in excess of £40m and is set to increase their management base by over 200 new homes in the next twelve months through a variety of initiatives.

In an environment of rapid growth and change we now wish to recruit for two key posts within a busy Finance Department to ensure the support and financial service is maintained at the highest level.

### Homeless Initiatives Finance Manager

circa £30,000  
+ excellent  
benefits package  
(April Review)

Reporting directly to the Finance Director this key post will oversee the Financial Management of the Association's Homeless Initiatives activities. We have the biggest programme of leased homes in the country and this area of the Association's work continues to grow and diversify at a significant rate.

The post holder, who will also be a member of the Homeless Initiatives Team, will be a qualified Accountant and will need to display a high level of financial and management skills. He/she will also possess excellent communication and negotiation skills and be highly computer literate. The ability to work in a pressurised environment and grasp complex legal and financial issues is a pre-requisite for this challenging position.

### Property Revenue Finance Manager

£21,532-£25,245  
+ excellent  
benefits package  
(April Review)

The continuing expansion of PCHA's activities has created the need for this new post. Reporting to the Financial Controller the post holder will be responsible for the day to day activities of the section to ensure an efficient service is provided to our Housing Management teams. In addition the post holder will be responsible for the Revenue Accounting function. This will include PCHA's Shareholders, Owners and Subsidiaries, WSCSH, the First Tenants Choice Housing Association and the Supported Housing function.

The post holder will also be qualified by experience or hold a recognised accountancy qualification. He/she will need to demonstrate excellent communication and management skills and have sufficient knowledge and experience to manage a fully integrated computer system.

Knowledge of Housing Association Finance will be an advantage. In return we offer a competitive salary, excellent pension conditions, 32 days annual leave and other attractive benefits.

For further information and application form, please contact Christine Wilson, PCHA, Canterbury House, Canterbury Road, London NW6 5SD. Tel: 071-372 5671. Closing date for applications: 19 February 1992.

The Association is developing its equal opportunities policy and welcomes applications from all sections of the community. People with disabilities are encouraged to apply for all our posts.

**YOUNG AND AMBITIOUS?**

## FINANCE DIRECTOR

East Sussex

£30,000 + bonus + car etc.

Within the next five years, our client will grow from the foundation of an old established and somewhat steady business, into a leading international player in their sector of consumer durables. Significant investment in both manufacturing and Sales & Marketing will show major improvements in quality, margins, market share and profit.

Following the promotion of the previous FD to Managing Director, they now need to appoint a strong Finance Director to get a tight control of the business and make a major contribution to the future by providing a sound commercial input to the board.

You will be fully qualified and still young enough (mid 30's) to develop your career as the company grows. You will have already held a "number one" role in a small/medium sized manufacturing company and be totally committed to the strict reporting disciplines of an autonomous subsidiary.

Other essential qualifications include: international trading and currency dealings; joint ventures/acquisitions; purchasing and the sheer enthusiasm to make things happen correctly.

I know we are asking for a lot... but then there is a lot on offer!

This is a chance to join a company who have decided to move forward by investing in the future. Talk of "recession" and "survival" have no place here. The salary will be enhanced with substantial bonuses which reflect the group's commitment to achieving budgets, with considerable "over target" incentives. Relocation assistance to the beautiful part of the rural South East will also be available, if required.

Please write, enclosing CV, or telephone for an application form:

Adrian Wakelin, Wakelin Executive Selection, Park House, 679 Pershore Road, Birmingham B29 7NY  
Tel: 021-414 1484 Fax: 021-414 1487  
Quo: Ref: 887

ADVERTISING | SEARCH | SELECTION

**WAKELIN**  
EXECUTIVE SELECTION

### ACA for influential role in exciting UK expansion plans

£28K + car & benefits - Central London

Anheuser-Busch European Trade Ltd, a subsidiary of Anheuser-Busch, one of

America's largest and most dynamic

brewing companies in the world.

As the world's largest brewer, the

Company is responsible for the famous

Budweiser and Michelob range of beers.

New strategies to give these brands an even

greater share of the UK market are now in

place. However, the success of these

initiatives will rely heavily on the effectiveness

of our day-to-day operational control, as well

as the efficiency of our financial reporting,

analysis and decision-making processes...

the key functions for which this new

Accountant will be largely responsible.

Drawing upon at least two years' post-

ACA management and financial

experience — ideally gained

within the FMCG, retail or food sectors —

you will be pro-active, have a hands on

approach and communicate confidently at

all levels. Someone with a structured,

inquisitive and creative approach to their

work who can also bring a vital blend of

talent, diplomacy, humour and personal

leadership to this high-profile job.

The rewards and career prospects match the

responsibilities. With a salary commensurate

with experience, plus a comprehensive benefits package which includes a car, generous bonus, non-

contributory pension and private medical cover.

Please phone TONY DORRINGTON at

BY EXECUTIVE SELECTION, The Coach

House, The Grove, Pipers Lane, Harpenden, Herts AL5 1AJ. Tel (0582) 462959/461961.

Fax (0582) 461301.

**Budweiser**  
KING OF BEERS.

### Computer Audit Manager

Recently Qualified ACA —

Tackle the systems behind the success.

Circa £35,000 + Car + Financial Sector Benefits

Chatham, Kent. Relocation Package Available

Black Horse Financial Services, a subsidiary of Lloyds Abbey Life plc, with over £1 billion under investment, is one of the

fastest growing life and pensions groups in

the country. Our continued growth, and our plans for expansion, have given rise to

the need for a Computer Audit Manager.

This is a new position, reporting to the</p